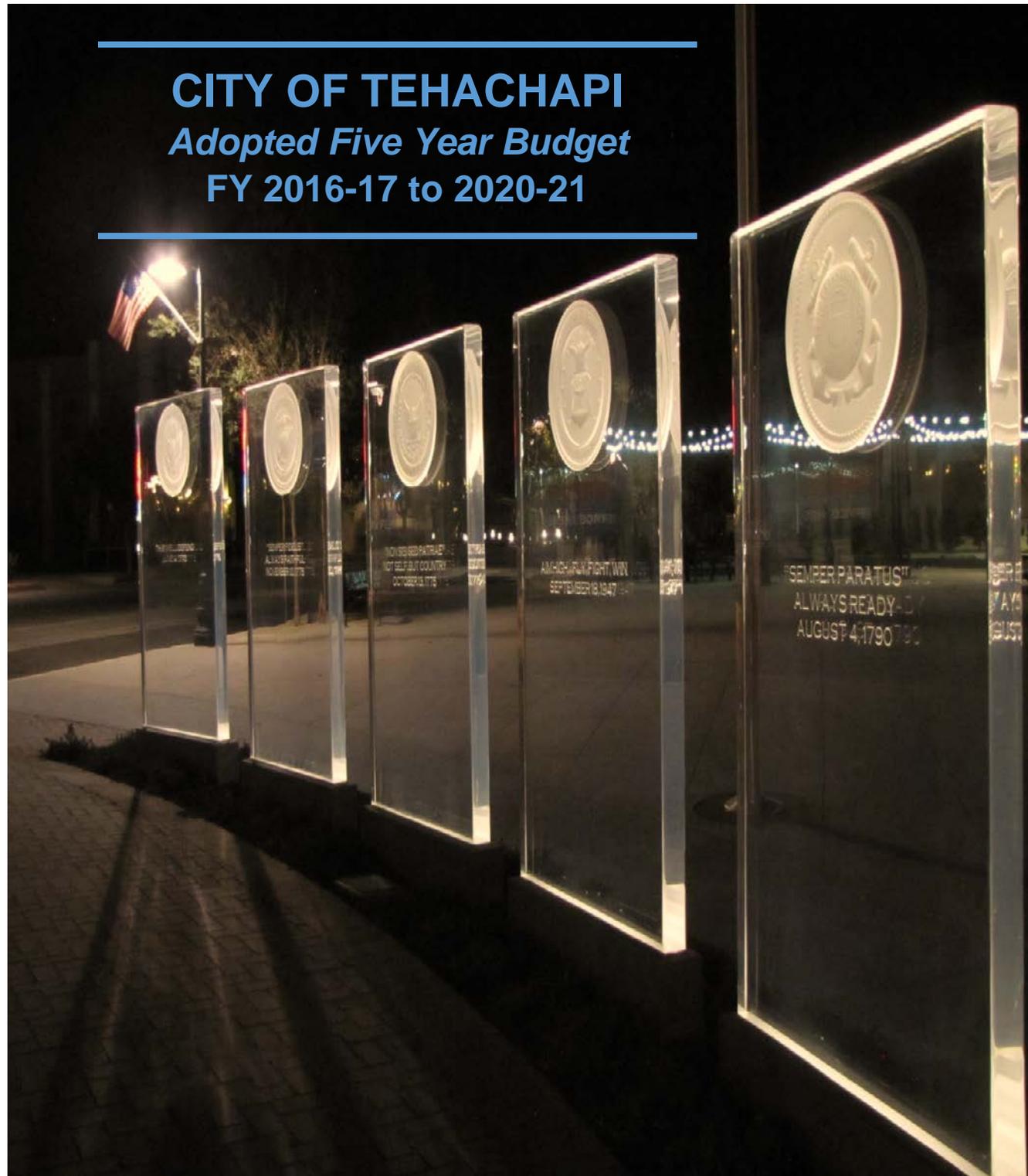




CITY OF TEHACHAPI

Adopted Five Year Budget

FY 2016-17 to 2020-21



Freedom Plaza located at the southwest corner of Tehachapi Boulevard and Curry Street was purchased by the City as a vacant lot that had long ago boasted a used car lot. As a central intersection in the Tehachapi downtown, this location was used most recently as an impromptu parking lot by local businesses. In an effort to both beautify the downtown and honor our military, the City of Tehachapi constructed Freedom Plaza. The Plaza now hosts a stunning tribute to the five branches of the military, a 500 square foot Visitor's Center, and a small parking lot to welcome travelers. The main features of the plaza include five 7-foot tall acrylic monuments (one to each branch of the military), a beautiful grove of tulip trees, a patriotic statue, and an inviting Visitor's Center. This project was paid for with a combination of Community Development Block Grant and Redevelopment Agency funds and a generous donation from Lehigh Southwest Cement.

The City of Tehachapi, California

Respecting Our Past, Planning Our Future

Adopted Five-Year Budget

Fiscal Year 2016/2017 to Fiscal Year 2020/2021

Elected Officials

Susan Wiggins, Mayor
Kim Nixon, Mayor Pro-Tem
Phil Smith, Council Member
Ed Grimes, Council Member
Dennis Wahlstrom, Council Member
Laura Jenkins, City Treasurer
Victoria Marsh, City Clerk

City Manager

Greg Garrett, City Manager
Christopher Kirk, Assistant City Manager

Department Heads

Jay Schlosser, Development Services
Hannah Chung, Finance
Kent Kroeger, Police
Jon Curry, Public Works & Utilities

Contracted Staff

Thomas Schroeter, City Attorney

CITY OF TEHACHAPI
Adopted Five-Year Budget
Fiscal Year 2015/2016 - 2019/2020
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June 1, 2016

To the City Council and the citizens of City of Tehachapi:

I am pleased to present this budget for the City for fiscal years 2016/17 through 2020/21. Our budget is balanced again this year as it has been since the beginning of my tenure as City Manager. This stability is made possible by the sustained commitment of our City staff to provide high quality services as efficiently as possible.

In the coming years, I pledge to continue to deliver balanced budgets without sacrificing our existing level of services. In fact, I plan to improve our service quality through additional efficiency projects, creative solutions to problems and by encouraging additional investment in our City. I will continue to deliver capital projects throughout the City that enhance our quality of life and attractiveness to residents, employers and visitors as well.

Additionally, I pledge to do all of this great work in a transparent way. Our doors, our meetings, and our books have always been and will continue to be open. For years, I've encouraged community involvement in our decision making processes and I continue to do so today. If you have questions, ideas or comments about how to make Tehachapi an even better place to live, I welcome them.

Thank you to the community and to the City Council for your ongoing support. While 100% agreement on how to tackle the issues facing the City of Tehachapi is rare, what we can all agree on is that Tehachapi remains a premier place to live in Kern County. I can assure you that I will work hard every day to make sure it stays that way.

Sincerely,

A handwritten signature in black ink, appearing to read "Greg".

Greg Garrett
City Manager

CITY OF TEHACHAPI



BACKGROUND AND STATISTICAL INFORMATION

The City of Tehachapi lies in a beautiful mountain valley at the southernmost tip of the Sierra Nevadas. Situated above the Mojave Desert on the east and the San Joaquin Valley on the west, the pass through the Tehachapi Valley provides the only route over the Sierra Mountains south of Tahoe. Due to its 4000 foot elevation, Tehachapi enjoys four distinct seasons where its knobby oak covered hills, flowing grasslands and pine-filled mountains display their ever changing beauty.

HISTORY

Tehachapi has long bridged both east and west - tradition and innovation. In 1876, the Southern Pacific Railroad completed the Tehachapi Loop, a long continuous curve which allowed trains to climb the steep mountain grade by bringing the track back over itself. It was the engineering feat of its day and is still in use. After the trains finished their 3,600 foot climb, the railroad needed a place to service them before heading on to Los Angeles and beyond. Thus, the town of Tehachapi was born. In 1909, the City of Tehachapi was incorporated.¹

Early Tehachapi industries were orchard production and agriculture as well as limestone mining and later cement production. For generations, Tehachapi has been known for its delicious apples. Today, family farms operate next to commercial agribusinesses such as Sun Select, Grimmway and Bolthouse Farms. At the east end of the valley, Lehigh Southwest operates a large cement facility. At one time, this same plant produced cement for the LA aqueduct.

The first women's prison in California was built near Tehachapi in 1932. After a 7.7 magnitude earthquake leveled 80% of the town and killed 11 people on July 21, 1952, the institution was closed. The facility was rebuilt and reopened in 1954 as California Correctional Institute, an all-men's prison. CCI currently houses nearly 4,500 inmates and is the City's largest employer with a workforce of 1,462².

¹ Greater Tehachapi Chamber of Commerce

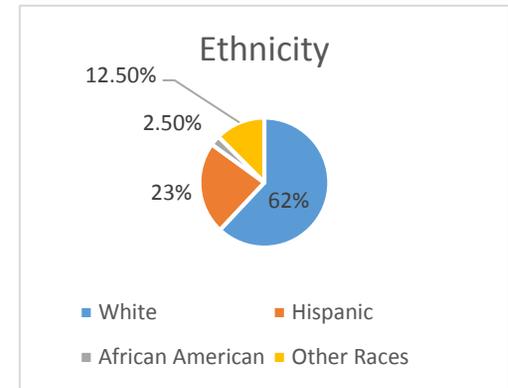
² California Department of Corrections

CITY OF TEHACHAPI TOP EMPLOYERS ³	
California Correctional Institute	1,911
Tehachapi Unified School District	464
Sun Select	310
Tehachapi Healthcare District	260
World Wind & Solar	134
Lehigh Southwest Cement	120

The City of Tehachapi is still at the center of innovation. The persistent winds through the Tehachapi Pass have enabled nearby Alta Wind Energy Center to become the nation’s leading producer of electrical power from wind energy. In 2015, World Wind and Solar, a local start-up, was named Most Outstanding Business in the State by California State University Bakersfield and the University of Merced Small Business Development Center. Although World Wind and Solar is young, the entrepreneurs who founded it come from a family of early settlers who have been part of Tehachapi’s growth and development for over 150 years. The pioneer spirit that built Tehachapi long ago has become the bridge to its future.

CITY INFORMATION

On August 13, 2016, the City of Tehachapi marked its 107th anniversary. In keeping with tradition, current and previous residents of the City will gather for an old-timer’s reunion in Central Park to mark the occasion. At the time of its incorporation the town of Tehachapi had a population of 520 and included 329 acres. In 2015, 13,028 people lived inside city limits which totaled 10 sq. miles. The greater Tehachapi area encompasses 264 sq. miles and has a population of 36,883. Population density averages 132 per sq. mile with a varied mix of traditional neighborhoods and contemporary housing developments as well as rural and natural lands.^{4 5}



³ City of Tehachapi

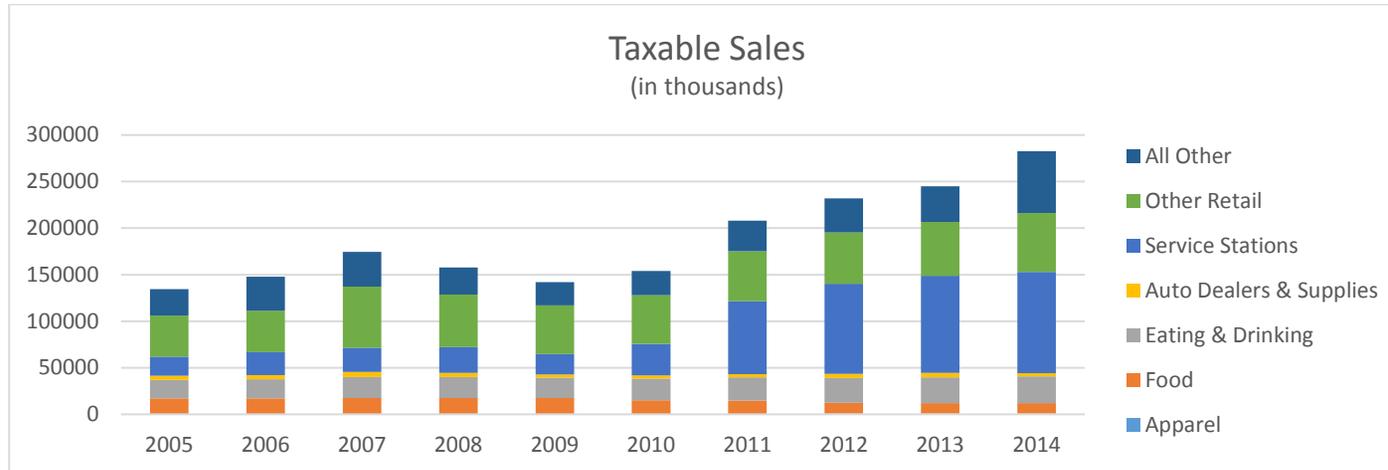
⁴ US Census Bureau

⁵ Kern Economic Development Corporation

Tehachapi values its small town character and cultivates a small town spirit by promoting a wide variety of community activities. A few of the more popular annual events are the Fourth of July fireworks with a Hot Dog Festival and orchestra performance, the Gran Fondo (a multi-level bicycle race ranging from 18 to 100 miles) and the Tehachapi Mountain Festival and Rodeo now in its 53rd year. There is a weekly Farmer’s Market in the summer as well as fairs and festivals, parades, car shows, and music and art events throughout the year.

Sports activities are always popular whether folks are cheering on a team or active participants. The Tehachapi Valley Recreation and Park District operates several parks, a swimming pool, an activity center and a recreational area that includes camping, fishing and hiking as well as sponsoring a multitude of events, classes, and programs for area youth and adults.

On an annual basis, 7.5 million cars and trucks flow through the Tehachapi Valley.⁶ State Route 58, a primary interregional and interstate highway, intersects the City from the turnoff at Route 202 to just east of Tehachapi Summit. In recent years, Tehachapi has become an increasingly popular stop for travelers with the addition of a Love’s Travel Center. Both visitors who discover the City while passing through and those who come to enjoy our small town events contribute to the growing number of visitors to Tehachapi.

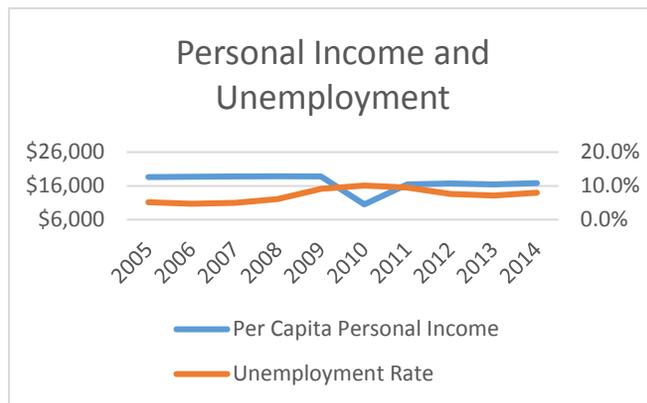


⁶ California Department of Transportation

DEMOGRAPHIC AND ECONOMIC STATISTICS

Tehachapi lies within a one-hour commute of Bakersfield, Lancaster and Edward Air Force Base. With its central location and an excellent quality of life, Tehachapi is a desirable area for employees of companies like NASA, Virgin Galactic, Scaled Composites, Rio Tinto Minerals and GE Renewables to put down roots.

Because of the influence of the neighboring high-tech firms, the City has one of the most educated workforces in Kern County. 58% of the population have attended college and 26% hold a college degree.⁷ With each generation, Tehachapi is increasing in educational attainment. Students score consistently higher on the SAT college entrance exam than students in both Kern County and the State of California. In 2009, Tehachapi High School received the California Distinguished School Award, six years after moving to its new campus. Since then, Tehachapi Unified School District has won two more Distinguished School Awards for significant gains in narrowing the achievement gap.



In 2015 there were 13,616 households in the Greater Tehachapi Area with an average household income of \$80,000. Median house value for the area is currently \$252,000, which buys an 1800 sq. ft. 3 bedroom 2 bath home. Unlike most of California, homeownership is within reach for the middle class and millennials in Tehachapi. 73.3% of homes are owner occupied creating a stable highly-invested community. The median age is 39.6 and average household size is 2.70.⁸ The unemployment rate in the City averaged 7.8% in 2015, down from a high of 10.1% in 2010 during the recession.⁹

Another important resource for current and future residents is access to quality healthcare. In June 2016, citizens approved a 30 year lease with Adventist Health which provides for the completion of the new Tehachapi Hospital complex. The new hospital will bring intensive care, surgical and labor/delivery units to Tehachapi in 2017. In addition, existing emergency, radiology, laboratory and dietary

⁷ US Census Bureau

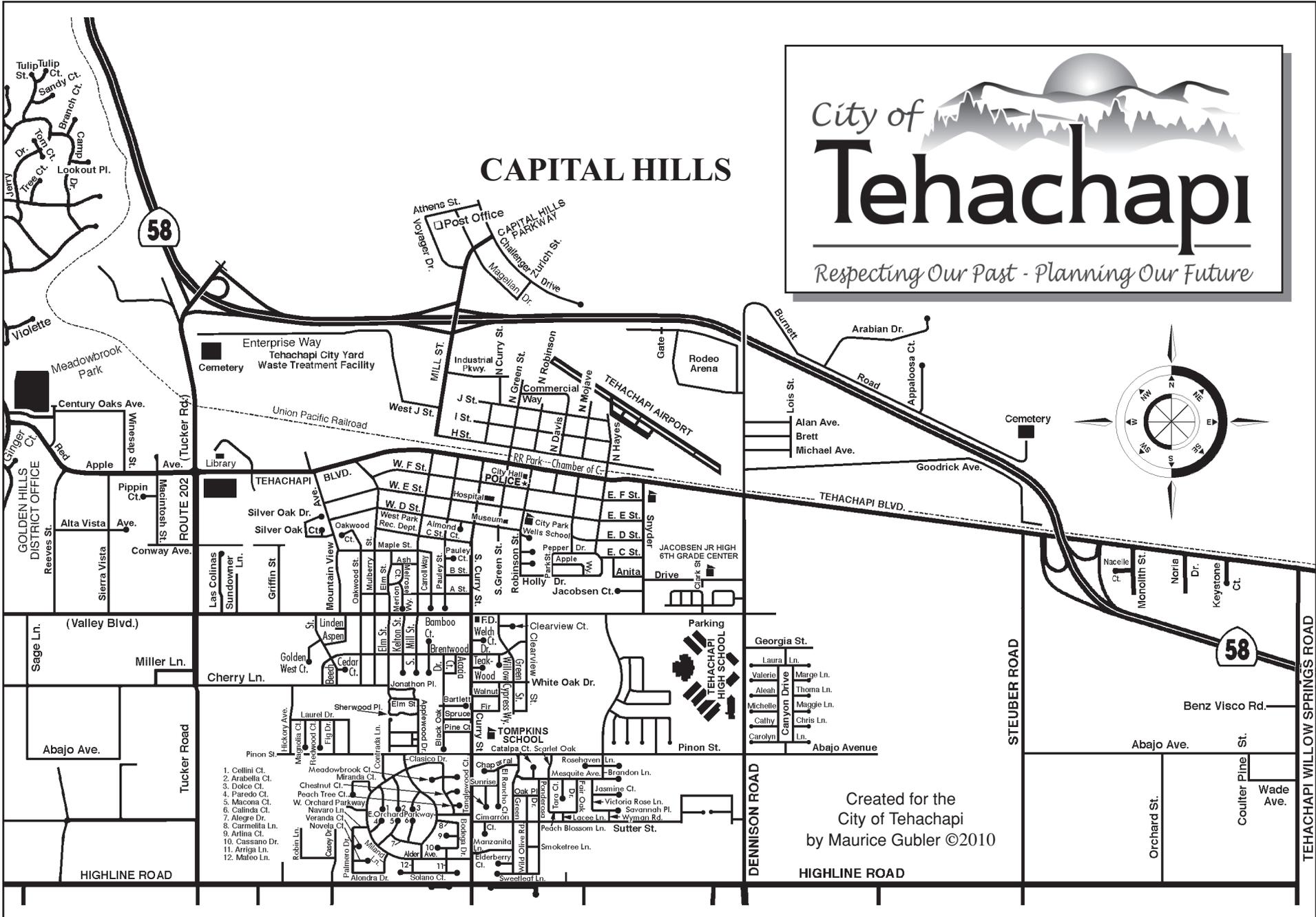
⁸ Nielsen, Inc.

⁹ California Employment Development Department

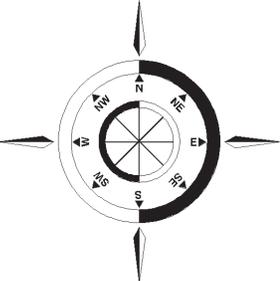
services will be improved and in-patient facilities will increase to 25 beds. The new hospital will create at least 40 new jobs not including those added by support facilities such as Kaiser Permanente which opened medical offices in Tehachapi in February, 2016 and is already expanding.

None of this would be possible without many individuals and organizations willing to give of their time and talents to improve Tehachapi's quality of life. It takes everyone to make and keep a healthy and vibrant community. The City of Tehachapi is committed to providing responsible leadership in order to build a lasting community that our children and grandchildren will be proud to call home.





City of
Tehachapi
Respecting Our Past - Planning Our Future



Created for the
 City of Tehachapi
 by Maurice Gubler ©2010

The Mission Statement

In an effort to build the premier community in which to live and do business, the City employees and the City Council will commit to work in concert with our citizens to maintain the highest professional and ethical standards possible; maintain quality in all areas of our performance; and continually raise the standards throughout our community, all in the goal of increasing the quality of life for our citizens.



Office Memorandum

TO : HONORABLE MAYOR WIGGINS AND COUNCIL MEMBERS **DATE:** July 07, 2015

FROM : GREG GARRETT, CITY MANAGER

SUBJECT : FIVE-YEAR BUDGET FOR FISCAL YEARS 2016/2017 - 2020/2021

INTRODUCTION

This document includes a five-year budget for fiscal years 2016/2017 through 2020/2021 for the City of Tehachapi. The budget not only provides year-to-year financial information, but also helps council members and City staff plan and accomplish goals and objectives based on the City's mission. By linking the City's vision with estimated available resources, five-year capital project and expenditure budgets are generated.

The City seeks first to sustain financial stability in all economic climates. During the last recession from 2007 to 2009, the City was able to maintain a balanced budget and prevent lay-offs. Today, the nation's economy is recovered although some analysts predict another downturn in the near future. Regardless of the economic situation surrounding us, the City always remains conservative when producing budgets.

Staff is pleased to present a fiscally sound budget for the FY 2016/17. Delivering a balanced budget is a great challenge which requires considerable collaboration with a willingness to prioritize and delay acquiring certain budget items.

BUDGET HIGHLIGHTS

The FY 2016/17 adopted expenditure budget totals \$18,936,908. This amount includes operating expenditures of \$14,333,520 and capital appropriations of \$4,603,388. In comparison to the 2015/16 mid-year adjusted budget, the 2016/17 budget is 15% less than the total mid-year expenditure budget (18% less than the mid-year operating expenditure budget and 32% less than the mid-year capital appropriations budget).



Office Memorandum

The estimated total revenue in this budget is \$19,591,872 (this amount includes interfund transfers) which is 5% less than the 2015/16 mid-year adjusted budget and \$654,964 higher than the 2016/17 expense budget. The difference will be further explained in the fund discussions.

Revenue associated with new developments within the City limits are projected conservatively by considering only those which will almost certainly come to fruition. For budgetary purposes, 20 equivalent dwelling units (EDU) are used to calculate water and sewer service connection revenues. The anticipated FY 2016/17 General Fund revenues are budgeted mostly with minimal growth from the prior year and expenditures prudently planned based on the revenue budget.

The budget highlights are as listed:

- A 1.6% cost of living increase is included for all employees except police officers represented by Tehachapi Police Officers Association (TPOA). Negotiations with TPOA are still in progress.
- Starting in FY 2016/17, employees will pay full member contributions into California Public Employees Retirement System.
- The City's 911 dispatch service located in the Police Department was in full operation beginning on 7/1/2016 with eight full-time employees (one lead dispatcher and seven dispatchers).
- The animal control service contract with Kern County will be re-negotiated during FY 2016/2017. In this budget, the same contract amount from the prior year (\$35,000 per year) was allotted.
- Anticipated water and sewer utility revenue increases from the prior year are 7% and 3% respectively.
- Capital improvement projects and equipment purchases in FY 2016/2017 for water and sewer are: new radio water meters (\$20,000), water purchase/lease (\$50,000), PRV and hydrant replacements (\$30,000), Dennison Well rehabilitation and valve insertion (\$80,000), West Screw Pump replacement for the sewer system (\$70,000), root control (\$50,000) and manhole rehabilitation (\$50,000).
- A total of sixty-three full-time employee positions are included in the FY 2016/17 budget.

FISCAL STATUS

The equity balance of the General Fund at the end of FY 2016/2017 is estimated at \$8,141,401 which is \$726 more than the estimated fund balance as of fiscal year end 2015/16. Although the increase in fund balance seems tepid, a great deal of effort and scrutiny were put in place in order to balance the budget.

Office Memorandum

The \$8,141,401 equity balance includes \$1,681,438 cash reserves, \$1,101,689 emergency reserves, and \$5,358,274 in loans to other funds such as the Police Facility Impact Fee Fund (PFIFF), Airport Fund, various special district funds and capital project funds. At the end of each fiscal year, loans are recorded to these funds in order to cover negative cash balances. The two largest loans owed to the General Fund are from the PFIFF and the Airport Fund. The estimated loan balances at the end of FY 2016/17 for these two funds are \$2,053,118 and \$1,444,149 respectively. The loan from PFIFF will be paid by future development fees which will be collected in the Facility Impact Fee Fund. The goal of the Airport Fund is to start gradually paying off its loan beginning in FY 2016/17 with surplus from future operations. As it has in the past, the General Fund will advance funds to pay for initial project costs prior to receiving reimbursement from various grants. Upon receipt of grant funds for these projects, the General Fund will then be reimbursed.

By the end of FY 2016/17, the estimated loan amount to special districts from the General Fund will be approximately \$677,530. This amount is borrowed to pay for foreclosure costs for delinquent properties in special districts such as Assessment District (AD) 89-2, 89-3 and Landscape and Lighting Districts (LLD). The anticipated loaned balances are \$297,454 and \$380,076 for special districts and LLD's respectively. Unless the Tehachapi real estate market catches up with the housing boom happening in California's metropolitan cities, we do not expect special districts to pull out of delinquency status in the near future. The only probable way to eliminate the delinquent status in special districts is when properties are sold. In the current real estate market, the total amount of delinquent special taxes combined with penalties and interest are higher than the market value of the property. Nevertheless, the City, as a trustee, carried out its responsibility to foreclose on special tax delinquent properties as covenanted with the bond owners. However, not a single property was sold.

The estimated cash reserve for the Water and Sewer Fund at the end of the budget fiscal year is approximately \$526,916 and \$1,711,707 respectively. This cash reserve will mostly be used for future capital projects.

Development fee funds such as Park Fees, Facilities Fees and Traffic Mitigation Fees are anticipated to have fund balances of \$95,790, \$77,390 and \$1,166,863 respectively by the end of FY 2016/17. The entire Facilities Fee Fund balance and future fee revenues will be used to repay loans to the Sewer Fund and General Fund as mentioned above over the next twenty years. The loan to the Sewer Fund will be paid first and any unpaid balance will be the responsibility of General Fund.

General Fund Summary

	Actual		2016/17	2017/18	BUDGET		
	2014/15	Mid 2015/16			2018/19	2019/20	2020/21
BEGINNING EQUITY 7/1	\$7,638,553	\$8,213,335	\$8,140,675	\$8,141,401	\$8,209,387	\$8,210,191	\$8,186,810
REVENUES:							
Property Tax - Sec/Unsec	871,822	877,700	891,482	929,716	957,568	986,504	1,016,578
Sales Tax	1,855,083	2,150,000	2,477,111	2,551,424	2,602,452	2,654,501	2,707,592
In Lieu Sales Tax - Triple Flip	672,331	209,153	0	0	0	0	0
TOT	683,826	575,000	586,500	598,230	610,195	622,398	634,846
Motor Vehicle	1,116,987	1,162,238	1,185,483	1,209,192	1,233,376	1,258,044	1,283,205
Service Revenue	539,878	560,500	555,500	555,500	555,500	555,500	555,500
Other Taxes/ Revenues	1,220,801	772,613	744,176	752,356	740,715	749,257	757,987
Total Revenue	6,960,728	6,802,204	6,440,251	6,596,419	6,699,807	6,826,205	6,955,708
EXPENDITURES:							
Personnel	4,146,379	4,192,694	4,553,142	4,763,821	4,933,500	5,102,271	5,265,275
Operating Expenditures	2,278,402	2,573,195	1,841,619	1,766,260	1,780,982	1,779,515	1,799,888
Operating Transfer Out	80,730	166,950	1,200	1,200	1,200	1,200	1,200
Overhead Allocation	(360,523)	(379,844)	(327,443)	(296,355)	(284,185)	(283,906)	(285,848)
Capital Purchase	240,959	282,405	279,779	202,279	176,279	159,279	152,279
Total Expenditure	6,385,946	6,874,864	6,439,525	6,528,433	6,699,003	6,849,586	7,024,022
Adjustment to Prior Year / Reserve							
REVENUE vs. EXPENSES	574,782	(72,660)	726	67,986	803	(23,381)	(68,314)
Ending Equity 6/30	8,213,335	8,140,675	8,141,401	8,209,387	8,210,191	8,186,810	8,118,496
CASH FLOW ANALYSIS							
Beginning Fund Equity *		8,213,335	8,140,675	8,141,401	8,209,387	8,210,191	8,186,810
Revenues		6,802,204	6,440,251	6,596,419	6,699,807	6,826,205	6,955,708
Less: Net Expenditures		(6,874,864)	(6,439,525)	(6,528,433)	(6,699,003)	(6,849,586)	(7,024,022)
Less: Advances & Reserve ***		(6,348,558)	(6,459,963)	(6,519,004)	(6,575,733)	(6,618,522)	(6,633,818)
CASH BALANCE		1,792,117	1,681,438	1,690,383	1,634,457	1,568,288	1,484,677

Water Fund Summary

	ACTUAL				BUDGET			
	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	
REVENUES:								
Retail Water Utility	1,818,908	1,915,000	2,049,000	2,089,980	2,131,780	2,174,415	2,217,903	
Water Connection Fees	55,725	101,700	135,600	203,400	135,600	135,600	135,600	
Interest Income	2,548	1,000	0	0	0	0	0	
Other Revenues	127,493	783,570	79,110	79,110	79,110	79,110	79,110	
Total Revenue	2,004,674	2,801,270	2,263,710	2,372,490	2,346,490	2,389,125	2,432,613	
EXPENDITURES:								
Personnel	1,016,444	1,046,204	1,052,839	1,099,708	1,133,079	1,162,036	1,188,002	
Operating Expenditures	839,265	979,265	860,608	897,414	912,199	925,846	930,067	
Depreciation	251,138	0	0	0	0	0	0	
Capital Purchase	28,270	714,377	180,000	215,000	206,000	200,000	250,000	
Total Expenditure	2,135,117	2,739,846	2,093,447	2,212,122	2,251,278	2,287,882	2,368,068	
Revenue vs. Expense	(130,443)	61,424	170,263	160,368	95,212	101,243	64,545	
Beginning Unrestricted Cash		295,229	356,653	526,916	687,284	782,495	883,738	
Revenue		2,801,270	2,263,710	2,372,490	2,346,490	2,389,125	2,432,613	
Expenses		(2,739,846)	(2,093,447)	(2,212,122)	(2,251,278)	(2,287,882)	(2,368,068)	
Ending Cash & A/R Balance - Cumulative Total		356,653	526,916	687,284	782,495	883,738	948,284	

Sewer Fund Summary

	ACTUAL				BUDGET			
	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	
REVENUES:								
Sewer Service Utility	1,826,824	1,815,000	1,881,629	1,919,262	1,957,647	1,996,800	2,036,736	
Sewer Connection Fees	81,901	145,102	145,180	217,770	145,180	145,180	145,180	
Interest Income	12,382	9,000	2,300	2,300	3,000	3,000	3,000	
Other Revenue	(95,981)	435,945	29,300	29,300	29,300	29,300	29,300	
Total Revenue	1,825,126	2,405,047	2,058,409	2,168,632	2,135,127	2,174,280	2,214,216	
EXPENDITURES:								
Personnel	849,402	897,801	899,742	942,076	972,988	997,068	1,017,678	
Operating Expenditures	677,924	1,081,402	907,729	1,139,804	1,169,783	1,162,636	1,170,274	
Depreciation	503,157	0	0	0	0	0	0	
Capital Purchase	78,553	703,135	171,000	161,000	141,000	141,000	121,000	
Total Expenditure	2,109,037	2,682,338	1,978,470	2,242,879	2,283,771	2,300,705	2,308,952	
Operating Surplus(Deficit)	(283,910)	(277,291)	79,939	(74,248)	(148,644)	(126,425)	(94,736)	
Beginning Unrestricted Cash & Accounts F		3,539,199	1,526,908	1,711,707	1,742,320	1,698,535	1,676,971	
Revenue		2,405,047	2,058,409	2,168,632	2,135,127	2,174,280	2,214,216	
Expenses		(2,682,338)	(1,978,470)	(2,242,879)	(2,283,771)	(2,300,705)	(2,308,952)	
Loan to other Funds		(1,735,000)	104,860	104,860	104,860	104,860	104,860	
Ending Cash & A/R Balance - Cumulativ		1,526,908	1,711,707	1,742,320	1,698,535	1,676,971	1,687,095	

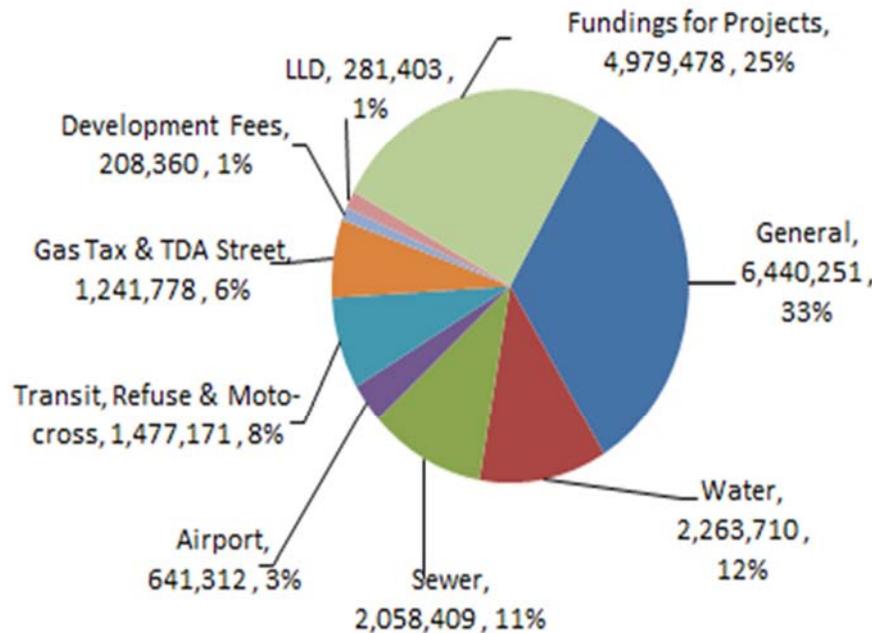
Airport Fund Summary

	ACTUAL				BUDGET			
	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	
REVENUES:								
CA Airport Aid	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
FAA Grant	164,082	11,806	0	0	0	0	0	
Fuel Sales	368,827	215,000	302,500	302,500	302,500	302,500	302,500	
Airport Lease	62,149	62,000	67,178	69,194	71,269	73,408	75,610	
Hangar Fees	113,495	124,693	137,334	147,725	158,429	169,453	180,808	
Property Lease	118,628	173,000	118,600	108,600	108,600	108,600	108,600	
Operating Transfer-In	0	37,200	1,200	1,200	1,200	1,200	1,200	
Other Revenues	9,265	4,703	4,500	4,500	4,500	4,500	4,500	
Total Revenue	846,445	638,402	641,312	643,719	656,498	669,661	683,218	
EXPENDITURES:								
Personnel	228,237	87,309	135,174	140,850	145,288	149,676	153,776	
Operating Expenses	270,491	280,418	193,421	182,915	173,918	173,583	173,239	
Fuel Purchase	317,060	204,250	275,000	275,000	275,000	275,000	275,000	
Depreciation	159,333	No Budget	No Budget	No Budget	No Budget	No Budget	No Budget	
Capital Purchase	(61,022)	80,594	2,000	2,000	2,000	2,000	2,000	
Total Expenditure	914,099	652,571	605,595	600,765	596,206	600,258	604,015	
Surplus/(deficit)	(67,654)	(14,169)	35,718	42,954	60,292	69,402	79,203	
Beginning Cash & A/R- Projected *		(1,455,598)	(1,469,767)	(1,434,049)	(1,391,095)	(1,330,803)	(1,261,400)	
Add: Revenue		638,402	641,312	643,719	656,498	669,661	683,218	
Less: Expenses		(652,571)	(605,595)	(600,765)	(596,206)	(600,258)	(604,015)	
Ending Cash & A/R - Projected *		(1,469,767)	(1,434,049)	(1,391,095)	(1,330,803)	(1,261,400)	(1,182,198)	

REVENUES PROJECTION

One of the most challenging tasks during the budget process is projecting revenues. Not only does the condition of the economy affect revenue but many other variables such as gasoline prices, weather conditions, and local development impact revenues. The total city-wide revenue budget for FY 2016/17 is \$19,591,872. The revenues with the greatest fluctuation from year to year are capital project funds since these revenues are mostly driven by Federal and/or State grants.

City-Wide Revenue Budget for Fiscal Year 2016/17



	Revenues	%
General	6,440,251	32.9%
Water	2,263,710	11.6%
Sewer	2,058,409	10.5%
Airport	641,312	3.3%
Transit, Refuse & Moto-cross	1,477,171	7.5%
Gas Tax & TDA Street	1,241,778	6.3%
Development Fees	208,360	1.1%
LLD	281,403	1.4%
Fundings for Projects	4,979,478	25.4%
	19,591,872	100.0%

The projected General Fund revenue budget in FY 2016/17 is 6% less than that of FY 2015/16 and up 7% from FY 2011/12. The revenue difference from FY 2015/16 to FY 2016/17 is because of loan proceeds recorded in FY 2015/16 as revenue. A



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loan of \$495,000 was borrowed to pay for the creation of the new 911 Dispatch Service Department and the purchase of a virtual server for the City.

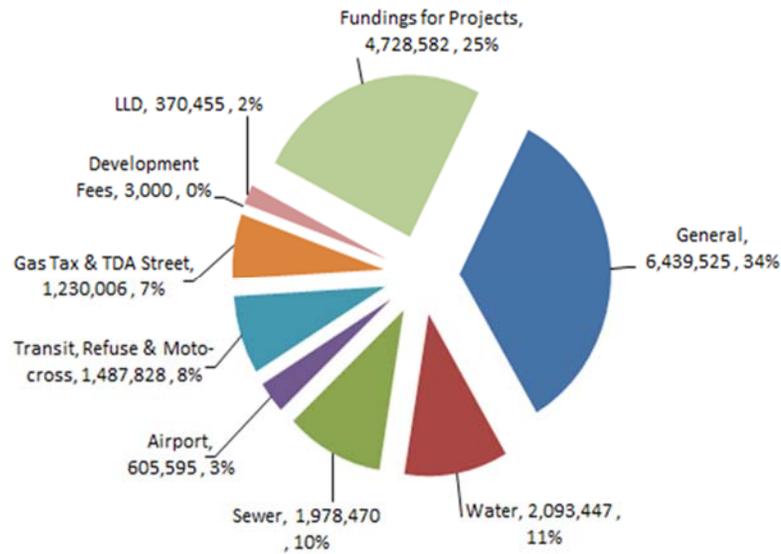
The General Fund revenue increase from five years ago is largely due to additional sales tax revenue generated by Love's Travel Center, which opened within the City limits in FY 2010/11. Starting FY 2016/17, Triple Flip in-lieu sales tax will no longer be in effect. Triple Flip was enacted by the passage of Proposition 57 in March 2004 and was a mechanism whereby sales tax revenue received by the City was reduced 25 percent and the shortage replaced by property tax. It shifted ¼ cent of each agency's sales tax revenue to the State and backfilled an equal amount in property taxes from the Counties' Educational Revenue Augmentation Fund (aka ERAF). The purpose of this shift was for the State to borrow funds using sales tax as collateral. Projected sales tax receipts in 2016/17 without Triple Flip are \$2,477,111.

Service fee revenues in the Water and Sewer Funds are projected to increase 7% and 4% respectively from FY 2015/16. The increase in water sales revenue is mainly due to newly adopted water rates which became effective January 1, 2016. The new fee structure has taken the City off the tier system and established rates based on the size of the meter. The primary reason for this change is to ease the fluctuation of water revenue based on usage since regardless of the quantity of water produced, the water operation must bear certain basic costs. It is important to note that water sales revenue substantially decreased in FY 2015/16 due to mandatory state-wide water conservation measures put in place to alleviate the severe drought in California.

The sewer rates were increased 1.6% effective January 1, 2016 based on the November to November Consumer Price Index in Los Angeles, Riverside and Orange Counties as determined by resolution. Residents are charged a flat monthly rate, however, commercial and industrial sewer rates are affected by water usage. Water and sewer connection fee revenue is budgeted based on 20 EDU's which is very moderately estimated.

In the Airport Fund, operating revenue remained virtually unchanged in FY 2016/17 up \$2,910 or .5% compared to the revenue adjusted budget in 2015/16. This anticipated revenue increase is largely from the fuel sales and will be offset by the fuel purchase cost increase on the expense side.

EXPENDITURES PROJECTION



	<u>Expenditures</u>	<u>%</u>
General	6,439,525	34.0%
Water	2,093,447	11.1%
Sewer	1,978,470	10.4%
Airport	605,595	3.2%
Transit, Refuse & Moto-cross	1,487,828	7.9%
Gas Tax & TDA Street	1,230,006	6.5%
Development Fees	3,000	0.0%
LLD	370,455	2.0%
Fundings for Projects	4,728,582	25.0%
	18,936,908	100.0%

Budgeted city-wide expenditures are \$18,936,908 which is \$654,964 less than budgeted revenue in FY 2016/17. This means that the \$654,964 will be added to the city-wide fund balances at the end of FY 2016/17. Positive surpluses of \$217,132 from special revenue funds, \$250,896 from capital project funds and \$275,263 from enterprise funds contribute to the favorable fund balances.

The FY 2016/17 General Fund expenditure budget is \$435,339 more than the FY 2015/16 adjusted budget. The reason for this increase is same as the General Fund revenue increase. Using loan proceeds of \$495,000, the City established the 911 Dispatch Service Department.

The major items included in the General Fund budget are: a computer server, hardware/software and workstations (\$35,000); a lease payment for three police vehicles (\$57,407 - 1/3 of total cost); a VoIP phone system payment (\$66,000 - 1/3 of total



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cost); sidewalk improvements (\$15,000); public works structure improvements (\$12,000); a used water truck for the Public Works Department (\$60,000); and a shop air compressor (\$10,000).

The budgeted overhead allocation to other funds from the General Fund is \$327,443 which is a decrease of \$52,401 from FY 2015/16. City Council, City Clerk and City Treasurer costs along with overhead expenditures such as City Hall utilities and maintenance, office supplies and other similar expenditures are allocated to the various funds using budgeted expenditures as an allocation base.

General Fund Overhead Allocation

	16/17	17/18	18/19	19/20	20/21
Overhead Allocation from GF	771,312	687,197	661,631	662,316	666,475
Allocated To:					
General Fund	443,868	390,843	377,446	378,410	380,628
Gas Tax	42,394	37,318	35,779	35,662	36,563
Refuse	7,468	6,796	6,618	6,688	6,746
Water (442-401)	124,091	114,355	109,679	109,945	112,658
Water- Capacity Proj	0	0	0	0	0
Sewer (444-403)	93,578	85,271	82,151	81,903	80,427
Sewer - Capacity Proj	8,953	7,817	7,378	7,241	7,107
Transit	13,675	12,252	12,002	12,225	12,447
Airport	37,284	32,547	30,578	30,243	29,899
Airport Project	0	0	0	0	0
	771,312	687,197	661,631	662,316	666,475

Allocations From:	16/17	17/18	18/19	19/20	20/21
General Government	(115,174)	(105,851)	(105,426)	(105,214)	(105,272)
Finance	(37,140)	(37,062)	(39,388)	(40,503)	(38,514)
IT	(115,446)	(114,575)	(97,491)	(97,892)	(98,587)
Council	(12,259)	(12,416)	(12,366)	(12,341)	(12,348)
City Clerk	(44,579)	(23,768)	(26,619)	(25,277)	(28,225)
Treasurer	(2,845)	(2,684)	(2,894)	(2,679)	(2,902)
	(327,443)	(296,355)	(284,185)	(283,906)	(285,848)

There is a 24% (or \$646,399) decrease in the overall Water Fund expense budget from FY 2015/16 to FY 2016/17. The Snyder Well Intertie Project (\$550,000) budgeted in FY 2015/16 is the main cause for the decrease. This project was covered 100% by a state grant. Budgeted operating expenses without capital projects are \$112,022 less than that of FY 2015/16. The reduction is due mainly to the retirement of 2000 Certificate of Participation bonds and Urban Water Management Plan update costs. A recharge water purchase from the Tehachapi Cummings County Water District (TCCWD) is included in the current five-year budget. Budgeted water purchase amounts are \$50,000 per year for next four years and \$100,000 in the fifth year (FY 2020/21). In addition for the next five years, \$20,000 per year is budgeted for water rights leased from Golden Hills Community Service District or for the purchase of water rights, if available.

The FY 2016/17 Sewer Fund expense budget shows a 26% (or \$703,868) decrease from FY 2015/16 adjusted budget. The maturity of 2000 Certificate of Participation bonds, tertiary treatment project and recycled water pump station projects which were included in FY 2015/16 budget are the reasons for the decrease.

The Airport Fund expense budget in FY 2016/17 is \$46,976 less than FY 2015/16 budget. The decrease was triggered by a cancellation of the taxiway improvement project. The budget difference is basically the City's share of the matching funds.

The Refuse Fund has a \$51,327 expense budget increase in FY 2016/17 compared to the prior budget. Of the total, \$16,830 is for a 6.5% payment of the total billing amount for Benz Sanitation and \$24,262 is increased personnel cost.



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Fiscal Year 2016/17 Budget Summary

GEN.FD. DEPT#		PERSONNEL EXPENSES	OPERATING EXPENSES	CAPITAL OUTLAY	TOTAL	ESTIMATED REVENUE	SURPLUS/ DEFICIT	FUND EQUITY	
								7/1/2016	7/1/2017
010	GENERAL GOVT	207,055	424,226	1,500	632,781				
015	FINANCE	167,724	62,245	0	229,970				
030	PUBLIC WORKS	426,732	153,809	98,000	678,541				
035	LANDSCAPE SERVICE	104,591	27,400	0	131,991				
040	CONSTRUCTION	175,001	24,010	0	199,011				
050	DEVELOPMENT SERVICES	818,266	172,180	18,000	1,008,446				
060	FIRE	2,692	92,081	0	94,773				
070	IT	22,990	73,504	60,000	156,493				
080	COMMUNITY OUTREACH	93,340	90,850	0	184,190				
100	POLICE	2,474,754	489,992	67,279	3,032,025				
110	COUNCIL	20,291	(3,673)	0	16,618				
120	CITY CLERK	35,649	(10,219)	35,000	60,430				
130	TREASURER	4,058	(202)	0	3,856				
140	RAILROAD DEPOT	0	10,400	0	10,400				
GENERAL FD TOTAL		4,553,142	1,606,603	279,779	6,439,525	6,440,251	726	8,140,676	8,141,402
121	GAS TAX FUND	168,127	510,465	10,000	688,592	769,586	80,994	(488,773)	(407,779)
122	STREETS & ROADS		517,414	24,000	541,414	472,192	(69,222)	227,787	158,565
125	OIL RECYCLING GRANT		0	0	0	0	0	267	267
126	BEVERAGE CONT RECYCLING GRANT		0	0	0	0	0	16,607	16,607
128	PARKS & RE. CAPITAL PROJECT		0	0	0	0	0	58,255	58,255
129	FACILITY IMPACT FEE		0	0	0	104,860	104,860	(27,470)	77,390
226	TDA 3 GRANT PROJECTS	0	3,000	0	3,000	3,000	0	(284,081)	(284,081)
228	TRAFFIC SIGNAL-REGIONAL		0	0	0	100,500	100,500	375,513	476,013
229	TRAFFIC SIGNAL-LOCAL		0	0	0	0	0	690,850	690,850
SPECIAL REV FD TOTAL		168,127	1,030,879	34,000	1,233,006	1,450,138	217,132	568,954	786,086
231	TUCKER RD/VALLEY BLVD EXCH		0	0	0	0	0	222,117	222,117
317	GENERAL PLAN UPDATE		0	0	0	0	0	(4,664)	(4,664)
319	CHALLENGER DRIVE EXTENSION		0	0	0	0	0	(10,000)	(10,000)
327	NEW POLICE BUILDING		0	0	0	0	0	(3,462,132)	(3,462,132)
328	EVENT CTR & RODEO GROUNDS		0	0	0	0	0	(137,288)	(137,288)
329	FREEDOM PLAZA		0	0	0	0	0	10,029	10,029
330	CITYHALL/PD REMODEL		0	0	0	0	0	(70,401)	(70,401)
331	HSIP EAST TEHA IMPROVEMENTS		0	816,909	816,909	1,100,954	284,045	(284,046)	(1)
333	ALTERNATIVE TRNSP PRG (ATP)		0	563,200	563,200	795,926	232,726	(232,727)	(1)
334	RAILROAD DOUBLE TRACKING		201,973	0	201,973	0	(201,973)	193,973	(8,000)
335	RDA BOND PROCEEDS PROJECTS		420,000	0	420,000	0	(420,000)	1,391,925	971,925
336	MULBERRY TRANSIT STOP ENHANCE		15,000	0	15,000	0	(15,000)	87,255	72,255
337	SAFE ROUTES2SCHOOL GAP CLOSE		0	766,500	766,500	790,000	23,500	(26,753)	(3,253)
338	RAIL CORRIDOR PED. SAFETY		155,000	0	155,000	201,973	46,973	0	46,973
339	MILL/CAPITAL HILLS REHABILITATION		0	740,000	740,000	740,000	0	725,477	725,477
340	INDUSTRIAL PARKWAY EXTENSION		0	420,000	420,000	420,000	0	0	0
341	TEHA BLVD BIKEPATH PROJ-PH1		0	310,000	310,000	360,000	50,000	0	50,000
342	TUCKER ROAD REHABILITATION		0	320,000	320,000	355,625	35,625	0	35,625
343	NORTHSIDE NEIGHBORHOOD SIDEWK		0	0	0	200,000	200,000	0	200,000
344	PARK & RIDE		0	0	0	15,000	15,000	0	15,000
CAPITAL PROJECT FD TOTAL		0	791,973	3,936,609	4,728,582	4,979,478	250,896	(1,597,234)	(1,346,338)

Fiscal Year 2016/17 Budget Summary – Continued

GEN.FD.	DEPT#	PERSONNEL EXPENSES	OPERATING EXPENSES	CAPITAL OUTLAY	TOTAL	ESTIMATED REVENUE	SURPLUS/ DEFICIT	FUND FUND EQUITY	
								7/1/2016	7/1/2017
441	REFUSE FUND	92,478	1,173,224	0	1,265,702	1,227,838	(37,864)	95,790	57,925
442/443	WATER UTILITY FUND	1,052,839	860,608	180,000	2,093,447	2,263,710	170,263	6,235,962	6,406,225
444/445	SEWER UTILITY FUND	899,742	907,729	171,000	1,978,470	2,058,409	79,939	8,070,801	8,150,740
446	TRANSIT FUND	30,151	191,976	0	222,126	249,333	27,207	(27,207)	(0)
447	AIRPORT FUND	135,174	468,421	2,000	605,595	641,312	35,718	519,182	554,899
449	MOTO-CROSS	0	0	0	0	0	0	(120,629)	(120,629)
	ENTERPRISE FUND TOTAL	2,210,383	3,601,957	353,000	6,165,339	6,440,602	275,263	14,773,898	15,049,161
	INTER FUND TRANSFER ELIMINATION		(1,106,981)		(1,106,981)	(1,106,981)	0		0
	CONSOLIDATED TOTAL	6,931,652	5,924,432	4,603,388	17,459,471	18,203,488	744,017	21,886,294	22,630,311
601	Heritage	0	45,799	0	45,799	26,988	(18,810)	(76,543)	(95,354)
602	Clear	0	15,894	0	15,894	18,053	2,159	146,276	148,435
603	Autumn	0	41,711	0	41,711	30,804	(10,907)	(90,273)	(101,180)
604	Alta	0	157,425	0	157,425	99,046	(58,379)	(96,082)	(154,461)
605	Gerald	0	0	0	0	110	110	36,332	36,442
606	Orchard	0	93,809	0	93,809	89,784	(4,025)	(47,341)	(51,366)
607	Mullberry	0	0	0	0	0	0	23,682	23,682
608	Mill Street	0	4,623	0	4,623	5,068	445	(28,411)	(27,966)
609	Hodis	0	0	0	0	0	0	(11,274)	(11,274)
610	W. of HS	0	0	0	0	33	33	24,896	24,929
612	Pannon	0	0	0	0	0	0	24,350	24,350
613	GOODRICK	0	0	0	0	0	0	(2,392)	(2,392)
614	Industrial	0	3,047	0	3,047	0	(3,047)	88	(2,959)
615	Tehachapi	0	5,495	0	5,495	3,980	(1,514)	(4,739)	(6,253)
701	DBAD - Tehachapi Blvd - Drain Basin, I	0	2,652	0	2,652	7,536	4,884	80,387	85,270
702	DBAD - Industrial Pkwy - Drain Basin, I	0	0	0	0	0	0	3,292	3,292
	TOTAL	0	370,455	0	370,455	281,403	(89,052)	(17,753)	(106,805)



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CAPITAL PROJECTS (FIVE-YEAR PROJECTION)

The focus of capital projects in this five-year budget is to accommodate the future growth of the community and to continue the improvement of infrastructure by utilizing grant opportunities when possible.

CAPITAL PROJECTS: General Fund

The five-year total budgeted capital project amount is \$969,895 and the details are as listed:

- \$ 75,000 for sidewalk improvements;
- \$ 271,860 for city-wide computer hardware/software replacement and improvement, Laserfiche upgrade for the City Clerk's office and software for Development Services Department;
- \$ 12,500 for printer, copier and scanner replacement;
- \$ 12,000 for public works building structure improvement;
- \$ 311,500 for public works vehicle upgrades comprised of a used water vehicle, a truck unit for drainage work, a bucket for the backhoe and work truck replacements; and
- \$ 287,035 for police vehicle lease payments.

CAPITAL PROJECTS: Special Revenues and Capital Project Funds

The major capital projects planned for the next five years in special revenue funds and capital project funds include:

Project	\$	Funded by	Years
East Tehachapi Improvement Project	\$ 816,909	HSIP grant	2016/17
Valley Blvd Bikeway Facilities – Phase 2	\$ 563,200	Alternative Transportation Program grant (ATP)	2016/17
Mulberry Transit Stop Enhancement	\$ 15,000	Public Transportation Modernization, Improvement, and Service Enhancement Account (PTMISEA)	2016/17
Safe Routes to School Gap Closure	\$ 766,500	ATP grant	2016/17



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Rail Corridor Pedestrian Safety	\$ 2,242,000	ATP grant, BNSF double tracking settlement fund	2016/17 – 2017/18
Mill / Capital Hills Rehabilitation Project	\$ 740,000	CFD 89-1 settlement fund	2016/17
Industrial Pkwy Extension Project	\$ 420,000	RDA bonds proceed for projects	2016/17
Tehachapi Blvd Bike Path – Phase 1	\$ 310,000	Transportation Development Act grant	2016/17
Tucker Road Rehabilitation Project	\$ 320,000	RSTP grant and Tucker CFD fund balance	2016/17

In the Gas Tax Fund, \$3,521,578 is budgeted for street and road maintenance expenses over the next five years. Of the total expenses budgeted in the Gas Tax Fund, \$1,986,884 will be subsidized by the Streets and Roads Fund.

The main source of revenue for the Streets and Roads Fund comes from Transportation Development Act SB 325 Article 8 (TDA) monies. TDA funds are managed by the Kern Council of Governments (Kern COG) which in turn allocates and distributes funds to all cities in Kern County. The Streets and Roads Fund subsidizes road maintenance costs as well as contributes matching grant funds for street projects. In this five-year budget, in addition to subsidizing the Gas Tax Fund for road maintenance, the Streets and Roads Fund will also pay for the Goodrick Road Improvement loan payment (\$242,874) and the matching fund portion (\$24,000) of the Tehachapi Boulevard Phase III Regional Surface Transportation Program (RSTP) grant project.

Total revenue budgeted in special revenue and capital project funds over the next five years is \$10,531,173. Of the total, \$5,029,532 (or 47%) will be paid by various grants; \$666,800 (6%) will come from development fee funds; \$201,973 (2%) from the railroad double tracking settlement fund; \$420,000 (4%) from RDA bond proceeds; \$740,000 (7%) from the Capital Hills CFD settlement fund and \$3,672,868 (34%) is from taxes and TDA local funding.



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The budgeted special revenue and capital projects funds are summarized as follows:

Fund No.	Fund Description	Project Cost					5-Yr Total	Revenue Budget (5Yr)		
		16/17	17/18	18/19	19/20	20/21		Grants	Fees/Matching	Other Revenue
121	Gas Tax Fund	688,592	688,846	697,622	707,849	738,670	3,521,578			3,528,041
122	Streets and Road Funds	541,414	428,110	428,094	428,078	428,061	2,253,758			2,131,711
129	Facilities Impact Fee	0	0	0	0	0	0			524,300
226-004	TDA Bike Safety	3,000	0	3,000	0	3,000	9,000	9,000		
228	Traffic Signals - Regional	0	0	0	0	0	0		140,000	2,500
331	HSIP East Teha Imprv Proj	816,909	0	0	0	0	816,909	1,100,954	0	0
333	Alternative Transportation Program (ATPs)	563,200	0	0	0	0	563,200	795,926	0	0
334	Railroad Double Tracking	201,973	0	0	0	0	201,973	0	0	0
335	RDA Bond Proceeds Projects	420,000	0	0	0	0	420,000	0	0	0
336	Mulberry Transit Stop Enhancement	15,000	0	0	0	0	15,000	0	0	0
337	ATP-SR2S Gap Closure	766,500	0	0	0	0	766,500	790,000	0	0
338	Rail Corridor Ped. Safety	155,000	2,087,000	0	0	0	2,242,000	2,040,000	201,973	0
339	Mill / Capital Hills Rehabilitation Project	740,000	0	0	0	0	740,000	0		740,000
340	Industrial Parkway Extension Project (formerly	420,000	0	0	0	0	420,000	0		420,000
341	Tehachapi Boulevard Bikepath Project Ph1 (fo	310,000	0	0	0	0	310,000	360,000	0	0
342	Tucker Road Rehabilitation Project (formerly u	320,000	0	0	0	0	320,000	315,000		40,625
344	Park & Ride	0	0	0	0	0	0	15,000		0
	Fund Transfers Between Funds	(1,105,781)	(379,519)	(379,519)	(379,519)	(379,519)	(2,623,857)	0	0	(2,623,857)
		\$ 4,855,807	\$ 2,824,437	\$ 749,197	\$ 756,408	\$ 790,212	\$ 9,976,061	\$ 5,425,880	\$ 341,973	\$ 4,763,320



Office Memorandum

CAPITAL PROJECTS (Five Years)

For the next five years, \$1,051,000 and \$735,000 are budgeted for capital projects in Water and Sewer Funds respectively.

Water Fund capital projects include:

<ul style="list-style-type: none"> • Water purchase/lease \$300,000 • Water well rehabilitation \$80,000 • Radio meter purchase \$100,000 • Roll seal valve / hydrant replacement and other structural improvements \$150,000 	<ul style="list-style-type: none"> • New dump truck (60%) \$36,000 • Work truck and compressor replacement \$105,000 • Unanticipated improvement \$280,000
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Sewer Fund capital projects include:

<ul style="list-style-type: none"> • Sewer line root control and maintenance \$250,000 • Sewer plant structural improvement \$100,000 • Unanticipated improvements \$120,000 • Computer hardware / software \$5,000 • Manhole rehabilitation \$50,000 	<ul style="list-style-type: none"> • Vehicle / tractor replacement (30%) and replacement of other machinery and equipment \$80,000 • West screw pump replacement \$70,000 • East screw pump re-coat \$60,000
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CONCLUSION

Challenges are inevitable in order to deliver a balanced budget. The final budget was an output of efforts which required countless adjustments and difficult reductions. Although many budgeted items were either eliminated or reduced, public safety and core services for City residents were not discounted. On the contrary, as of July 1, 2016 the City opened its own 911 in-house dispatch service to help residents with the timely and efficient handling of emergencies.

The City continues to improve its services with the City Council's support. The City endeavors to provide a safe place to live, work and play with the very best police protection services from our Police Department. The Public Works Department strives to regularly maintain and improve the streets and provide utility services without interruption. Through the Airport Fund, the



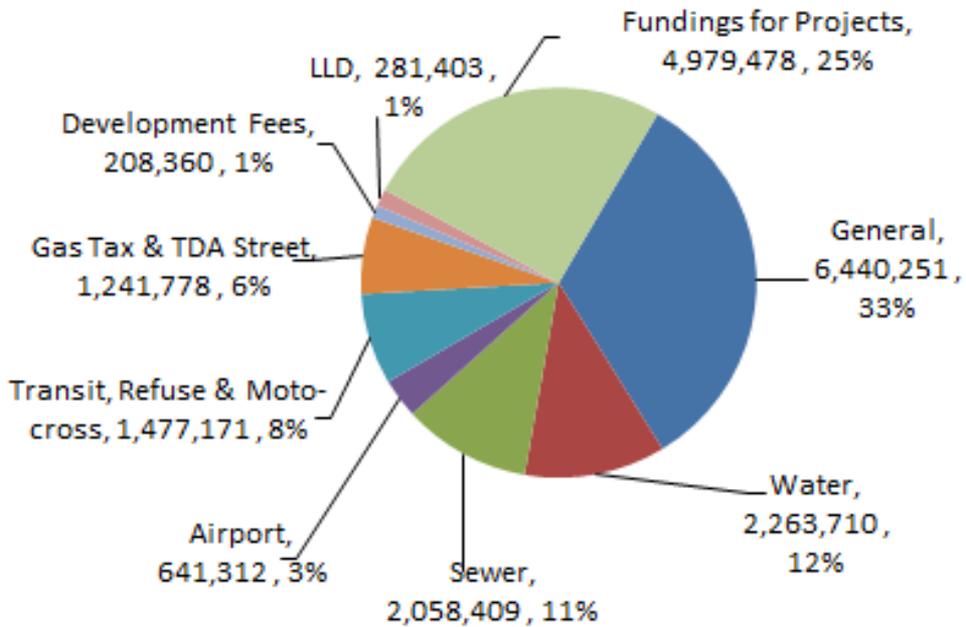
Office Memorandum

City provides the best quality service a small airport could offer. As always, the City tries its utmost to take a proactive rather than reactive approach.

Because of the annual cash flow projection in each individual fund for the next five years, the long term financial and capital projects planning are made possible. This projection also aids in identifying what actions are necessary to secure the financial strength of each fund.

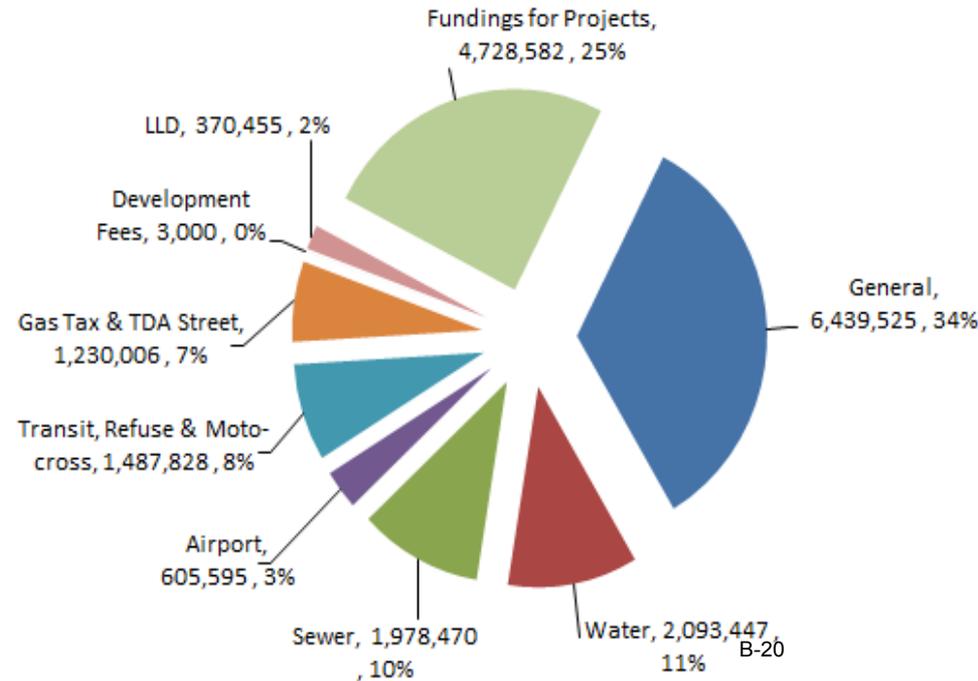
In closing, I would like to thank the City Council for their input, knowledge and care for the community. Those whom you serve and those who serve you recognize the council members' commitment and leadership. I strongly believe that this budget will prove to be another great financial tool.

2016/17 Total Revenue Budget



2016/2017 BUDGET TOTAL FUNDS

2016/17 Total Expenditure Budget



CITY OF TEHACHAPI
FUND EQUITY - BUDGET 2016/2017

GEN.FD. DEPT#	PERSONNEL EXPENSES	OPERATING EXPENSES	CAPITAL OUTLAY	TOTAL	ESTIMATED REVENUE	SURPLUS/ DEFICIT	FUND FUND EQUITY	
							7/1/2016	7/1/2017
010	207,055	424,226	1,500	632,781				
015	167,724	62,245	0	229,970				
030	426,732	153,809	98,000	678,541				
035	104,591	27,400	0	131,991				
040	175,001	24,010	0	199,011				
050	818,266	172,180	18,000	1,008,446				
060	2,692	92,081	0	94,773				
070	22,990	73,504	60,000	156,493				
080	93,340	90,850	0	184,190				
100	2,474,754	489,992	67,279	3,032,025				
110	20,291	(3,673)	0	16,618				
120	35,649	(10,219)	35,000	60,430				
130	4,058	(202)	0	3,856				
140	0	10,400	0	10,400				
GENERAL FD TOTAL	4,553,142	1,606,603	279,779	6,439,525	6,440,251	726	8,140,676	8,141,402
121	168,127	510,465	10,000	688,592	769,586	80,994	(488,773)	(407,779)
122		517,414	24,000	541,414	472,192	(69,222)	227,787	158,565
125		0	0	0	0	0	267	267
126		0	0	0	0	0	16,607	16,607
128		0	0	0	0	0	58,255	58,255
129		0	0	0	104,860	104,860	(27,470)	77,390
226	0	3,000	0	3,000	3,000	0	(284,081)	(284,081)
228		0	0	0	100,500	100,500	375,513	476,013
229		0	0	0	0	0	690,850	690,850
SPECIAL REV FD TOTAL	168,127	1,030,879	34,000	1,233,006	1,450,138	217,132	568,954	786,086
231		0	0	0	0	0	222,117	222,117
317		0	0	0	0	0	(4,664)	(4,664)
319		0	0	0	0	0	(10,000)	(10,000)
327		0	0	0	0	0	(3,462,132)	(3,462,132)
328		0	0	0	0	0	(137,288)	(137,288)
329		0	0	0	0	0	10,029	10,029
330		0	0	0	0	0	(70,401)	(70,401)
331		0	816,909	816,909	1,100,954	284,045	(284,046)	(1)
333		0	563,200	563,200	795,926	232,726	(232,727)	(1)
334		201,973	0	201,973	0	(201,973)	193,973	(8,000)
335		420,000	0	420,000	0	(420,000)	1,391,925	971,925
336		15,000	0	15,000	0	(15,000)	87,255	72,255
337		0	766,500	766,500	790,000	23,500	(26,753)	(3,253)
338		155,000	0	155,000	201,973	46,973	0	46,973
339		0	740,000	740,000	740,000	0	725,477	725,477
340		0	420,000	420,000	420,000	0	0	0
341		0	310,000	310,000	360,000	50,000	0	50,000
342		0	320,000	320,000	355,625	35,625	0	35,625
343		0	0	0	200,000	200,000	0	200,000
344		0	0	0	15,000	15,000	0	15,000
CAPITAL PROJECT FD TOTAL	0	791,973	3,936,609	4,728,582	4,979,478	250,896	(1,597,234)	(1,346,338)
441	92,478	1,173,224	0	1,265,702	1,227,838	(37,864)	95,790	57,925
442/443	1,052,839	860,608	180,000	2,093,447	2,263,710	170,263	6,235,962	6,406,225
444/445	899,742	907,729	171,000	1,978,470	2,058,409	79,939	8,070,801	8,150,740
446	30,151	191,976	0	222,126	249,333	27,207	(27,207)	(0)
447	135,174	468,421	2,000	605,595	641,312	35,718	519,182	554,899
449	0	0	0	0	0	0	(120,629)	(120,629)
ENTERPRISE FUND TOTAL	2,210,383	3,601,957	353,000	6,165,339	6,440,602	275,263	14,773,898	15,049,161
INTER FUND TRANSFER ELIMINATION		(1,106,981)		(1,106,981)	(1,106,981)	0		0
CONSOLIDATED TOTAL	6,931,652	5,924,432	4,603,388	17,459,471	18,203,488	744,017	21,886,294	22,630,311
601	0	45,799	0	45,799	26,988	(18,810)	(76,543)	(95,354)
602	0	15,894	0	15,894	18,053	2,159	146,276	148,435
603	0	41,711	0	41,711	30,804	(10,907)	(90,273)	(101,180)
604	0	157,425	0	157,425	99,046	(58,379)	(96,082)	(154,461)
605	0	0	0	0	110	110	36,332	36,442
606	0	93,809	0	93,809	89,784	(4,025)	(47,341)	(51,366)
607	0	0	0	0	0	0	23,682	23,682
608	0	4,623	0	4,623	5,068	445	(28,411)	(27,966)
609	0	0	0	0	0	0	(11,274)	(11,274)
610	0	0	0	0	33	33	24,896	24,929
612	0	0	0	0	0	0	24,350	24,350
613	0	0	0	0	0	0	(2,392)	(2,392)
614	0	3,047	0	3,047	0	(3,047)	88	(2,959)
615	0	5,495	0	5,495	3,980	(1,514)	(4,739)	(6,253)
701	0	2,652	0	2,652	7,536	4,884	80,387	85,270
702	0	0	0	0	0	0	3,292	3,292
TOTAL	0	370,455	0	370,455	281,403	(89,052)	(17,753)	(106,805)

CITY OF TEHACHAPI
FUND EQUITY - BUDGET 2017/2018

GEN.FD. DEPT#	PERSONNEL EXPENSES	OPERATING EXPENSES	CAPITAL OUTLAY	TOTAL	ESTIMATED REVENUE	SURPLUS/ DEFICIT	FUND FUND EQUITY		
							7/1/2017	7/1/2018	
010	GENERAL GOVT	215,356	409,199	0	624,555				
015	FINANCE	173,094	57,878	0	230,973				
030	PUBLIC WORKS	444,248	154,900	75,000	674,148				
035	LANDSCAPE SERVICE	108,310	27,400	0	135,710				
040	CONSTRUCTION	181,781	24,010	0	205,790				
050	DEVELOPMENT SERVICES	862,623	150,080	0	1,012,704				
060	FIRE	3,330	97,145	0	100,475				
070	IT	24,355	66,750	60,000	151,105				
080	COMMUNITY OUTREACH	94,995	92,350	0	187,345				
100	POLICE	2,593,838	482,852	67,279	3,143,969				
110	COUNCIL	20,291	(3,916)	0	16,375				
120	CITY CLERK	37,543	(6,198)	0	31,346				
130	TREASURER	4,058	(519)	0	3,539				
140	RAILROAD DEPOT	0	10,400	0	10,400				
GENERAL FD TOTAL		4,763,821	1,562,333	202,279	6,528,433	6,596,419	67,986	8,141,402	8,209,388
121	GAS TAX FUND	174,807	504,039	10,000	688,846	687,619	(1,227)	(407,779)	(409,005)
122	STREETS & ROADS		428,110	0	428,110	430,000	1,890	158,565	160,455
125	OIL RECYCLING GRANT		0	0	0	0	0	267	267
126	BEVERAGE CONT. RECYCLING GRANT		0	0	0	0	0	16,607	16,607
128	PARKS & REC. CAPITAL PROJECT FUND		0	0	0	0	0	58,255	58,255
129	FACILITY IMPACT FEE		0	0	0	104,860	104,860	77,390	182,250
226	TDA 3 GRANT PROJECTS	0	0	0	0	0	0	(284,081)	(284,081)
228	TRAFFIC SIGNAL-REGIONAL		0	0	0	10,500	10,500	476,013	486,513
229	TRAFFIC SIGNAL-LOCAL		0	0	0	0	0	690,850	690,850
SPECIAL REV FD TOTAL		174,807	932,149	10,000	1,116,956	1,232,979	116,023	786,086	902,109
231	TUCKER RD/VALLEY BLVD EXCH		0	0	0	0	0	222,117	222,117
317	GENERAL PLAN UPDATE		0	0	0	0	0	(4,664)	(4,664)
319	CHALLENGER DRIVE EXT		0	0	0	0	0	(10,000)	(10,000)
327	NEW POLICE BUILDING		0	0	0	0	0	(3,462,132)	(3,462,132)
328	EVENT CTR & RODEO GROUNDS		0	0	0	0	0	(137,288)	(137,288)
329	FREEDOM PLAZA		0	0	0	0	0	10,029	10,029
330	CITYHALL/PD REMODEL		0	0	0	0	0	(70,401)	(70,401)
331	HSIP EAST TEHA IMPRV PROJ		0	0	0	0	0	(1)	(1)
333	VALLEY BLVD BIKEWAY PH2		0	0	0	0	0	(1)	(1)
334	RAILROAD DOUBLE TRACKING		0	0	0	0	0	(8,000)	(8,000)
335	RDA BOND PROCEEDS PROJECTS		0	0	0	0	0	971,925	971,925
336	MULBERRY TRANSIT STOP ENHANCEMENT		0	0	0	0	0	72,255	72,255
337	ATP-SR2S GAP CLOSURE		0	0	0	0	0	(3,253)	(3,253)
338	RAIL CORRIDOR PED. SAFETY		0	2,087,000	2,087,000	1,800,000	(287,000)	46,973	(240,027)
339	MILL / CAPITAL HILLS REHABILITATION PROJ		0	0	0	0	0	725,477	725,477
341	TEHA BLVD BIKEPATH PROJ-PH1		0	0	0	0	0	50,000	50,000
342	TUCKER ROAD REHABILITATION PROJECT		0	0	0	0	0	35,625	35,625
343	NORTHSIDE NEIGHBORHOOD SIDEWALK		0	0	0	0	0	200,000	200,000
344	PARK & RIDE		0	0	0	0	0	15,000	15,000
CAPITAL PROJECT FD TOTAL		0	0	2,087,000	2,087,000	1,800,000	(287,000)	(1,346,338)	(1,633,338)
441	REFUSE FUND	96,695	1,199,968	0	1,296,662	1,256,131	(40,531)	57,925	17,394
442/443	WATER UTILITY FUND	1,099,708	897,414	215,000	2,212,122	2,372,490	160,368	6,406,225	6,566,593
444/445	SEWER UTILITY FUND	942,076	1,139,804	161,000	2,242,879	2,168,632	(74,248)	8,150,740	8,076,493
446	TRANSIT FUND	31,147	195,000	0	226,148	226,148	0	(0)	(0)
447	AIRPORT FUND	140,850	457,915	2,000	600,765	643,719	42,954	554,899	597,853
449	MOTO-CROSS	0	0	0	0	0	0	(120,629)	(120,629)
ENTERPRISE FUND TOTAL		2,310,476	3,890,101	378,000	6,578,577	6,667,119	88,543	15,049,161	15,137,704
INTER FUND TRANSFER ELIMINATION									
			(380,719)		(380,719)	(380,719)	0		0
CONSOLIDATED TOTAL		7,249,104	6,003,863	2,677,279	15,930,246	15,915,798	(14,448)	22,630,311	22,615,862
601	Heritage	0	46,198	0	46,198	27,798	(18,400)	(95,354)	(113,753)
602	Clear	0	16,387	0	16,387	18,595	2,208	148,435	150,644
603	Autumn	0	43,232	0	43,232	31,728	(11,503)	(101,180)	(112,684)
604	Alta	0	164,513	0	164,513	102,017	(62,496)	(154,461)	(216,958)
605	Gerald	0	0	0	0	116	116	36,442	36,558
606	Orchard	0	97,093	0	97,093	92,477	(4,616)	(51,366)	(55,982)
607	Mullberry	0	0	0	0	0	0	23,682	23,682
608	Mill Street	0	4,792	0	4,792	5,220	428	(27,966)	(27,538)
609	Hodis	0	0	0	0	0	0	(11,274)	(11,274)
610	W. of HS	0	0	0	0	35	35	24,929	24,964
612	Pannon	0	0	0	0	0	0	24,350	24,350
613	GOODRICK	0	0	0	0	0	0	(2,392)	(2,392)
614	Industrial	0	3,179	0	3,179	0	(3,179)	(2,959)	(6,138)
615	Tehachapi	0	5,712	0	5,712	4,100	(1,611)	(6,253)	(7,865)
701	DBAD - Tehachapi Blvd - Drain Basin, PM #11353	0	2,732	0	2,732	7,768	5,036	85,270	90,307
702	DBAD - Industrial Pkwy - Drain Basin, PM #10997	0	0	0	0	0	0	3,292	3,292
TOTAL		0	383,837	0	383,837	289,855	(93,982)	(106,805)	(200,787)

CITY OF TEHACHAPI
FUND EQUITY - BUDGET 2018/2019

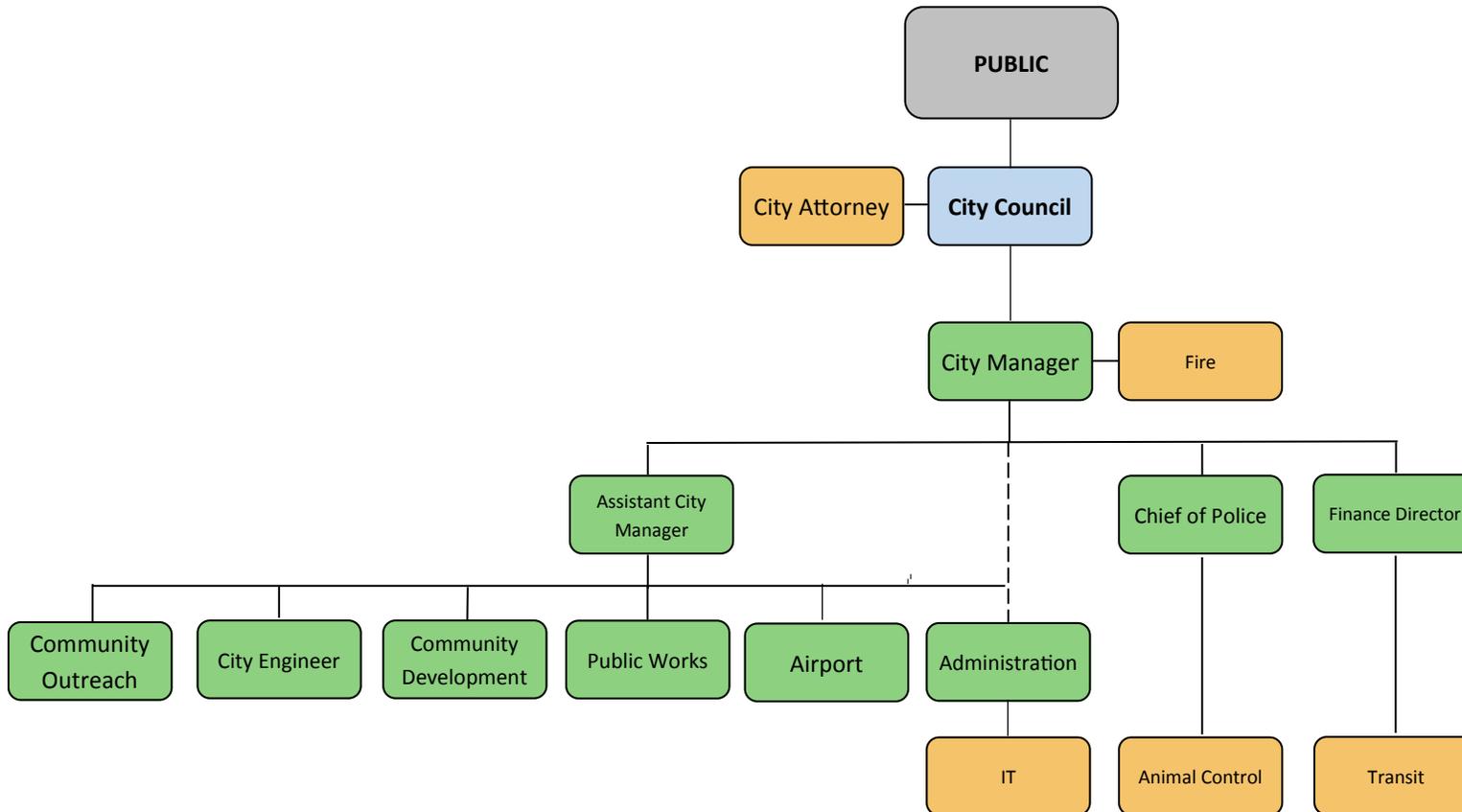
GEN.FD. DEPT#		PERSONNEL EXPENSES	OPERATING EXPENSES	CAPITAL OUTLAY	TOTAL	ESTIMATED REVENUE	SURPLUS/ DEFICIT	FUND FUND EQUITY	
								7/1/2018	7/1/2019
010	GENERAL GOVT	221,205	409,624	0	630,829				
015	FINANCE	177,657	60,415	4,000	242,072				
030	PUBLIC WORKS	461,626	155,400	85,000	702,026				
035	LANDSCAPE SERVICE	110,065	27,400	0	137,465				
040	CONSTRUCTION	186,573	24,010	0	210,583				
050	DEVELOPMENT SERVICES	888,638	150,080	0	1,038,718				
060	FIRE	3,330	102,488	0	105,818				
070	IT	25,650	83,835	20,000	129,485				
080	COMMUNITY OUTREACH	96,645	90,850	0	187,495				
100	POLICE	2,698,359	482,852	67,279	3,248,490				
110	COUNCIL	20,291	(3,866)	0	16,424				
120	CITY CLERK	39,403	(4,049)	0	35,354				
130	TREASURER	4,058	(214)	0	3,844				
140	RAILROAD DEPOT	0	10,400	0	10,400				
GENERAL FD TOTAL		4,933,500	1,589,225	176,279	6,699,003	6,699,807	803	8,209,388	8,210,191
121	GAS TAX FUND	180,781	506,829	10,000	697,610	688,944	(8,666)	(409,005)	(417,671)
122	STREETS & ROADS		428,094	0	428,094	430,000	1,906	160,455	162,361
125	OIL RECYCLING GRANT		0	0	0	0	0	267	267
126	BEVERAGE CONT. RECYCLING GRANT		0	0	0	0	0	16,607	16,607
128	PARKS & REC. CAPITAL PROJECT FUND		0	0	0	0	0	58,255	58,255
129	FACILITY IMPACT FEE		0	0	0	104,860	104,860	182,250	287,110
226	TDA 3 GRANT PROJECTS	0	3,000	0	3,000	3,000	0	(284,081)	(284,081)
228	TRAFFIC SIGNAL-REGIONAL		0	0	0	10,500	10,500	486,513	497,013
229	TRAFFIC SIGNAL-LOCAL		0	0	0	0	0	690,850	690,850
SPECIAL REV FD TOTAL		180,781	937,923	10,000	1,128,705	1,237,304	108,600	902,109	1,010,708
231	TUCKER RD/VALLEY BLVD EXCH		0	0	0	0	0	222,117	222,117
317	GENERAL PLAN UPDATE		0	0	0	0	0	(4,664)	(4,664)
319	CHALLENGER DRIVE EXT		0	0	0	0	0	(10,000)	(10,000)
327	NEW POLICE BUILDING		0	0	0	0	0	(3,462,132)	(3,462,132)
328	EVENT CTR & RODEO GROUNDS		0	0	0	0	0	(137,288)	(137,288)
329	FREEDOM PLAZA		0	0	0	0	0	10,029	10,029
330	CITYHALL/PD REMODEL		0	0	0	0	0	(70,401)	(70,401)
331	HSIP EAST TEHA IMPRV PROJ		0	0	0	0	0	(1)	(1)
333	VALLEY BLVD BIKEWAY PH2		0	0	0	0	0	(1)	(1)
334	RAILROAD DOUBLE TRACKING		0	0	0	0	0	(8,000)	(8,000)
335	RDA BOND PROCEEDS PROJECTS		0	0	0	0	0	971,925	971,925
336	MULBERRY TRANSIT STOP ENHANCEMENT		0	0	0	0	0	72,255	72,255
337	ATP-SR2S GAP CLOSURE		0	0	0	0	0	(3,253)	(3,253)
338	RAIL CORRIDOR PED. SAFETY		0	0	0	240,000	240,000	(240,027)	(27)
339	MILL / CAPITAL HILLS REHABILITATION PROJ		0	0	0	0	0	725,477	725,477
341	TEHA BLVD BIKEPATH PROJ-PH1		0	0	0	0	0	50,000	50,000
342	TUCKER ROAD REHABILITATION PROJ		0	0	0	0	0	35,625	35,625
343	NORTHSIDE NEIGHBORHOOD SIDEWALK		0	0	0	0	0	200,000	200,000
344	PARK & RIDE		0	0	0	0	0	15,000	15,000
CAPITAL PROJECT FD TOTAL		0	0	0	0	240,000	240,000	(1,633,338)	(1,393,338)
441	REFUSE FUND	99,847	1,227,857	0	1,327,704	1,285,284	(42,420)	17,394	(25,026)
442/443	WATER UTILITY FUND	1,133,079	912,199	206,000	2,251,278	2,346,490	95,212	6,566,593	6,661,804
444/445	SEWER UTILITY FUND	972,988	1,169,783	141,000	2,283,771	2,135,127	(148,644)	8,076,493	7,927,848
446	TRANSIT FUND	32,003	202,020	0	234,022	234,022	0	(0)	(0)
447	AIRPORT FUND	145,288	448,918	2,000	596,206	656,498	60,292	597,853	658,145
449	MOTO-CROSS	0	0	0	0	0	0	(120,629)	(120,629)
ENTERPRISE FUND TOTAL		2,383,205	3,960,777	349,000	6,692,981	6,657,421	(35,561)	15,137,704	15,102,143
INTER FUND TRANSFER ELIMINATION			(380,719)		(380,719)		(380,719)		0
CONSOLIDATED TOTAL		7,497,486	6,107,206	535,279	14,139,971	14,453,813	313,842	22,615,862	22,929,705
601	Heritage	0	46,609	0	46,609	28,632	(17,977)	(113,753)	(131,730)
602	Clear	0	16,899	0	16,899	19,153	2,254	150,644	152,897
603	Autumn	0	44,818	0	44,818	32,680	(12,138)	(112,684)	(124,822)
604	Alta	0	171,935	0	171,935	105,078	(66,858)	(216,958)	(283,816)
605	Gerald	0	0	0	0	122	122	36,558	36,679
606	Orchard	0	99,961	0	99,961	95,252	(4,709)	(55,982)	(60,691)
607	Mullberry	0	0	0	0	0	0	23,682	23,682
608	Mill Street	0	4,967	0	4,967	5,377	409	(27,538)	(27,129)
609	Hodis	0	0	0	0	0	0	(11,274)	(11,274)
610	W. of HS	0	0	0	0	36	36	24,964	25,000
612	Pannon	0	0	0	0	0	0	24,350	24,350
613	GOODRICK	0	0	0	0	0	0	(2,392)	(2,392)
614	Industrial	0	3,316	0	3,316	0	(3,316)	(6,138)	(9,454)
615	Tehachapi	0	5,938	0	5,938	4,224	(1,714)	(7,865)	(9,579)
701	DBAD - Tehachapi Blvd - Drain Basin, PM #1135	0	2,814	0	2,814	8,008	5,194	90,307	95,501
702	DBAD - Industrial Pkwy - Drain Basin, PM #1099	0	0	0	0	0	0	3,292	3,292
TOTAL		0	397,258	0	397,258	298,560	(98,698)	(200,787)	(299,485)

CITY OF TEHACHAPI
FUND EQUITY - BUDGET 2019/2020

GEN.FD. DEPT#		PERSONNEL EXPENSES	OPERATING EXPENSES	CAPITAL OUTLAY	TOTAL	ESTIMATED REVENUE	SURPLUS/ DEFICIT	FUND FUND EQUITY	
								7/1/2019	7/1/2020
010	GENERAL GOVT	227,015	409,836	0	636,851				
015	FINANCE	182,109	56,186	7,000	245,295				
030	PUBLIC WORKS	479,255	155,400	65,000	699,655				
035	LANDSCAPE SERVICE	111,777	27,400	0	139,177				
040	CONSTRUCTION	189,555	24,010	0	213,565				
050	DEVELOPMENT SERVICES	911,281	150,080	0	1,061,362				
060	FIRE	3,330	108,125	0	111,455				
070	IT	27,043	83,434	20,000	130,477				
080	COMMUNITY OUTREACH	98,335	92,350	0	190,685				
100	POLICE	2,806,822	482,852	67,279	3,356,953				
110	COUNCIL	20,291	(3,841)	0	16,449				
120	CITY CLERK	41,399	(7,707)	0	33,692				
130	TREASURER	4,058	(488)	0	3,570				
140	RAILROAD DEPOT	0	10,400	0	10,400				
GENERAL FD TOTAL		5,102,271	1,588,036	159,279	6,849,586	6,826,205	(23,381)	8,210,191	8,186,810
121	GAS TAX FUND	186,650	511,172	10,000	707,822	690,277	(17,546)	(417,671)	(435,217)
122	STREETS & ROADS		428,078	0	428,078	420,000	(8,078)	162,361	154,283
125	OIL RECYCLING GRANT		0	0	0	0	0	267	267
126	BEVERAGE CONT. RECYCLING GRANT		0	0	0	0	0	16,607	16,607
128	PARKS & REC. CAPITAL PROJECT FUND		0	0	0	0	0	58,255	58,255
129	FACILITY IMPACT FEE		0	0	0	104,860	104,860	287,110	391,970
226	TDA 3 GRANT PROJECTS	0	0	0	0	0	0	(284,081)	(284,081)
228	TRAFFIC SIGNAL-REGIONAL		0	0	0	10,500	10,500	497,013	507,513
229	TRAFFIC SIGNAL-LOCAL		0	0	0	0	0	690,850	690,850
SPECIAL REV FD TOTAL		186,650	939,250	10,000	1,135,900	1,225,637	89,736	1,010,708	1,100,445
231	TUCKER RD/VALLEY BLVD EXCH		0	0	0	0	0	222,117	222,117
317	GENERAL PLAN UPDATE		0	0	0	0	0	(4,664)	(4,664)
319	CHALLENGER DRIVE EXT		0	0	0	0	0	(10,000)	(10,000)
327	NEW POLICE BUILDING		0	0	0	0	0	(3,462,132)	(3,462,132)
328	EVENT CTR & RODEO GROUNDS		0	0	0	0	0	(137,288)	(137,288)
329	FREEDOM PLAZA		0	0	0	0	0	10,029	10,029
330	CITYHALL/PD REMODEL		0	0	0	0	0	(70,401)	(70,401)
331	HSIP EAST TEHA IMPRV PROJ		0	0	0	0	0	(1)	(1)
333	VALLEY BLVD BIKEWAY PH2		0	0	0	0	0	(1)	(1)
334	RAILROAD DOUBLE TRACKING		0	0	0	0	0	(8,000)	(8,000)
335	RDA BOND PROCEEDS PROJECTS		0	0	0	0	0	971,925	971,925
336	MULBERRY TRANSIT STOP ENHANCEMENT		0	0	0	0	0	72,255	72,255
337	ATP-SR2S GAP CLOSURE		0	0	0	0	0	(3,253)	(3,253)
338	RAIL CORRIDOR PED. SAFETY		0	0	0	0	0	(27)	(27)
339	MILL / CAPITAL HILLS REHABILITATION PROJ		0	0	0	0	0	725,477	725,477
341	TEHA BLVD BIKEPATH PROJ-PH1		0	0	0	0	0	50,000	50,000
342	TUCKER ROAD REHABILITATION PROJECT		0	0	0	0	0	35,625	35,625
343	NORTHSIDE NEIGHBORHOOD SIDEWALK		0	0	0	0	0	200,000	200,000
344	PARK & RIDE		0	0	0	0	0	15,000	15,000
CAPITAL PROJECT FD TOTAL		0	0	0	0	0	0	(1,393,338)	(1,393,338)
441	REFUSE FUND	102,830	1,256,661	0	1,359,491	1,315,119	(44,372)	(25,026)	(69,398)
442/443	WATER UTILITY FUND	1,162,036	925,846	200,000	2,287,882	2,389,125	101,243	6,661,804	6,763,048
444/445	SEWER UTILITY FUND	997,068	1,162,636	141,000	2,300,705	2,174,280	(126,425)	7,927,848	7,801,424
446	TRANSIT FUND	32,837	209,801	0	242,638	242,638	0	(0)	(0)
447	AIRPORT FUND	149,676	448,583	2,000	600,258	669,661	69,402	658,145	727,548
449	MOTO-CROSS	0	0	0	0	0	0	(120,629)	(120,629)
ENTERPRISE FUND TOTAL		2,444,447	4,003,527	343,000	6,790,974	6,790,823	(151)	15,102,143	15,101,992
INTER FUND TRANSFER ELIMINATION			(380,719)		(380,719)				0
CONSOLIDATED TOTAL		7,733,368	6,150,094	512,279	14,395,741	14,461,945	66,204	22,929,705	22,995,909
601	Heritage	0	47,362	0	47,362	29,491	(17,871)	(131,730)	(149,601)
602	Clear	0	17,432	0	17,432	19,727	2,295	152,897	155,192
603	Autumn	0	46,475	0	46,475	33,661	(12,814)	(124,822)	(137,636)
604	Alta	0	179,708	0	179,708	108,230	(71,478)	(283,816)	(355,293)
605	Gerald	0	0	0	0	128	128	36,679	36,807
606	Orchard	0	102,915	0	102,915	98,109	(4,806)	(60,691)	(65,497)
607	Mullberry	0	0	0	0	0	0	23,682	23,682
608	Mill Street	0	5,149	0	5,149	5,538	389	(27,129)	(26,740)
609	Hodis	0	0	0	0	0	0	(11,274)	(11,274)
610	W. of HS	0	0	0	0	38	38	25,000	25,038
612	Pannon	0	0	0	0	0	0	24,350	24,350
613	GOODRICK	0	0	0	0	0	0	(2,392)	(2,392)
614	Industrial	0	3,460	0	3,460	0	(3,460)	(9,454)	(12,914)
615	Tehachapi	0	6,174	0	6,174	4,351	(1,823)	(9,579)	(11,402)
701	DBAD - Tehachapi Blvd - Drain Basin, PM #113	0	2,898	0	2,898	8,255	5,356	95,501	100,857
702	DBAD - Industrial Pkwy - Drain Basin, PM #109	0	0	0	0	0	0	3,292	3,292
TOTAL		0	411,573	0	411,573	307,528	(104,046)	(299,485)	(403,530)

CITY OF TEHACHAPI
FUND EQUITY - BUDGET 2020/2021

GEN.FD. DEPT#	PERSONNEL EXPENSES	OPERATING EXPENSES	CAPITAL OUTLAY	TOTAL	ESTIMATED REVENUE	SURPLUS/ DEFICIT	FUND FUND EQUITY		
							7/1/2020	7/1/2021	
010	GENERAL GOVT	232,122	409,778	0	641,899				
015	FINANCE	186,026	63,585	0	249,611				
030	PUBLIC WORKS	495,551	155,400	65,000	715,951				
035	LANDSCAPE SERVICE	113,534	27,400	0	140,934				
040	CONSTRUCTION	192,450	24,010	0	216,459				
050	DEVELOPMENT SERVICES	933,192	150,080	0	1,083,272				
060	FIRE	3,330	114,072	0	117,402				
070	IT	28,538	82,738	20,000	131,276				
080	COMMUNITY OUTREACH	100,064	90,850	0	190,914				
100	POLICE	2,912,883	487,852	67,279	3,468,014				
110	COUNCIL	20,291	(3,848)	0	16,442				
120	CITY CLERK	43,238	(5,655)	0	37,583				
130	TREASURER	4,058	(194)	0	3,864				
140	RAILROAD DEPOT	0	10,400	0	10,400				
GENERAL FD TOTAL		5,265,275	1,606,468	152,279	7,024,022	6,955,708	(68,314)	8,186,810	8,118,496
121	GAS TAX FUND	191,958	536,666	10,000	738,623	691,615	(47,008)	(435,217)	(482,225)
122	STREETS & ROADS		428,061	0	428,061	379,519	(48,542)	154,283	105,740
125	OIL RECYCLING GRANT		0	0	0	0	0	267	267
126	BEVERAGE CONT. RECYCLING GRANT		0	0	0	0	0	16,607	16,607
128	PARKS & REC. CAPITAL PROJECT FUND		0	0	0	0	0	58,255	58,255
129	FACILITY IMPACT FEE		0	0	0	104,860	104,860	391,970	496,830
226	TDA 3 GRANT PROJECTS	0	3,000	0	3,000	3,000	0	(284,081)	(284,081)
228	TRAFFIC SIGNAL-REGIONAL		0	0	0	10,500	10,500	507,513	518,013
229	TRAFFIC SIGNAL-LOCAL		0	0	0	0	0	690,850	690,850
SPECIAL REV FD TOTAL		191,958	967,727	10,000	1,169,685	1,189,494	19,810	1,100,445	1,120,254
231	TUCKER RD/VALLEY BLVD EXCH		0	0	0	0	0	222,117	222,117
317	GENERAL PLAN UPDATE		0	0	0	0	0	(4,664)	(4,664)
319	CHALLENGER DRIVE EXT		0	0	0	0	0	(10,000)	(10,000)
327	NEW POLICE BUILDING		0	0	0	0	0	(3,462,132)	(3,462,132)
328	EVENT CTR & RODEO GROUNDS		0	0	0	0	0	(137,288)	(137,288)
329	FREEDOM PLAZA		0	0	0	0	0	10,029	10,029
330	CITYHALL/PD REMODEL		0	0	0	0	0	(70,401)	(70,401)
331	HSIP EAST TEHA IMPRV PROJ		0	0	0	0	0	(1)	(1)
333	VALLEY BLVD BIKEWAY PH2		0	0	0	0	0	(1)	(1)
334	RAILROAD DOUBLE TRACKING		0	0	0	0	0	(8,000)	(8,000)
335	RDA BOND PROCEEDS PROJECTS		0	0	0	0	0	971,925	971,925
336	MULBERRY TRANSIT STOP ENHANCEMENT		0	0	0	0	0	72,255	72,255
337	ATP-SR2S GAP CLOSURE		0	0	0	0	0	(3,253)	(3,253)
338	RAIL CORRIDOR PED. SAFETY		0	0	0	0	0	(27)	(27)
339	MILL / CAPITAL HILLS REHABILITATION PROJ		0	0	0	0	0	725,477	725,477
341	TEHA BLVD BIKEPATH PROJ-PH1		0	0	0	0	0	50,000	50,000
342	TUCKER ROAD REHABILITATION PROJ		0	0	0	0	0	35,625	35,625
343	NORTHSIDE NEIGHBORHOOD SIDEWALK		0	0	0	0	0	200,000	200,000
344	PARK & RIDE		0	0	0	0	0	15,000	15,000
CAPITAL PROJECT FD TOTAL		0	0	0	0	0	0	(1,393,338)	(1,393,338)
441	REFUSE FUND	105,450	1,286,338	0	1,391,787	1,345,654	(46,133)	(69,398)	(115,531)
442/443	WATER UTILITY FUND	1,188,002	930,067	250,000	2,368,068	2,432,613	64,545	6,763,048	6,827,593
444/445	SEWER UTILITY FUND	1,017,678	1,170,274	121,000	2,308,952	2,214,216	(94,736)	7,801,424	7,706,688
446	TRANSIT FUND	33,567	205,438	0	239,005	239,005	0	(0)	(0)
447	AIRPORT FUND	153,776	448,239	2,000	604,015	683,218	79,203	727,548	806,750
449	MOTO-CROSS	0	0	0	0	0	0	(120,629)	(120,629)
ENTERPRISE FUND TOTAL		2,498,472	4,040,355	373,000	6,911,827	6,914,706	2,879	15,101,992	15,104,871
INTER FUND TRANSFER ELIMINATION					(380,719)	(380,719)	0		0
CONSOLIDATED TOTAL		7,955,705	6,233,831	535,279	14,724,815	14,679,189	(45,626)	22,995,909	22,950,283
601	Heritage	0	47,798	0	47,798	30,375	(17,422)	(149,601)	(167,024)
602	Clear	0	17,987	0	17,987	20,319	2,332	155,192	157,524
603	Autumn	0	48,204	0	48,204	34,671	(13,534)	(137,636)	(151,170)
604	Alta	0	187,847	0	187,847	111,477	(76,370)	(355,293)	(431,663)
605	Gerald	0	0	0	0	134	134	36,807	36,941
606	Orchard	0	105,457	0	105,457	101,053	(4,405)	(65,497)	(69,901)
607	Mullberry	0	0	0	0	0	0	23,682	23,682
608	Mill Street	0	5,339	0	5,339	5,704	366	(26,740)	(26,374)
609	Hodis	0	0	0	0	0	0	(11,274)	(11,274)
610	W. of HS	0	0	0	0	40	40	25,038	25,079
612	Pannon	0	0	0	0	0	0	24,350	24,350
613	GOODRICK	0	0	0	0	0	0	(2,392)	(2,392)
614	Industrial	0	3,610	0	3,610	0	(3,610)	(12,914)	(16,524)
615	Tehachapi	0	6,420	0	6,420	4,482	(1,938)	(11,402)	(13,340)
701	DBAD - Tehachapi Blvd - Drain Basin, PM #113	0	2,985	0	2,985	8,509	5,524	100,857	106,381
702	DBAD - Industrial Pkwy - Drain Basin, PM #109!	0	0	0	0	0	0	3,292	3,292
TOTAL		0	425,647	0	425,647	316,765	(108,882)	(403,530)	(512,413)



LEGEND

= Elected Position

= Provided under contract

= Staff Position

**CITY OF TEHACHAPI
GENERAL FUND
001**

GENERAL FUND REVENUES

The General Fund is the City of Tehachapi's main operating fund. Income received into the general fund is discretionary in nature and can be used for general city services. The City receives revenue from a wide variety of sources. The following are the main sources of General Fund Tax Revenues.

Property Taxes

Property taxes, which total one percent of assessed property value, are collected and administered by the Kern County Assessor and divided among the County, City, school districts and special districts. Approximately 18.8% of the base 1% levy is allocated to the City's General Fund.

Sales Tax

Beginning January 1, 2017, the statewide sales tax rate imposed on taxable sales will decrease from 7.5% to 7.25%. However, this decrease will not affect the City's sales tax revenue. Sales taxes are collected by local retailers which are remitted to the State. The City receives 1% of the sales tax revenue generated by retailers located within City limits. The remaining 6.25% is retained by the State.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) is also known as the Bed or Hotel Tax. The City currently receives 8% lodging tax from gross rents collected by eight hotels/motels located within the City limits.

State Motor Vehicle License Fees

The Motor Vehicle License Fee (VLF), also known as the Motor Vehicle In-Lieu Tax, is a tax on the ownership of a registered vehicle in place of taxing vehicles as personal property. The VLF is paid annually upon vehicle registration in addition to other fees. A portion of VLF funds are allocated to cities and counties on a per capita basis.

Prior to 2004, the VLF was 2% of the market value of registered vehicles. However, the rate was reduced to 0.65% in 2004 and 1.35% (difference between 2% and 0.65%) of the original 2% was backfilled by the State. Due to this reduction, most of

the VLF revenues that cities receive are swapped into additional property tax share (property tax in lieu of VLF). In 2011, the legislature passed SB89 taking the constitutionally guaranteed local share of VLF (a portion of 0.65%) to fund state law enforcement programs which had previously been funded by the State.

Other Taxes

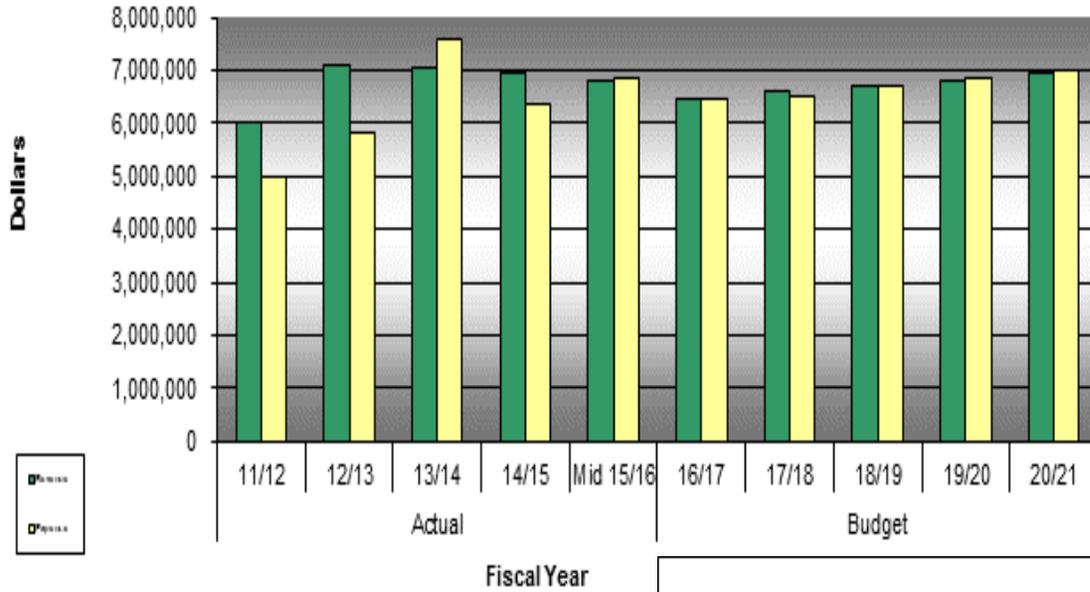
Other tax revenues received by the City include Business License Tax and Franchise Fees imposed on utility companies.

GENERAL FUND EXPENDITURES

The General Fund is responsible for the operating expenses of the General Government and includes items such as police and fire safety, public works and administration. The Tehachapi Police Department is the City's largest obligation comprising 47% of the budget. Public Works with related landscape and construction duties is 16%. Development Services which includes engineering, planning and building is another 16%. General Government and the Finance Department operating expenses total 13%.

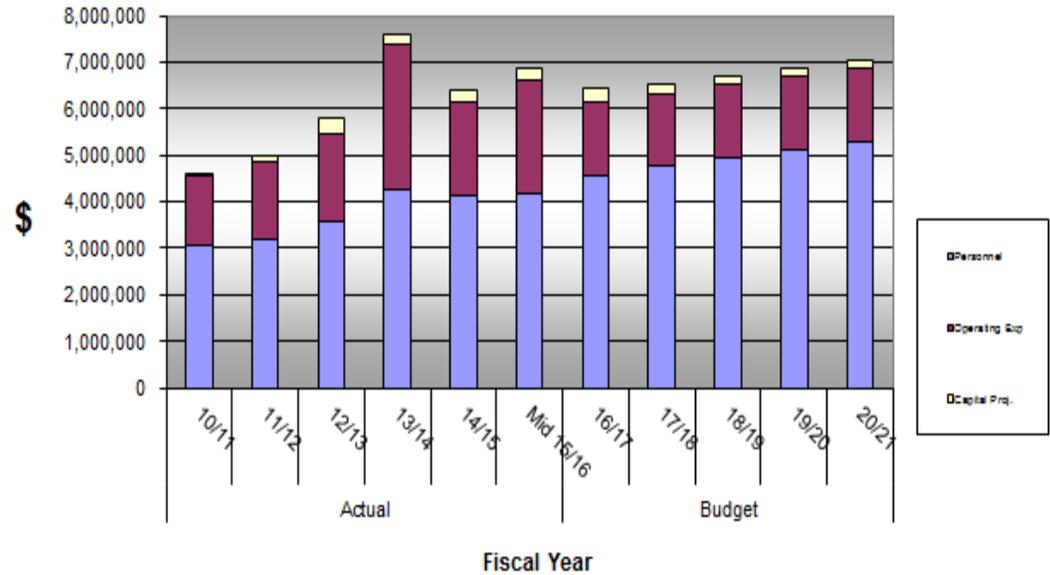
Smaller responsibilities of the General Fund are the expenses of the City Clerk's office, City Council/City Treasurer, Economic Development, Railroad Depot and Information Technology.

GENERAL FUND REVENUE VS. EXPENDITURE



GENERAL FUND FIVE YEAR BUDGET

Gen. Fund Expenditure Budget by Spending Category



CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
GENERAL FUND

	Actual					BUDGET				
	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
BEGINNING EQUITY 7/1	\$5,814,688	\$6,885,973	\$8,164,824	\$7,638,553	\$8,213,335	\$8,140,675	\$8,141,401	\$8,209,387	\$8,210,191	\$8,186,810
REVENUES:										
Property Tax - Sec/Unsec	881,713	986,320	903,113	871,822	877,700	891,482	929,716	957,568	986,504	1,016,578
Sales Tax	1,732,327	1,758,927	1,889,670	1,855,083	2,150,000	2,477,111	2,551,424	2,602,452	2,654,501	2,707,592
In Lieu Sales Tax - Triple Flip	550,529	618,866	622,826	672,331	209,153	0	0	0	0	0
TOT	567,461	540,619	830,251	683,826	575,000	586,500	598,230	610,195	622,398	634,846
Motor Vehicle	1,065,412	1,062,973	1,075,056	1,116,987	1,162,238	1,185,483	1,209,192	1,233,376	1,258,044	1,283,205
Service Revenue	400,012	487,939	503,665	539,878	560,500	555,500	555,500	555,500	555,500	555,500
Other Taxes/ Revenues	818,745	1,636,595	1,244,797	1,220,801	772,613	744,176	752,356	740,715	749,257	757,987
Total Revenue	6,016,200	7,092,239	7,069,378	6,960,728	6,802,204	6,440,251	6,596,419	6,699,807	6,826,205	6,955,708
EXPENDITURES:										
Personnel	3,208,128	3,590,065	4,245,869	4,146,379	4,192,694	4,553,142	4,763,821	4,933,500	5,102,271	5,265,275
Operating Expenditures	1,718,896	1,965,275	2,180,850	2,278,402	2,573,195	1,841,619	1,766,260	1,780,982	1,779,515	1,799,888
Operating Transfer Out	142,638	117,027	1,237,055	80,730	166,950	1,200	1,200	1,200	1,200	1,200
Overhead Allocation	(211,890)	(228,798)	(282,904)	(360,523)	(379,844)	(327,443)	(296,355)	(284,185)	(283,906)	(285,848)
Capital Purchase	133,393	369,821	214,779	240,959	282,405	279,779	202,279	176,279	159,279	152,279
Total Expenditure	4,991,165	5,813,391	7,595,649	6,385,946	6,874,864	6,439,525	6,528,433	6,699,003	6,849,586	7,024,022
Adjustment to Prior Year / Reserve	46,252									
REVENUE vs. EXPENSES	1,071,286	1,278,848	(526,271)	574,782	(72,660)	726	67,986	803	(23,381)	(68,314)
Ending Equity 6/30	6,885,973	8,164,822	7,638,553	8,213,335	8,140,675	8,141,401	8,209,387	8,210,191	8,186,810	8,118,496

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
GENERAL FUND

	Actual					BUDGET				
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>Mid 2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>
CASH FLOW ANALYSIS										
Beginning Fund Equity *					8,213,335	8,140,675	8,141,401	8,209,387	8,210,191	8,186,810
Revenues					6,802,204	6,440,251	6,596,419	6,699,807	6,826,205	6,955,708
Less: Net Expenditures					(6,874,864)	(6,439,525)	(6,528,433)	(6,699,003)	(6,849,586)	(7,024,022)
Less: Advances & Reserve ***					(6,348,558)	(6,459,963)	(6,519,004)	(6,575,733)	(6,618,522)	(6,633,818)
CASH BALANCE					1,792,117	1,681,438	1,690,383	1,634,457	1,568,288	1,484,677

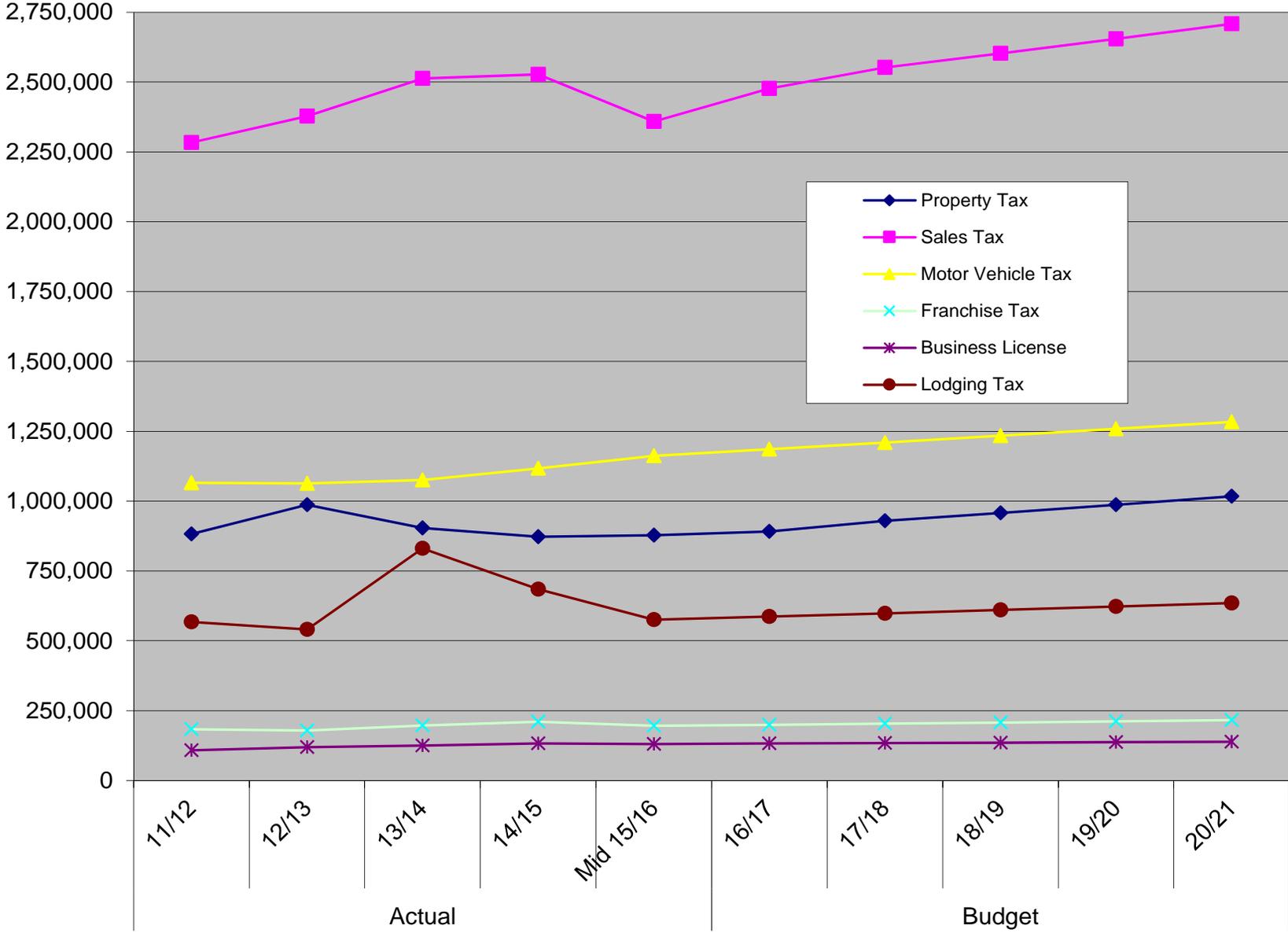
NOTE:

* **Assumption** - No outstanding liabilities.

** **Annual Reserve Rate(% of Revenue)**

	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>Mid 2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>
*** Advances, Loans and Restricted:	BALANCE	BALANCE	BALANCE	BALANCE						
Reserves										
Reserved for Specific Purposes					75,265					
Committed Fund Balance Reserve	0	0			963,561	62,863	27,735	32,762	27,930	30,239
Airport	969,496	1,093,039	1,519,058	1,479,698	14,169	(49,718)	(66,954)	(84,292)	(93,402)	(103,203)
Police Building			2,048,362	2,053,118						
AD 89-2 Admin Cost	105,129	132,393	268,867	230,627	10,000	10,000	10,000	10,000	10,000	10,000
AD 89-3 East Teha Blvd	6,109	26,878	33,134	26,827	10,000	10,000	10,000	10,000	10,000	10,000
LLD's	122,589	137,272	181,128	260,076	60,000	60,000	60,000	70,000	70,000	70,000
Project Funds	978,216	1,030,772	695,719	809,504						
RDA Successor Agency	764,867	764,867	214,193	339,193	20,000	20,000	20,000	20,000	20,000	0
Prepaid Expenses	(1,740)	(1,740)	(1,740)	(1,740)	(1,740)	(1,740)	(1,740)	(1,740)	(1,740)	(1,740)
Total Advance to Other Funds	2,944,666	4,015,706	4,958,721	5,197,303	1,151,255	111,406	59,041	56,729	42,788	15,297

Major General Fund Revenues



CITY OF TEHACHAPI
GENERAL FUND REVENUE
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET

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		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4010	Secured Taxes	702,047	705,694	683,984	690,937	720,000	727,200	741,744	763,996	786,916	810,523
4010-001	RDA Passthru	73,656	101,948	61,797	68,256	65,000	66,950	68,959	71,027	73,158	75,353
4011	Secured taxes-Teeter	10,264	9,144	8,886	8,762	10,000	10,000	10,000	10,000	10,000	10,000
4020	Unsecured Taxes	42,043	50,039	67,166	78,733	73,000	73,000	73,000	73,000	73,000	73,000
4030	Prior Yrs Sec/Unsec taxes	(8,386)	(1,624)	(5,419)	(10,769)	(10,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)
4040	Penalties & Interest - taxes	290	13,217	18	153	500	500	500	500	500	500
4050	Aircraft	2,870	30,437	3,143	1,368	1,200	1,200	1,200	1,200	1,200	1,200
4060	Property Transfer Tax	21,501	25,086	31,280	41,036	32,000	33,632	35,314	38,845	42,729	47,002
4070	Homeowners Prop Tax	6,645	6,096	5,825	5,694	6,000	6,000	6,000	6,000	6,000	6,000
4090	Supplemental Taxes	30,782	46,283	46,433	(12,347)	(20,000)	(20,000)	0	0	0	0
4110	Sales Tax	1,732,327	1,758,927	1,889,670	1,855,083	2,150,000	2,477,111	2,551,424	2,602,452	2,654,501	2,707,592
4111	Sales Tax public safety	82,026	83,466	97,101	102,017	92,321	95,091	97,943	100,882	103,908	107,025
4112	Triple Flip In Lieu Sales Tax	550,529	618,866	622,826	672,331	209,153					
4120	Business license tax	107,401	119,285	124,447	132,083	130,000	132,600	133,926	135,265	136,618	137,984
4130	Transient Occupancy Tax	567,461	540,619	830,251	683,826	575,000	586,500	598,230	610,195	622,398	634,846
4140	Franchise tax	183,638	179,058	196,623	210,647	195,000	198,900	202,878	206,936	211,074	215,296
4152	VLF in Lieu	1,065,412	1,062,973	1,075,056	1,116,987	1,162,238	1,185,483	1,209,192	1,233,376	1,258,044	1,283,205
4153	Veh License Colltn in Excess	7,185	7,445	6,161	5,952	5,816					
4165	Public Safety-Cap Proj	0	2,050	1,100	645	500					
4181	City employee Labor Reim	13,444	5,792	13,915	535	500	500	500	500	500	500
4182	City PW Labor cost reim	0	0	0	0	0					
4183	POST Training Reimb-Police	14,128	322	4,017	4,056	0	0	0	0	0	0
4185	State Grant	11,559	0	0	0	0					
4186	Grant - Other		669	0	27,630	0					
4188	AB 109 -Police		35,000	0	80,340	0					
4205	Encroachment Permit Fee	315	1,205	(1,770)	(17,599)	(10,000)					
4210	Other Permit	265	380	500	330	220					
4220	Court fines CHP	25,691	24,566	26,059	24,107	24,000	24,000	24,000	24,000	24,000	24,000
4234	Bond / Loan Proceeds	0	0	0	0	495,000					
4270	SLESF Allocation	100,000	100,000	100,000	106,230	100,000	100,000	100,000	100,000	100,000	100,000
4286	Grant - Police	48,599	19,960	51,835	64,635	35,434	30,000	30,000	30,000	30,000	30,000
4305	Public Nuisance Abatement	0	0	602	0	0					
4310	Planning Application Fee	12,395	23,430	21,173	10,600	15,236	15,000	15,000	15,000	15,000	15,000
4313	Plan Check Fee	(2,494)	(661)	0	750	0	0	0	0	0	0
4314	PW Plan Ck/Inspection				1,050	0					
4320	Maps/Copies-Planning	217	1,054	1,256	1,188	1,000	200	200	200	200	200
4321	Service/Admin Charge	68,405	476,221	273,893	250,630	10,000	0				
4325	Misc Fees/Rev-Police	4,276	7,094	7,205	6,260	4,000					
4326	Credit Card Fee Revenue			644	5,468	7,000					
4330	Misc. Revenue	22,186	200,211	36,560	17,189	13,000	15,000	15,000	15,000	15,000	15,000
4330-002	Community Promo Sales				0	2,095					
4331	CSJVRMA/Worker Comp Refun	32,899	204,285	18,051	14,229	0	0	0	0	0	0
4332	State Mandated Cost - Bus. LIC	4,601	0	7,621	31,900	18,000					

**CITY OF TEHACHAPI
GENERAL FUND REVENUE
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET**

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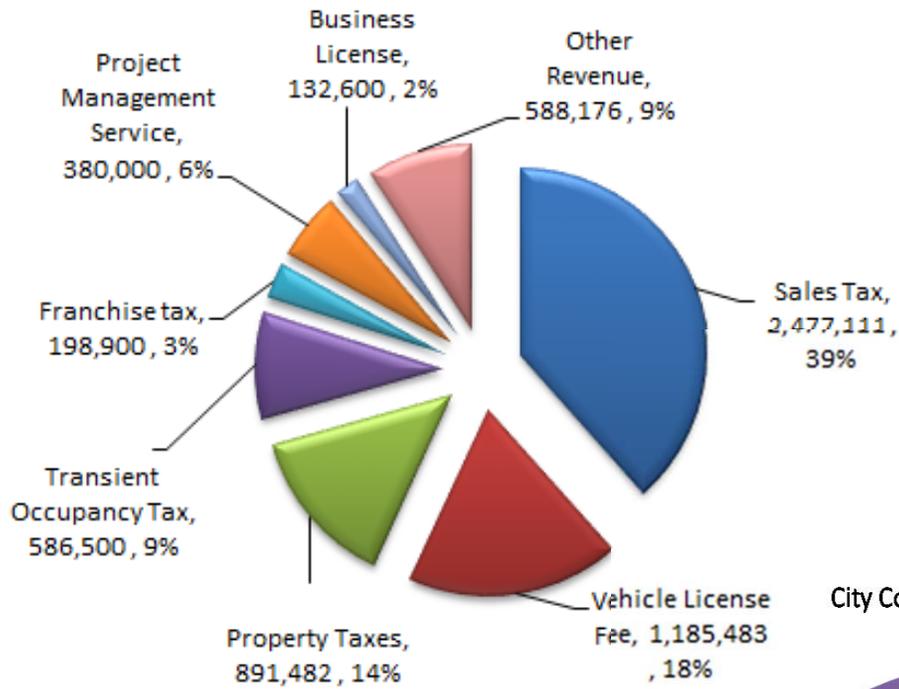
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4334	Sale of Fixed Assets	400	11,800	165,750	3,562	0					
4335	Parking Citation Revenue	2,576	324	1,367	(1,000)	1,000	1,000	1,000	1,000	1,000	1,000
4336	Bad Debt Recovery	0	0	0	12,812	740					
4337	Parking Bail	51	550	380	1,660	2,000	1,000	1,000	1,000	1,000	1,000
4344	Landscape Service Fee	88,713	103,283	105,202	91,488	90,000	90,000	90,000	90,000	90,000	90,000
4345	Construction Service Fee	297,855	236,027	158,336	103,975	130,000	85,000	85,000	85,000	85,000	85,000
4346	Project Management Service	0	142,836	226,211	343,880	340,000	380,000	380,000	380,000	380,000	380,000
4347	Property Lease Revenue	2,224	2,291	2,291	2,323	2,361	2,385	2,409	2,433	2,457	2,482
4348	Passport Processing Revenue	15,601	15,808	18,910	28,798	25,000	30,000	30,000	30,000	30,000	30,000
4349	Record Retention Fee-C.Clerk	605	790	855	1,010	1,060	1,000	1,000	1,000	1,000	1,000
4352	Adopt A Landscape Program	2,539	1,800	0	1,950	1,230					
4490	Other Penalties/Nsf Cks	0	2,050	0	125	100					
4600	Interest Income	46,774	25,908	28,075	22,322	7,000	10,000	10,000	10,000	10,000	10,000
4630	Traffic Safety	12,784	11,926	9,989	7,490	8,500	8,000	8,000	8,000	8,000	8,000
4750	Building Permit	7,293	34,876	17,416	45,698	70,000	70,000	70,000	50,000	50,000	50,000
4790	Misc. Permit Fee	4,606	6,431	6,617	8,675	10,000	10,000	10,000	10,000	10,000	10,000
4795	Donation-Misc.	0	0	0	200	0					
4990	Operating Transfer In	0	37,000	20,068	4,839	0					
		6,016,200	7,092,239	7,069,378	6,960,728	6,802,204	6,440,251	6,596,419	6,699,807	6,826,205	6,955,708

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
TOTAL GENERAL FUND EXPENDITURE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	1,723,186	1,980,495	2,300,833	2,446,049	2,548,101	2,761,613	2,909,944	3,043,404	3,175,692	3,303,162
5010	Part Time Salaries	87,805	142,989	210,327	49,134	38,175	46,144	47,070	48,011	48,977	49,947
5015	Overtime	196,840	152,529	175,847	156,745	176,874	176,874	176,874	176,874	176,874	176,874
5020	Physical Exam	2,579	4,382	2,405	1,023	1,305	1,305	1,305	1,305	1,305	1,305
5050	SDI Taxes	1,262	1,409	(67)	195	445	0	0	0	0	0
5100	FICA Taxes	152,713	170,921	214,910	198,314	195,949	225,395	235,725	245,091	254,596	263,749
5110	Medical Insurance	527,380	574,421	627,776	722,191	629,196	698,799	702,426	702,426	702,426	702,426
5120	Workers Comp	89,667	106,918	168,748	194,339	195,751	235,263	248,087	259,975	271,948	283,787
5130	SUI Taxes	9,127	12,322	10,757	12,009	14,332	13,259	13,259	13,259	13,259	13,259
5140	Employer Paid PERS	431,051	457,555	490,206	437,094	351,006	383,123	421,597	435,621	449,660	463,231
5150	Life Insurance	6,974	8,807	9,872	10,894	9,982	10,272	10,302	10,302	10,302	10,302
5155	Employee Recog.	799	5,630	2,183	3,236	500	1,500	1,500	1,500	1,500	1,500
5160	Employee Recruit.	8,249	2,176	34,439	8,828	12,283	5,363	1,500	1,500	1,500	1,500
5163	Employee Relations/promotion	1,147	697	3,166	1,874	6,186	3,000	3,000	3,000	3,000	3,000
5170	Uniform	9,678	10,878	15,819	8,171	24,232	30,932	30,932	30,932	30,932	30,932
5180	Hepatitis Program	0	0	0	0	300	300	300	300	300	300
5999	Payroll Contra Account	(40,329)	(42,064)	(21,352)	(103,719)	(11,922)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Total Personnel Cost Chg		3,208,128	3,590,065	4,245,869	4,146,379	4,192,694	4,553,142	4,763,821	4,933,500	5,102,271	5,265,275
Operating Expenses											
6000	Operating Expenses										
6005	Special Supplies / Small Tools	12,330	28,775	32,096	40,221	19,331	16,800	16,050	16,050	16,050	16,050
6010	Office Supplies	27,325	31,267	30,208	37,028	28,425	31,000	27,300	28,300	27,300	28,800
6030	Computer Supplies	4,744	3,381	6,540	4,497	9,804	40,750	40,750	40,750	40,750	40,750
6100	Postage	11,535	12,840	10,279	11,469	11,150	11,500	11,500	11,500	11,500	11,500
6150	Meals & Lodging	23,808	20,638	33,575	24,549	13,133	18,300	17,000	16,500	17,000	16,500
6200	Education/Training	13,156	8,213	12,548	9,336	9,700	14,250	13,250	13,750	13,250	13,750
6210	Conference/Trade Shows	7,204	7,910	13,855	8,357	6,111	14,100	14,600	13,600	14,600	13,600
6220	Mileage Reim.	12,781	19,461	25,962	22,455	17,655	23,600	23,600	23,600	23,600	23,600
6250	Bad Debt Expense	645	2,139	990	64,359	0	0	0	0	0	0
6300	Dues & Publications	31,694	49,004	59,671	46,203	37,120	28,170	28,185	28,201	28,201	28,217
6310	Comm. Relation	26,075	37,786	45,062	32,290	12,500	6,800	6,800	6,800	6,800	6,800
6314	Emergency Prep	0	9,346	24	1,124	2,000	1,000	1,000	1,000	1,000	1,000
6315	CCI-Work Crew	28,949	24,615	32,484	14,476	0	0	0	0	0	0
6320	Comm. Promotion	66,776	89,697	83,173	96,376	64,408	38,000	38,000	38,000	38,000	38,000
6320-002	Community Promo Merchandise	0	0	0	0	0	3,000	3,000	3,000	3,000	3,000
6320-004	Hotdog Festival	0	0	0	0	8,200	0	0	0	0	0
6321	Comm. Pro-Firework	20,495	20,580	21,345	21,393	21,000	22,000	22,000	22,000	22,000	22,000
6325	Econ Dev/Planning	0	0	0	0	0	500	500	500	500	500
6330	Municipal Election	312	2,527	185	3,056	500	6,000	1,000	6,000	1,000	6,000
6400	Records	0	0	1,354	0	0	0	0	0	0	0
6525	Principal-Debt Service	0	0	0	0	32,664	78,966	80,792	82,667	84,594	86,574

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
TOTAL GENERAL FUND EXPENDITURE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
6630	Admin. Fees	1,669	6,363	9,334	16,673	11,508	1,200	1,200	1,200	1,200	1,200
6633	Booking Cost	450	624	74	0	0	0	0	0	0	0
6634	Medical Exam (Victim&Suspect)	749	7,310	3,242	0	0	0	0	0	0	0
6636	Code Enforcement Expenses	0	188	418	2,942	3,000	3,000	3,000	3,000	3,000	3,000
6700	Advertising	12,986	5,043	3,788	8,891	3,632	21,500	21,500	21,500	21,500	21,500
6710	Printing	4,590	6,623	8,085	4,045	5,900	21,800	20,600	20,600	20,600	20,600
6720	Consulting	0	1,221	88,377	71,792	69,300	43,000	32,000	35,000	32,000	35,000
6730	Contract Service	604,056	586,848	621,929	678,607	640,514	241,581	245,645	250,988	256,625	262,572
6730-001	Dispatching Service	0	36,048	0	0	425,000	0	0	0	0	0
6730-003	Tehachapi Rail EIR	0	25,996	12,253	0	0	0	0	0	0	0
6731	SLESF Exp (Other than Payroll)	7,015	0	0	22,341	80,010	100,000	100,000	100,000	100,000	100,000
6732	Contract Services-Allocable	0	2,450	0	0	0	6,000	6,000	6,000	6,000	6,000
6733	Cont.-Tree Removal	400	2,000	2,315	1,675	6,000	6,000	6,000	6,000	6,000	6,000
6734	Cont.-Weed Abate	11,567	5,365	3,442	(3,966)	2,000	7,000	7,000	7,000	7,000	7,000
6735	Janitorial Services	42,335	41,769	47,672	45,688	54,940	59,000	59,000	59,000	59,000	59,000
6736	Cont Ser/CCI Annex	0	0	0	984	7,500	0	0	0	0	0
6740	Legal Services	52,753	50,895	96,836	118,863	95,000	90,000	90,000	90,000	90,000	90,000
6741	Legal Serv-ext Ord	19,425	50,916	48,317	90,012	13,400	53,000	33,000	33,000	33,000	33,000
6750	Auditing	42,150	42,150	56,100	40,000	43,000	45,000	45,000	45,000	45,000	45,000
6760	Engineering	47,392	12,394	24,215	46,347	28,000	16,000	16,000	16,000	16,000	16,000
6761	Plan Check Engineering	0	0	0	21,853	48,000	52,000	52,000	52,000	52,000	52,000
6765	Successor Agency Exp	10,469	34,590	8,499	9,852	13,027	0	0	0	0	0
6775	Comm. Appearance	0	4,994	394	130	2,716	0	0	0	0	0
6786	Special Events	12,107	7,920	3,488	2,669	500	9,000	9,000	9,000	9,000	9,000
6790	Spec.Evnt-KCAC	0	(635)	25	0	145	0	0	0	0	0
6800	Insurance & Bond	105,846	95,902	157,613	131,762	187,637	161,033	153,590	153,690	153,800	153,900
6815	Processing Fees	304	(1,496)	871	2,116	0	0	0	0	0	0
6820	Cash Over/Short	(70)	(27)	(23)	(63)	0	0	0	0	0	0
6900	Codes	0	500	2,427	2,435	774	2,500	2,500	2,500	2,500	2,500
6990	Fund Tr Out	142,638	117,027	1,237,055	80,730	166,950	1,200	1,200	1,200	1,200	1,200
6998	Cost Allocation (Contra Acct)	(211,890)	(228,798)	(282,904)	(360,523)	(379,844)	(327,443)	(296,355)	(284,185)	(283,906)	(285,848)
Total Operating Supplies		1,194,769	1,282,359	2,563,193	1,473,040	1,822,310	967,107	953,207	980,712	980,664	995,266
7000	Operating Expense										
7004	Interest Exp - other	0	0	0	0	6,800	12,261	10,436	8,560	6,633	4,653
7007	Property Tax Admin.	44,905	12,507	9,863	12,215	15,000	15,000	15,000	15,000	15,000	15,000
7100	Repair & Maint	42,602	116,260	28,713	17,979	17,000	30,500	19,500	19,500	19,500	19,500
7101	Rep/maint-City Hall	12,130	7,328	15,591	22,364	7,642	2,000	2,500	2,500	2,500	2,500
7102	Rep/maint-Rodeo	693	2,434	362	2,262	17,800	15,000	15,000	15,000	15,000	15,000
7103	Rep/maint-Senior	4,691	43,118	4,073	750	2,000	2,000	2,000	2,000	2,000	2,000
7104	Rep/maint-Museum	40	0	7,921	1,682	500	2,000	1,000	1,000	1,000	1,000
7105	Janitorial Supply	3,249	4,805	3,573	4,421	4,400	5,250	5,250	5,250	5,250	5,250

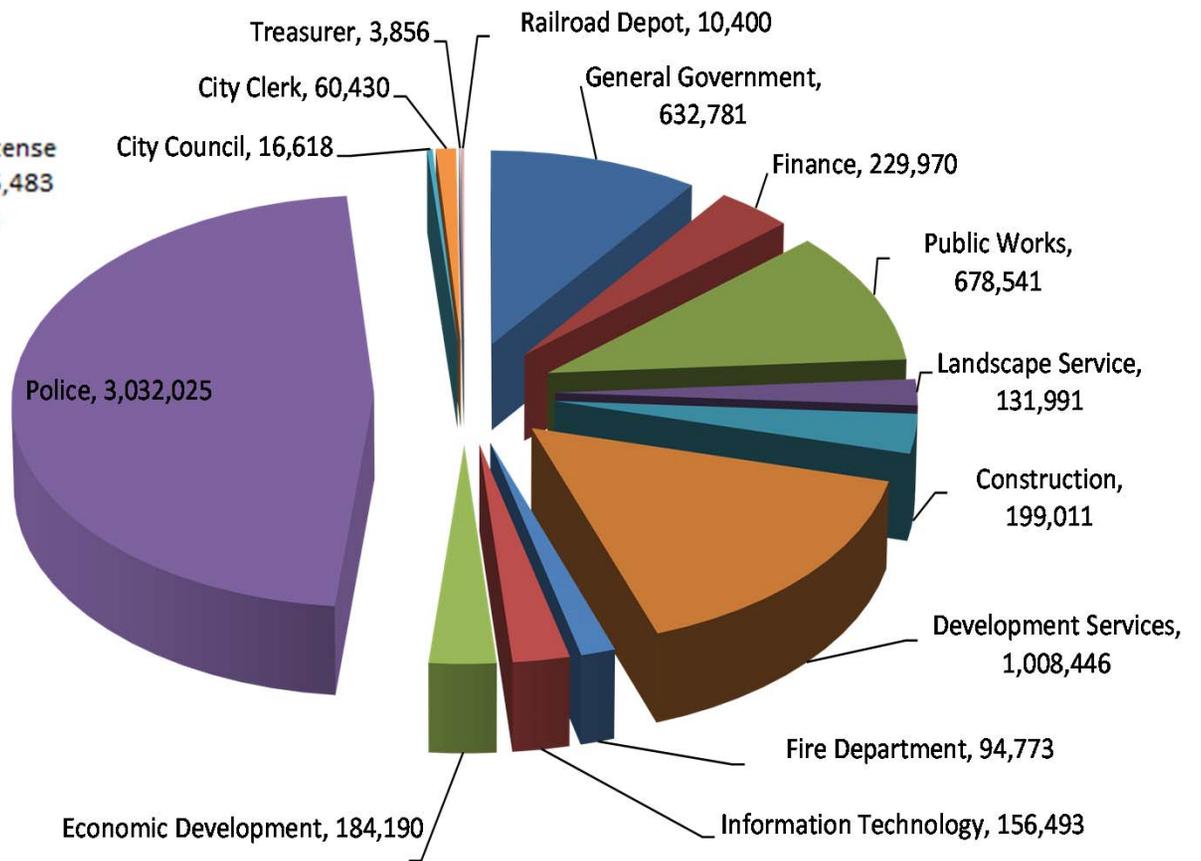
CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
TOTAL GENERAL FUND EXPENDITURE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
7106	Safety Supplies	12,499	12,422	13,884	11,471	9,645	12,500	12,500	12,500	12,500	12,500
7107	Rep/maint-Sheriff	0	0	0	0	67	0	0	0	0	0
7108	Repairs & Maint-Alta Vista	725	64	0	0	0	0	0	0	0	0
7110	Vehicle Maint.	36,507	37,340	63,807	31,209	24,983	33,000	33,000	33,000	33,000	33,000
7120	Equip Maint	37,770	55,007	48,996	33,239	38,600	51,000	48,500	48,500	48,500	48,500
7125	Computer Maint	53,513	51,390	75,501	147,711	154,000	158,145	152,600	153,335	154,092	154,872
7150	Repairs - Streets	4	538	30,637	(312)	0	0	0	0	0	0
7200	Equip. Rental	1,713	528	3,914	1,870	2,000	10,500	10,500	10,500	10,500	10,500
7205	Expensed Equip	14,970	4,546	432	0	0	0	0	0	0	0
7210	Railroad Park Rent	1,740	1,740	7,339	7,507	7,680	7,800	7,800	7,800	7,800	7,800
7220	Facility Lease Exp	5,277	8,991	11,371	17,509	16,280	17,000	6,000	6,000	6,000	6,000
7290	Refuse Disp. Fee	14,309	13,076	13,273	11,724	16,295	10,500	10,500	10,500	10,500	10,500
7300	Utilities	41,980	53,392	56,454	67,175	80,750	86,300	86,300	86,800	86,800	91,800
7320	Telephone & Internet	31,726	37,954	48,309	49,453	46,006	47,240	47,240	47,268	47,297	47,327
7400	Gas and Oil	90,500	105,016	121,028	82,163	90,500	110,900	112,900	112,900	112,900	112,900
7450	Misc. Fees/Permits	3,335	2,668	3,259	2,604	3,350	2,600	2,600	2,600	2,600	2,600
7451	Credit Card Processing Expense	0	0	83	307	8,157	8,000	8,000	8,000	8,000	8,000
7460	Miscellaneous Expense	0	20	3,425	265	0	0	0	0	0	0
7999	Allocated Cost	0	0	0	0	8,000	0	0	0	0	0
Total Expenditure Chg		454,876	571,145	571,808	525,568	577,455	639,496	609,126	608,513	607,372	611,202
8000	Capital Outlay										
8150	Street Imp-sidewalk	1,949	835	26,762	5,223	10,000	15,000	15,000	15,000	15,000	15,000
8220	Improvement-Misc	0	1,320	45	38,889	16,900	12,000	0	0	0	0
8240	Comp. HW / SW	26,142	86,537	71,307	92,395	163,031	122,872	69,872	29,872	29,872	29,872
8250	Machine & Equip	105,302	281,130	116,665	104,452	92,474	129,907	117,407	131,407	114,407	107,407
Total Capital Cost Chg		133,393	369,821	214,779	240,959	282,405	279,779	202,279	176,279	159,279	152,279
TOTAL EXPENDITURE		4,991,165	5,813,391	7,595,649	6,385,946	6,874,864	6,439,525	6,528,433	6,699,003	6,849,586	7,024,022

2016/17 General Fund Revenue



GENERAL FUND BUDGET 2016/2017

2016/17 Total Expenditure Budget



CITY OF TEHACHAPI																					
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET																					
GENERAL FUND		A M O U N T										P E R C E N T A G E									
		11/12	12/13	Actual 13/14	14/15	Mid 15/16	16/17	17/18	Budget 18/19	19/20	20/21	11/12	12/13	Actual 13/14	14/15	Mid 15/16	16/17	17/18	Budget 18/19	19/20	20/21
010	General Government	187,936	404,759	568,550	313,147	300,065	207,055	215,356	221,205	227,015	232,122	5.9%	11.3%	13.4%	7.6%	7.2%	4.5%	4.5%	4.5%	4.4%	4.4%
015	Finance	120,008	129,745	152,220	170,445	160,013	167,724	173,094	177,657	182,109	186,026	3.7%	3.6%	3.6%	4.1%	3.8%	3.7%	3.6%	3.6%	3.6%	3.5%
030	Public Works	321,041	308,021	313,693	309,546	382,254	426,732	444,248	461,626	479,255	495,551	10.0%	8.6%	7.4%	7.5%	9.1%	9.4%	9.3%	9.4%	9.4%	9.4%
035	Landscape Service	76,774	90,668	105,679	87,324	100,700	104,591	108,310	110,065	111,777	113,534	2.4%	2.5%	2.5%	2.1%	2.4%	2.3%	2.2%	2.2%	2.2%	2.2%
040	Construction	281,166	244,867	221,548	131,365	138,499	175,001	181,781	186,573	189,555	192,450	8.8%	6.8%	5.2%	3.2%	3.3%	3.8%	3.8%	3.8%	3.7%	3.7%
050	Development Services	309,594	429,487	547,581	387,865	358,333	818,266	862,623	888,638	911,281	933,192	9.7%	12.0%	12.9%	9.4%	8.5%	18.0%	18.1%	18.0%	17.9%	17.7%
060	Fire Department	1,019	1,096	1,319	1,642	2,169	2,692	3,330	3,330	3,330	3,330	0.0%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
070	Information Technology	20,210	21,687	16,870	18,127	22,721	22,990	24,355	25,650	27,043	28,538	0.6%	0.6%	0.4%	0.4%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
080	Economic Development	0	0	0	495,219	531,099	93,340	94,995	96,645	98,335	100,064	0.0%	0.0%	0.0%	11.9%	12.7%	2.1%	2.0%	2.0%	1.9%	1.9%
100	Police	1,853,427	1,923,007	2,279,611	2,166,374	2,129,118	2,474,754	2,593,838	2,698,359	2,806,822	2,912,883	57.8%	53.6%	53.7%	52.2%	50.8%	54.4%	54.4%	54.7%	55.0%	55.3%
110	City Council	19,297	19,927	20,364	15,735	20,291	20,291	20,291	20,291	20,291	20,291	0.6%	0.6%	0.5%	0.4%	0.5%	0.4%	0.4%	0.4%	0.4%	0.4%
120	City Clerk	13,682	12,660	14,371	45,531	35,373	35,649	37,543	39,403	41,399	43,238	0.4%	0.4%	0.3%	1.1%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%
130	Treasurer	3,973	4,140	4,063	4,060	4,058	4,058	4,058	4,058	4,058	4,058	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
140	Railroad Depot	0	0	0	0	8,000	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%
	Personnel Cost Total	3,208,128	3,590,065	4,245,869	4,146,379	4,192,694	4,553,142	4,763,821	4,933,500	5,102,271	5,265,275	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	Operating Expenses																				
010	General Government	639,086	612,777	1,776,306	662,538	619,447	424,226	409,199	409,624	409,836	409,778	38.7%	33.1%	56.7%	33.1%	25.8%	26.4%	26.2%	25.8%	25.8%	25.5%
015	Finance	21,877	22,418	31,163	39,752	53,004	62,245	57,878	60,415	56,186	63,585	1.3%	1.2%	1.0%	2.0%	2.2%	3.9%	3.7%	3.8%	3.5%	4.0%
030	Public Works	156,735	280,740	227,443	121,663	114,738	153,809	154,900	155,400	155,400	155,400	9.5%	15.1%	7.3%	6.1%	4.8%	9.6%	9.9%	9.8%	9.8%	9.7%
035	Landscape Service	16,643	23,053	18,453	23,143	30,207	27,400	27,400	27,400	27,400	27,400	1.0%	1.2%	0.6%	1.2%	1.7%	1.8%	1.7%	1.7%	1.7%	1.7%
040	Construction	20,302	19,054	19,721	17,106	29,264	24,010	24,010	24,010	24,010	24,010	1.2%	1.0%	0.6%	0.9%	1.3%	1.5%	1.5%	1.5%	1.5%	1.5%
050	Development Services	27,890	95,942	159,015	93,286	88,170	172,180	150,080	150,080	150,080	150,080	1.7%	5.2%	5.1%	4.7%	3.7%	10.7%	9.6%	9.4%	9.5%	9.3%
060	Fire Department	70,454	74,329	78,417	82,730	87,281	92,081	97,145	102,488	108,125	114,072	4.3%	4.0%	3.6%	4.1%	3.6%	5.7%	6.2%	6.4%	6.8%	7.1%
070	Information Technology	4,697	(450)	11,615	21,605	(17,885)	73,504	66,750	83,835	83,434	82,738	0.3%	0.0%	0.4%	1.1%	-0.7%	4.6%	4.3%	5.3%	5.3%	5.2%
080	Economic Development	0	0	0	95,852	133,049	90,850	92,350	90,850	92,350	90,850	0.0%	0.0%	0.0%	4.8%	5.5%	5.7%	5.9%	5.7%	5.8%	5.7%
100	Police	627,381	656,623	767,976	819,803	1,257,539	489,992	482,852	482,852	482,852	487,852	38.0%	35.4%	24.5%	41.0%	52.4%	30.5%	30.9%	30.4%	30.4%	30.4%
110	City Council	13,815	18,493	(136)	(1,646)	(7,978)	(3,673)	(3,916)	(3,866)	(3,841)	(3,848)	0.8%	1.0%	0.0%	-0.1%	-0.3%	-0.2%	-0.3%	-0.2%	-0.2%	-0.2%
120	City Clerk	2,957	4,910	11,248	13,010	(8,091)	(10,219)	(6,198)	(4,049)	(7,707)	(5,655)	0.2%	0.3%	0.4%	0.7%	-0.3%	-0.6%	-0.4%	-0.3%	-0.5%	-0.4%
130	Treasurer	(1,867)	(1,575)	(1,549)	(1,816)	(1,711)	(202)	(519)	(214)	(488)	(194)	-0.1%	-0.1%	0.0%	-0.1%	-0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
140	Railroad Depot	28,223	33,738	16,850	11,582	19,431	10,400	10,400	10,400	10,400	10,400	1.7%	1.8%	0.5%	0.6%	0.8%	0.6%	0.7%	0.7%	0.7%	0.6%
150	Beekay Theatre	2,183	1,439	0	0	3,300	0	0	0	0	0	0.1%	0.1%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
160	City Parks	19,268	12,013	18,479	0	0	0	0	0	0	0	1.2%	0.6%	0.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		1,649,644	1,853,504	3,135,001	1,998,608	2,399,765	1,606,603	1,562,333	1,589,225	1,588,036	1,606,468	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	Capital Project																				
010	General Government	5,224	83,505	15,797	28,918	0	1,500	0	0	0	0	3.9%	22.6%	7.4%	12.0%	0.0%	0.5%	0.0%	0.0%	0.0%	0.0%
015	Finance	13,669	23,367	27,195	0	0	0	0	4,000	7,000	0	10.2%	6.3%	12.7%	0.0%	0.0%	0.0%	2.3%	4.4%	0.0%	0.0%
030	Public Works	32,194	63,841	93,607	40,011	32,000	98,000	75,000	85,000	65,000	65,000	24.1%	17.3%	43.6%	16.6%	11.3%	35.0%	37.1%	48.2%	40.8%	42.7%
035	Landscape Service	0	5,480	0	685	300	0	0	0	0	0	0.0%	1.5%	0.0%	0.3%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
040	Construction	0	1,212	0	585	400	0	0	0	0	0	0.0%	0.3%	0.0%	0.2%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
050	Development Services	2,700	5,537	5,096	259	5,000	18,000	0	0	0	0	2.0%	1.5%	2.4%	0.1%	1.8%	6.4%	0.0%	0.0%	0.0%	0.0%
060	Fire Department	0	0	0	0	0	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
070	Information Technology	0	17,623	18,507	81,121	150,754	60,000	60,000	20,000	20,000	20,000	0.0%	4.8%	8.6%	33.7%	53.4%	21.4%	29.7%	11.3%	12.6%	13.1%
080	Economic Development	0	0	0	0	3,400	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%
100	Police	79,605	169,257	54,577	89,381	90,551	67,279	67,279	67,279	67,279	67,279	59.7%	45.8%	25.4%	37.1%	32.1%	24.0%	33.3%	38.2%	42.2%	44.2%
110	City Council	0	0	0	0	0	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
120	City Clerk	0	0	0	0	0	35,000	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	0.0%	0.0%
		133,393	369,821	214,779	240,959	282,405	279,779	202,279	176,279	159,279	152,279	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	TOTAL																				
010	General Government	832,247	1,101,040	2,360,653	1,004,602	919,512	632,781	624,555	630,829	636,851	641,899	16.7%	18.9%	31.1%	15.7%	13.4%	9.8%	9.6%	9.4%	9.3%	9.1%
015	Finance	155,555	175,529	210,578	210,197	213,017	229,970	230,973	242,072	245,295	249,611	3.1%	3.0%	2.8%	3.3%	3.1%	3.6%	3.5%	3.6%	3.6%	3.6%
030	Public Works	509,970	652,602	634,743	471,220	528,992	678,541	674,148	702,026	699,655	715,951	10.2%	11.2%	8.4%	7.4%	7.7%	10.5%	10.3%	10.5%	10.2%	10.2%
035	Landscape Service	93,417	119,201	124,132	111,151	131,207	131,991	135,710	137,465	139,177	140,934	1.9%	2.1%	1.6%	1.7%	1.9%	2.0%	2.1%	2.1%	2.0%	2.0%
040	Construction	301,468	265,133	241,269	149,056	168,163	199,011	205,790	210,583	213,565	216,459	6.0%	4.6%	3.2%	2.3%	2.4%	3.1%	3.2%	3.1%	3.1%	3.1%

**5-YEAR VISION PLAN
CITY MANAGER'S OFFICE
GENERAL FUND 001-010**

EXECUTIVE MISSION

To create a continually increasing quality of life for residents of the City of Tehachapi.

EXECUTIVE DESCRIPTION

As the City's chief administrative officer, the City Manager is responsible for all operations of the City. The City Manager's Office implements the decisions of the City Council and coordinates those efforts through the various city departments. It provides professional expertise in the management of a municipal corporation and makes recommendations to the City Council on policies, programs and city business matters. Under the oversight of the City Manager and with the help of an Assistant City Manager, the City Manager's office provides leadership and coordination to all city departments in providing services to the community.

2016/2017 – 2020/2021 GOALS

- Goal #1** Create, manage and build a City that is safer, better and more affordable than any other community in the region
- Goal #2** Collaborate with the City Council to make Tehachapi the best community in which to live and work

IMPLEMENTATION STRATEGIES

- Goal #1** **Create, manage and build a City that is safer, better and more affordable than any other community in the region**
- Create an environment at the City which rewards hard work and innovation. This environment will translate into better service delivery to the customer, while maintaining the highest level of buy-in from all members of the community.

- Become more self-sufficient by eliminating outside influences on the City's resources.

Goal #2 Collaborate with the City Council to make Tehachapi the best community in which to live and work

- Work closely with the Council and community to most efficiently implement their goals.

**CITY OF TEHACHAPI
GENERAL GOVERNMENT BUDGETED PROJECTS**

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	001-010-6300	\$16,000	\$5,400 Grassroot Membership; \$6,000 CA Water Agency; \$1,300 ACCAP; \$3,300 Misc.
	001-010-6320	\$10,000	Community Promotion (includes cost for July 4th Hotdog Festival)
	001-010-6321	\$22,000	July 4th Fireworks
	001-010-6730	\$75,000	\$35,000 Animal Control Contract with County; \$6,000 Web Site Maintenance; \$800 Alarm Monitoring; \$33,200 Unforeseen contract services
	001-010-7120	\$8,000	HDL Business License Software Maintenance; Fax Machine, Printer & Copier Maintenance
		\$131,000	
16/17	001-010-8250	\$1,500	Printer/Scanner Replacement for Front Office
		\$1,500	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
010 - GENERAL GOVERNMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	99,659	250,392	360,289	194,191	185,570	121,514	127,472	132,260	136,939	141,004
5010	Part Time Salaries	9,728	10,923	19,464	7,399	10,239	16,709	17,039	17,380	17,732	18,084
5015	Overtime	1,323	1,121	2,395	718	1,500	1,500	1,500	1,500	1,500	1,500
5020	Physical Exam	328	1,638	508	0	533	533	533	533	533	533
5050	SDI Taxes	1,262	1,409	(67)	195	445	0	0	0	0	0
5100	FICA Taxes	8,106	20,622	29,369	15,561	14,420	8,941	9,215	9,485	9,767	10,000
5110	MEDICAL Insurance	34,409	53,238	71,276	47,722	34,699	19,922	19,922	19,922	19,922	19,922
5120	Workers Comp	4,189	6,496	16,734	12,242	9,297	6,140	6,447	6,695	6,937	7,148
5130	SUI Taxes	850	2,323	1,932	736	872	683	683	683	683	683
5140	Employer Paid PERS	24,870	47,882	59,928	26,638	28,504	25,352	27,783	27,987	28,242	28,487
5150	Life Insurance	347	462	788	550	487	260	260	260	260	260
5155	Employee Recog.	307	5,630	2,183	3,176	500	1,500	1,500	1,500	1,500	1,500
5160	Employee Recruit.	1,461	1,926	1,543	381	2,000	1,000	0	0	0	0
5163	Employee Relations/promotion	1,097	697	2,208	1,674	4,000	3,000	3,000	3,000	3,000	3,000
5999	Payroll Contra Account	0	0	0	1,963	7,000					
Total Personnel Cost Chg		187,936	404,759	568,550	313,147	300,065	207,055	215,356	221,205	227,015	232,122
6000	Operating Expenses										
6005	Special Supplies	883	1,313	1,937	13,614	1,000	1,000	650	650	650	650
6010	Office Supplies	18,737	21,015	20,093	19,716	16,000	16,000	16,000	16,000	16,000	16,000
6030	Computer Supplies	656	855	1,247	0	200	0	0	0	0	0
6100	Postage	11,308	12,711	10,016	11,090	10,000	11,000	11,000	11,000	11,000	11,000
6150	Meals & Lodging	5,243	7,364	11,828	6,603	4,000	4,000	3,000	3,000	3,000	3,000
6200	Education/Training	2,603	1,892	2,751	167	1,500	1,500	1,500	1,500	1,500	1,500
6210	Conference/Trade Shows	2,271	2,791	6,740	3,217	1,200	1,500	1,000	1,000	1,000	1,000
6220	Mileage Reim.	1,479	6,267	8,996	7,561	6,000	6,000	6,000	6,000	6,000	6,000
6250	Bad Debt Expense	645	932	840	29,985	0	0	0	0	0	0
6300	Dues & Publications	17,572	17,410	21,733	18,305	14,000	16,000	16,000	16,000	16,000	16,000
6310	Comm. Relation	19,960	28,124	39,036	31,210	10,000	1,000	1,000	1,000	1,000	1,000
6314	Emergency Prep.	0	9,346	24	1,124	2,000	1,000	1,000	1,000	1,000	1,000
6320	Comm. Promotion	42,847	62,791	77,507	87,897	61,800	10,000	10,000	10,000	10,000	10,000
6320-004	Hotdog Festival					8,200					
6321	Comm. Pro-Firework	20,495	20,580	21,345	21,393	21,000	22,000	22,000	22,000	22,000	22,000
6630	Admin. Fees	1,669	6,363	9,334	16,673	11,000	1,200	1,200	1,200	1,200	1,200
6700	Advertising	12,927	4,864	3,337	3,186	1,000	2,000	2,000	2,000	2,000	2,000
6710	Printing	4,254	5,832	8,082	6,576	3,500	5,000	3,500	3,500	3,500	3,500
6720	Consulting	0	0	0	4,715	800					
6730	Contract Service	85,829	73,028	83,160	96,498	60,000	75,000	75,000	75,000	75,000	75,000
6730-001	Dispatching Service	0	36,048	0	0	0					
6732	Contract Services-Allocable		2,450	0	0	0	6,000	6,000	6,000	6,000	6,000
6735	Janitorial Services	14,332	13,675	16,090	16,760	17,000	19,000	19,000	19,000	19,000	19,000
6740	Legal Services	44,859	45,155	58,144	66,176	65,000	65,000	65,000	65,000	65,000	65,000
6741	Legal Serv-ext Ord	19,407	50,410	48,317	80,718	10,000	50,000	30,000	30,000	30,000	30,000

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
010 - GENERAL GOVERNMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
6760	Engineering	50,673	13,830	15,127	15,434	1,000	0	0	0	0	0
6765	Successor Agency Exp	10,469	34,590	8,499	9,852	13,027					
6775	Comm. Appearance	0	679	394	58	1,707					
6786	Special Events	8,723	6,096	409	801	0	0	0	0	0	
6800	Insurance & Bond	96,619	87,768	148,873	127,702	160,000	130,000	130,000	130,000	130,000	
6820	Cash Over/Short	(70)	(27)	(23)	(63)	0					
6900	Codes	0	0	336	0	0					
6990	Fund Tr out	141,933	93,027	1,237,055	80,730	166,950	1,200	1,200	1,200	1,200	1,200
6998	Cost Allocation (Contra Acct)	(120,959)	(136,322)	(161,066)	(199,006)	(137,042)	(115,174)	(105,851)	(105,426)	(105,214)	(105,272)
Total Operating Supplies		515,365	530,859	1,700,161	578,691	530,842	330,226	316,199	316,624	316,836	316,778
7000	Operating Expense										
7007	Property Tax Admin.	44,905	12,507	9,863	12,215	15,000	15,000	15,000	15,000	15,000	15,000
7100	Repair & Maint	1,438	1,378	769	2,124	2,000	3,000	2,000	2,000	2,000	2,000
7101	Rep/maint-City Hall	7,965	5,957	2,050	1,360	2,000	2,000	2,000	2,000	2,000	
7102	Rep/maint-Airport Park	0	0	103	0	800					
7105	Janitorial Supply	1,202	1,561	1,176	2,593	1,000	2,000	2,000	2,000	2,000	
7106	Safety Supplies	353	487	898	2,670	600	600	600	600	600	
7107	Rep/maint-Beekay Theatre	0	0	0	0	67					
7110	Vehicle Maint.	1,020	1,657	1,272	1,709	2,000	2,000	2,000	2,000	2,000	
7120	Equip Maint	7,405	10,288	7,244	11,547	3,500	8,000	8,000	8,000	8,000	
7125	Computer Maint	6,938	1,681	4,236	0	0					
7200	Equip. Rental	0	107	(107)	0	0					
7205	Expensed Equip	14,970	2,224	0	0	0					
7210	Railroad Park Rent	1,740	1,740	7,339	7,507	7,680	7,800	7,800	7,800	7,800	
7220	Facility Lease Exp	5,277	5,436	720	2,314	1,500					
7300	Utilities	19,236	22,020	20,795	22,573	26,000	28,000	28,000	28,000	28,000	
7320	Telephone & Internet	9,586	10,731	13,032	10,378	11,000	12,000	12,000	12,000	12,000	
7400	Gas and Oil	(941)	3,216	4,107	4,163	5,000	4,000	4,000	4,000	4,000	
7450	Misc. Fees/Permits	2,626	928	2,565	2,387	2,300	1,600	1,600	1,600	1,600	
7451	Credit Card Processing Expense			83	307	8,157	8,000	8,000	8,000	8,000	
Total Expenditure Chg		123,722	81,918	76,145	83,846	88,604	94,000	93,000	93,000	93,000	93,000
8000	Capital Outlay										
8220	Improvement-Misc	0	0	0	28,918	0					
8240	Comp. HW / SW	5,224	10,885	7,710	0	0					
8250	Machine & Equip	0	72,619	8,087	0	0	1,500				
Total Capital Cost Chg		5,224	83,505	15,797	28,918	0	1,500	0	0	0	0
TOTAL EXPENDITURE		832,247	1,101,040	2,360,653	1,004,602	919,512	632,781	624,555	630,829	636,851	641,899

**5-YEAR VISION PLAN
ADMINISTRATION DEPARTMENT
Information Technology Division
GENERAL FUND 001-070**

The Administration Department is tasked with supporting the City Council and City Manager in the implementation of the mission to create a continually increasing quality of life for the citizens of Tehachapi. It incorporates the Office of the City Clerk and the Information Technology Division as well as the management of the City Hall Front Office including passport processing. The Administration Department is directed by an Administrative Manager and staffed by two full-time and two part-time administrative assistants.

INFORMATION TECHNOLOGY DIVISION MISSION

The IT Division's mission is to provide the most cost-effective and highest quality technology-based services that support both current and future business needs and strategies which contributes the City's mission by increasing productivity.

2016/2017 - 2020/2021 INFORMATION TECHNOLOGY GOALS

- Goal #1** Provide reliable and secure networks, servers and applications as the foundation for effective information strategies

- Goal #2** Enhance department services and efficiency by providing and supporting applications specific to their needs while maintaining an enterprise perspective.

INFORMATION TECHNOLOGY IMPLEMENTATION STRATEGIES

- Goal #1** Provide reliable and secure networks, servers and applications as the foundation for effective information strategies

- Continue to upgrade and rotate all out of date operating systems
- Standardization of all operating systems.
- Assessment of department needs to begin upgrading and rotation of operating systems every 3 – 5 years.
- Allow for efficient and easily understood file sharing
- Restructure the shared drive with access control and compatibility with our current organization.

Goal #2 Enhance department services and efficiency by providing and supporting applications specific to their needs while maintaining an enterprise perspective

- Maximize the use of core technologies the City has purchased over the past several years
- Attend training on current systems in order to maximize its use and not duplicate costs by purchasing another system.

CITY OF TEHACHAPI
IT DEPARTMENT BUDGETED PROJECTS

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 17/18	001-070-8240	\$85,000	Centralized Workstations/Software Replacements
		\$85,000	
16/17 ~ 20/21	001-070-6030	\$35,000	Centralized Computer Supplies
		\$35,000	
17/18 ~ 20/21	001-070-7125	\$125,000	Contract Service with Diamond Technologies
		\$125,000	
18/19 ~ 20/21	001-070-8240	\$20,000	Centralized Workstations/Software Replacements
		\$20,000	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
070 - IT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	10,914	15,848	9,682	9,970	13,386	14,246	15,220	16,264	17,383	18,582
5010	Part Time Salaries	5,257	0	0	0	0	0	0	0	0	0
5015	Overtime	102	83	1,875	396	1,650	1,650	1,650	1,650	1,650	1,650
5100	FICA Taxes	1,063	1,177	889	771	1,111	1,177	1,252	1,331	1,417	1,509
5110	Medical Insurance	846	2,255	1,740	5,042	4,173	3,282	3,282	3,282	3,282	3,282
5120	Workers Comp	794	962	1,201	480	654	697	747	800	856	917
5130	SUI Taxes	43	39	45	55	57	57	57	57	57	57
5140	Employer Paid PERS	1,155	1,256	1,421	1,393	1,660	1,852	2,119	2,237	2,369	2,512
5150	Life Insurance	36	67	17	20	29	29	29	29	29	29
Total Personnel Cost Chg		20,210	21,687	16,870	18,127	22,721	22,990	24,355	25,650	27,043	28,538
6000	Operating Expenses										
6030	Computer Supplies	3,072	0	0	0	2,040	35,000	35,000	35,000	35,000	35,000
6200	Education/Training	0	0	0	1,250	150	150	150	150	150	150
6525	Principal-Debt Service	0	0	0	0	2,940	6,061	6,227	6,397	6,572	6,752
6630	Admin. Fees	0	0	0	0	2					
6800	Insurance & Bond	0	0	0	0	101	124				
6998	Cost Allocation (Contra Acct)	(32,041)	(34,798)	(43,251)	(105,997)	(158,815)	(115,446)	(114,575)	(97,491)	(97,892)	(98,587)
Total Operating Supplies		(28,969)	(34,798)	(43,251)	(104,747)	(153,583)	(74,111)	(73,198)	(55,944)	(56,169)	(56,685)
7000	Operating Expense										
7004	Interest Exp - other	0	0	0	0	612	1,115	949	778	603	423
7100	Repair & Maint	0	50	0	0	0					
7120	Equip Maint	0	193	0	1,948	10,000	16,500	14,000	14,000	14,000	14,000
7125	Computer Maint	33,636	34,075	54,746	124,284	125,000	130,000	125,000	125,000	125,000	125,000
7320	Telephone & Internet	30	30	120	120	86	0	0	0	0	0
Total Expenditure Chg		33,666	34,348	54,866	126,352	135,698	147,615	139,949	139,778	139,603	139,423
8000	Capital Outlay										
8240	Comp. HW / SW	0	17,623	18,507	81,121	150,754	60,000	60,000	20,000	20,000	20,000
Total Capital Cost Chg		0	17,623	18,507	81,121	150,754	60,000	60,000	20,000	20,000	20,000
TOTAL EXPENDITURE		24,907	38,861	46,992	120,853	155,590	156,493	151,105	129,485	130,477	131,276

**5 YEAR VISION PLAN
FINANCE DEPARTMENT
GENERAL FUND 001-015**

DEPARTMENT MISSION

The Finance Department's mission is to provide reliable financial services and reporting, prudent fiscal planning and cash management, dependable personnel and risk management services and safe Dial-A-Ride transit service. The Department strives to provide the best possible service in pursuit of continuous improvement across all city departments and carry out the City's mission.

DEPARTMENT DESCRIPTION

The Finance Department oversees and performs tasks related to all aspects of financial transactions for the City as well as preparing policies pertaining to finance and personnel. The Finance Director heads the Department and is assisted by an accountant, a human resources coordinator, two accounting technicians and an accounting clerk.

2016/2017 – 2020/2021 GOALS

- Goal #1** Ensure the safety and security of the City's assets
- Goal #2** Build a positive relationship with internal and external customers
- Goal #3** Update and create policies pertaining to Finance and Personnel operations in a timely manner
- Goal #4** Efficiently improve finance, personnel and risk management processes

IMPLEMENTATION STRATEGIES

Goal #1 Ensure the safety and security of the City's assets

- Identify the areas of waste and communicate immediately.
- Collect outstanding receivables in a timely manner by discussing the accounts receivable aging report monthly.
- Analyze and update the investment and cash balance report monthly.
- Transfer surplus funds to LAIF diligently rather than keeping the funds in a no-interest bearing checking account.
- Diversify investments within the guidelines of the City's investment policy.

Goal #2 Build a positive relationship with internal and external customers

- Understand the needs of our customers. Within the City, the Finance Department will survey to assess the necessary education that internal departments require or desire.
- After acquiring such information, Finance will educate the other departments as to how properly perform finance, personnel and risk management related tasks.
- Strive to take pro-active approach for supporting other departments.
- Communicate with all customers when any new changes in procedures occur.

Goal #3 Update and create policies pertaining to Finance and Personnel operations in a timely manner

- Stay current with updates affecting existing policies.
- Keep the Finance Department Procedural Handbook up-to-date.
- Create policies and procedures in areas that need clear guidelines. Start with Purchasing Policy and Procedure.

Goal #4 Efficiently improve finance, personnel and risk management processes

- Evaluate the current processes and continuously strive to streamline the processes.
- Educate staff members for proficiency in Microsoft Office, especially Excel and Word.
- Pay attention to accuracy in order to avoid mistake corrections.
- Maintain open communication with other departments.
- Plan Fair Labor Standards Act (FLSA) audit to be conducted by Liebert, Cassidy and Whitmore.

CITY OF TEHACHAPI
FINANCE DEPARTMENT BUDGETED PROJECTS

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	001-015-6750	\$45,000	Audit Service Contract
	001-015-6730	\$7,000	\$5,000 CalPers GASB 68 Report; \$2,000 Sales Tax/Property Tax Analysis
	001-015-7125	\$25,045+	\$20,000 Springbrook Annual Maintenance Fee including License & Permit Module; \$3,245 Cloud Annual Fee; \$1,800 Data Conversion Fee for Cloud
		\$77,045+	
18/19	001-015-8250	\$4,000	Xerox Printer Replacement
		\$4,000	
19/20	001-015-8250	\$7,000	Canon Copier Replacement
		\$7,000	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
015 - FINANCE DEPARTMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	82,969	88,552	107,164	119,698	111,490	118,966	122,819	126,854	130,759	134,188
5010	Part Time Salaries	300	974	1,052	215	0	0	0	0	0	0
5015	Overtime	10	185	467	1,517	2,500	2,500	2,500	2,500	2,500	2,500
5020	Physical Exam	108	86	0	167	0	0	0	0	0	0
5100	FICA Taxes	6,419	7,607	9,046	9,231	8,655	9,064	9,307	9,563	9,808	10,016
5110	Medical Insurance	14,405	15,351	16,253	20,127	21,830	20,657	20,657	20,657	20,657	20,657
5120	Workers Comp	607	842	1,226	1,560	1,509	1,610	1,663	1,718	1,771	1,818
5130	SUI Taxes	309	347	304	434	477	459	459	459	459	459
5140	Employer Paid PERS	14,265	15,067	15,645	14,373	13,319	13,866	15,087	15,304	15,552	15,786
5150	Life Insurance	617	733	835	735	575	602	602	602	602	602
5160	Employee Recruit.	0	0	228	2,187	200	0	0	0	0	0
5163	Employee Relations/promotion	0	0	0	200	60	0	0	0	0	0
5999	Payroll Contra Account	0	0	0	0	(602)					
Total Personnel Cost Chg		120,008	129,745	152,220	170,445	160,013	167,724	173,094	177,657	182,109	186,026
6000	Operating Expenses										
6010	Office Supplies	175	593	1,564	3,823	2,000	3,000	2,000	3,000	2,000	3,500
6030	Computer Supplies	782	0	0	612	1,000	1,000	1,000	1,000	1,000	1,000
6100	Postage	86	0	31	21	50	100	100	100	100	100
6150	Meals & Lodging	108	556	643	1,344	1,200	1,500	1,500	1,500	1,500	1,500
6200	Education/Training	155	150	830	910	2,700	2,000	2,000	2,000	2,000	2,000
6210	Conference/Trade Shows	0	445	1,676	1,710	1,400	1,800	1,800	1,800	1,800	1,800
6220	Mileage Reim.	1,209	1,700	1,730	2,296	2,000	2,000	2,000	2,000	2,000	2,000
6300	Dues & Publications	1,329	1,421	1,323	1,099	2,100	2,100	2,100	2,100	2,100	2,100
6630	Admin. Fees	0	0	0	0	100					
6700	Advertising	0	0	430	31	0					
6710	Printing	0	0	0	629	1,000	2,000	2,000	2,000	2,000	2,000
6720	Consulting	0	0	0	0	0	3,000		3,000		3,000
6730	Contract Service	0	0	0	0	10,000	7,000	7,000	7,000	7,000	7,000
6750	Auditing	42,150	42,150	56,100	40,000	43,000	45,000	45,000	45,000	45,000	45,000
6800	Insurance & Bond	1,001	1,195	1,338	0	1,206	1,500	1,600	1,700	1,800	1,900
6998	Cost Allocation (Contra Acct)	(38,625)	(39,890)	(51,777)	(34,654)	(42,052)	(37,140)	(37,062)	(39,388)	(40,503)	(38,514)
Total Operating Supplies		8,369	8,320	13,888	17,820	25,704	34,860	31,038	32,812	27,797	34,386
7000	Operating Expense										
7120	Equip Maint	0	0	917	0	1,000	1,000	1,000	1,000	1,000	1,000
7125	Computer/Software Maint/Supp	12,939	13,706	15,657	20,982	25,000	25,045	24,500	25,235	25,992	26,772
7320	Telephone & Internet	340	348	363	700	800	940	940	968	997	1,027
7400	Gas and Oil	229	44	338	250	500	400	400	400	400	400
Total Expenditure Chg		13,508	14,098	17,275	21,932	27,300	27,385	26,840	27,603	28,389	29,199

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
015 - FINANCE DEPARTMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
8000	Capital Outlay										
8240	Comp. HW / SW	13,669	23,367	21,807	0	0					
8250	Machine & Equip	0	0	5,388	0	0			4,000	7,000	
Total Capital Cost Chg		13,669	23,367	27,195	0	0	0	0	4,000	7,000	0
TOTAL EXPENDITURE		155,555	175,529	210,578	210,197	213,017	229,970	230,973	242,072	245,295	249,611

**5 YEAR VISION PLAN
PUBLIC WORKS DEPARTMENT
GENERAL FUND 001-030, 001-035, 001-040 & 001-060**

DEPARTMENT MISSION

The Public Works Department's vision, in support of the City's mission statement, is to provide essential services and maintenance of our infrastructure in the most cost-effective and efficient manner possible. Through teamwork, interdepartmental communication and technical training, the Department strives to increase the quality of life for our residents.

DEPARTMENT DESCRIPTION

The City relies on its Public Works' Department for facility/fleet vehicle maintenance; sidewalk/street maintenance; street lighting/signage; weed control/landscaping as well as setup and tear down for special events. The Department employs a Public Works Director, six full-time and two part-time maintenance workers, two construction workers, a landscaper and a part-time administrative assistant. In addition, Public Works maintains the airport, the Event Center and Rodeo Grounds and the Railroad Depot and it supplies extra assistance to the Water and Sewer Divisions as needed.

2016/2017 - 2020/2021 GOALS

- Goal #1** Update and improve City standards/codes
- Goal #2** Responsible and efficient maintenance of the City's infrastructure.
- Goal #3** Update and implement safety policies and programs

IMPLEMENTATION STRATEGIES

Goal #1 Update and improve City standards/codes

- Identify and correct inconsistencies between established standards and practical applications.
 - Update municipal codes and development standards to reflect current regulations and mandates.

Goal #2 Responsible and efficient maintenance of the City's infrastructure

- Develop a more formal/scheduled preventative maintenance program.
 - Creation of asset and frequency based maintenance plans.
 - Grouping work to time of year evolutions (pavement surfacing, signage & striping, storm water maintenance)
 - Continue to maximize training opportunities to stay informed of the latest technological advances.
 - Replacement/Upgrading of equipment and vehicles within the Public Works Dept.
 - Proper management of staff, equipment and materials to ensure maximum productivity and efficiencies.
- Continuous improvement of City streets and raising of the Pavement Condition Index (PCI) score.
 - Continued development of the Pavement Maintenance Program
 - Include signage and striping data to collected road surface condition data.
 - Planning and completion of successful and proper road surface treatments and construction projects.

Goal #3 Update and implement safety policies and programs

- Updating of the City Safety Program and Policies
 - Completion of 30 Hour OSHA Course for the Public Works Director and Supervisors.
 - Through the use of various resources, ensure compliance with current regulations.
 - Ensure that regularly scheduled and situational safety trainings are conducted.
 - Development of applicable programs and policies to ensure a safe and compliant work environment.
 - Development of a safety incentive program.

**CITY OF TEHACHAPI
PUBLIC WORKS BUDGETED PROJECTS**

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	001-030-6525	\$12,300	Financing of 20% of a Shared Backhoe & One Pick-up Truck Replacement
	001-030-8150	\$15,000	Street Sidewalk Improvements
		\$27,300	
16/17	001-030-8220	\$12,000	Storage Building for Maintenance Tools & Equipment
	001-030-8250	\$71,000	\$60,000 Used Water Truck; \$11,000 Shop Air Compressor
		\$83,000	
17/18	001-030-8250	\$60,000	Track Unit for Drainage Work; Extra 3-in-1 Bucket for JD Backhoe
		\$60,000	
18/19	001-030-8250	\$70,000	Flatbed Pick-up Truck Replacement
		\$70,000	
19/20 ~ 20/21	001-030-8250	\$50,000	Pick-up Truck Replacement
		\$50,000	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
030 - PUBLIC WORKS											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	178,742	156,509	158,161	158,149	188,067	243,898	256,928	270,220	283,703	296,162
5010	Part Time Salaries	1,377	13,717	15,939	17,497	27,434	29,435	30,031	30,631	31,245	31,863
5015	Overtime	6,095	11,033	9,116	7,285	8,508	8,508	8,508	8,508	8,508	8,508
5020	Physical Exam	1,645	1,234	125	200	412	412	412	412	412	412
5100	FICA Taxes	15,393	13,874	13,980	14,010	16,710	21,120	22,000	22,889	23,781	24,621
5110	Medical Insurance	66,838	61,714	55,417	53,973	54,265	60,146	60,146	60,146	60,146	60,146
5120	Workers Comp	12,583	10,723	15,023	17,373	21,321	28,370	29,852	31,341	32,839	34,240
5130	SUI Taxes	1,164	1,273	1,077	1,257	1,532	1,607	1,607	1,607	1,607	1,607
5140	Employer Paid PERS	31,821	24,230	21,185	20,043	21,263	24,354	26,883	27,990	29,131	30,111
5150	Life Insurance	825	703	653	671	941	1,081	1,081	1,081	1,081	1,081
5160	Employee Recruit.	54	96	0	378	0	1,000	0	0	0	0
5170	Uniform	4,505	6,056	7,184	1,179	6,500	6,500	6,500	6,500	6,500	6,500
5180	Hepatitis Program	0	0	0	0	300	300	300	300	300	300
5999	Payroll Contra Account	0	6,860	15,833	17,532	35,000					
Total Personnel Cost Chg		321,041	308,021	313,693	309,546	382,254	426,732	444,248	461,626	479,255	495,551
6000	Operating Expenses										
6005	Small Tools	1,860	16,396	23,060	3,011	5,000	6,000	6,000	6,000	6,000	6,000
6010	Office Supplies	189	428	614	700	325					
6030	Computer Supplies	202	325	0	0	500	500	500	500	500	500
6100	Postage	70	0	0	0	100	100	100	100	100	100
6150	Meals & Lodging	11	79	1,108	259	500	1,000	1,000	1,000	1,000	1,000
6200	Education/Training	20	189	1,562	45	500	1,500	1,500	1,500	1,500	1,500
6210	Conference/Trade Shows	0	525	0	525	500	500	500	500	500	500
6220	Mileage Reim.	693	264	180	0	0	0	0	0	0	0
6250	Bad Debt Expense	0	0	0	5,290	0	0	0	0	0	0
6300	Dues & Publications	577	348	124	0	0	500	500	500	500	500
6310	Comm. Relation	257	0	0	9	0					
6315	CCI-Work Crew	18,482	13,215	20,067	9,885	0	0	0	0	0	0
6320	Comm. Promotion	0	625	684	420	1,000					
6525	Principal-Debt Service	0	0	0	0	0	12,300	12,300	12,300	12,300	12,300
6630	Admin. Fees	0	0	0	0	30					
6710	Printing	9	59	0	70	200	0	0	0	0	0
6730	Contract Service	511	429	3,002	6,729	4,000	5,000	5,000	5,000	5,000	5,000
6733	Cont.-Tree Removal	400	2,000	2,315	1,675	5,000	5,000	5,000	5,000	5,000	5,000
6734	Cont.-Weed Abate	11,567	5,365	3,442	(4,034)	0	5,000	5,000	5,000	5,000	5,000
6741	Legal Serv-ext Ord	19	506	0	9,294	3,400	3,000	3,000	3,000	3,000	3,000
6760	Engineering	0	0	418	925	1,000	1,000	1,000	1,000	1,000	1,000
6786	Special Events	681	0	0	0	0	0	0	0	0	0
6800	Insurance & Bond	0	0	0	0	2,083	2,409	2,500	2,500	2,500	2,500
Total Operating Supplies		35,546	40,753	56,576	34,805	24,138	43,809	43,900	43,900	43,900	43,900

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
030 - PUBLIC WORKS											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
7000	Operating Expense					0					
7100	Rep./Maint PW	7,664	81,560	11,713	6,298	3,500	5,000	5,000	5,000	5,000	5,000
7101	Rep./Maint City Hall	4,164	1,114	4,186	84	1,500	0	0	0	0	0
7102	Rep./Maint Rodeo	13	0	0	7	3,000					
7103	Rep./Maint Senior	4,691	43,118	4,073	750	2,000	2,000	2,000	2,000	2,000	2,000
7104	Rep./Maint Museum	40	0	7,921	1,682	500	2,000	1,000	1,000	1,000	1,000
7105	Janitorial Supply	521	648	928	616	600	1,000	1,000	1,000	1,000	1,000
7106	Safety Supplies	7,237	7,376	6,962	3,814	4,000	6,000	6,000	6,000	6,000	6,000
7108	Repairs & Maint-Alta Vista	725	64	0	0	0	0	0	0	0	0
7110	Vehicle Maint.	9,044	10,720	14,830	12,247	7,000	12,500	12,500	12,500	12,500	12,500
7120	Equip Maint	27,741	33,845	35,763	15,055	17,000	20,000	20,000	20,000	20,000	20,000
7125	Computer Maint	0	257	385	89	500					
7150	Repairs - Streets	4	538	30,637	(312)	0	0	0	0	0	0
7200	Equip. Rental	1,713	304	3,021	1,870	1,500	10,000	10,000	10,000	10,000	10,000
7290	Refuse Disp. Fee	14,309	13,076	13,218	10,789	8,000	10,000	10,000	10,000	10,000	10,000
7300	Utilities	5,283	13,606	9,060	9,858	8,000	8,000	8,000	8,500	8,500	8,500
7320	Telephone & Internet	2,634	2,180	2,056	2,514	4,500	4,500	4,500	4,500	4,500	4,500
7400	Gas and Oil	34,698	29,851	25,420	21,282	28,000	28,000	30,000	30,000	30,000	30,000
7450	Misc. Fees/Permits	709	1,730	694	217	1,000	1,000	1,000	1,000	1,000	1,000
Total Expenditure Chg		121,189	239,988	170,867	86,859	90,600	110,000	111,000	111,500	111,500	111,500
8000	Capital Outlay			0		0					
8150	Str. Imp. Sidewalks	1,949	835	26,762	5,223	10,000	15,000	15,000	15,000	15,000	15,000
8220	Improvement-Misc	0	0	45	9,971	8,500	12,000				
8240	Comp. HW / SW	0	1,997	5,416	2,309	1,500					
8250	Machine & Equip	30,245	61,009	61,384	22,508	12,000	71,000	60,000	70,000	50,000	50,000
Total Capital Cost Chg		32,194	63,841	93,607	40,011	32,000	98,000	75,000	85,000	65,000	65,000
TOTAL EXPENDITURE		509,970	652,602	634,743	471,220	528,992	678,541	674,148	702,026	699,655	715,951

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
035 - LANDSCAPE SERVICE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	41,263	49,927	55,656	55,151	59,846	63,852	66,177	67,584	68,940	70,320
5010	Part Time Salaries	0	1,727	6,120	0	0	0	0	0	0	0
5015	Overtime	562	143	0	0	2,000	2,000	2,000	2,000	2,000	2,000
5020	Physical Exam	0	426	0	0	0	0	0	0	0	0
5100	FICA Taxes	3,150	3,913	4,676	4,182	4,731	5,038	5,216	5,323	5,427	5,532
5110	Medical Insurance	21,324	22,277	24,410	20,800	17,171	15,854	15,854	15,854	15,854	15,854
5120	Workers Comp	2,787	3,368	5,416	6,691	7,544	8,049	8,342	8,519	8,690	8,864
5130	SUI Taxes	287	323	419	273	287	287	287	287	287	287
5140	Employer Paid PERS	7,094	7,788	8,161	7,709	7,718	8,609	9,532	9,595	9,677	9,774
5150	Life Insurance	245	434	516	531	552	552	552	552	552	552
5170	Uniform	62	275	305	144	350	350	350	350	350	350
5999	Payroll Contra Account	0	65	0	(8,158)	500					
Total Personnel Cost Chg		76,774	90,668	105,679	87,324	100,700	104,591	108,310	110,065	111,777	113,534
6000	Operating Expenses										
6005	Small Tools	291	522	(58)	573	600	600	600	600	600	600
6010	Office Supplies	32	0	0	8	200					
6030	Computer Supplies	0	0	0	0	500					
6150	Meals & Lodging	0	0	0	0	200					
6200	Education/Training	0	0	150	0	200					
6220	Mileage Reim.	0	0	0	0	200					
6315	CCI-Work Crew	10,467	11,400	12,417	4,591	0	0	0	0	0	0
6730	Contract Service	0	116	0	11,160	1,100					
6733	Cont.-Tree Maintenance	0	0	0	0	1,000	1,000	1,000	1,000	1,000	1,000
6734	Cont.-Weed Abate	0	0	0	67	2,000	2,000	2,000	2,000	2,000	2,000
6800	Insurance & Bond	0	0	0	0	579	800	800	800	800	800
Total Operating Supplies		10,791	12,037	12,509	16,399	6,579	4,400	4,400	4,400	4,400	4,400
7000	Operating Expense					0					
7100	Rep./Maint PW	396	78	94	1,144	500	500	500	500	500	500
7102	Rep./Maint Parks	680	2,434	259	2,256	14,000	15,000	15,000	15,000	15,000	15,000
7105	Janitorial Supply	155	0	0	0	200	200	200	200	200	200
7106	Safety Supplies	78	258	48	110	445	500	500	500	500	500
7110	Vehicle Maint.	1,040	211	1,025	31	2,683	1,000	1,000	1,000	1,000	1,000
7120	Equip Maint	75	1,402	327	0	1,000	1,000	1,000	1,000	1,000	1,000
7200	Equip. Rental	0	117	0	0	500	500	500	500	500	500
7220	Facility Lease Exp	0	1,640	275	0	0					
7300	Utilities	0	590	160	151	500	500	500	500	500	500
7320	Telephone & Internet	600	875	609	600	800	800	800	800	800	800
7400	Gas and Oil	2,829	3,401	3,147	2,453	3,000	3,000	3,000	3,000	3,000	3,000
7450	Misc. Fees/Permits	0	10	0	0	0					
Total Expenditure Chg		5,852	11,015	5,944	6,744	23,628	23,000	23,000	23,000	23,000	23,000

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
035 - LANDSCAPE SERVICE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
8000	Capital Outlay			0		0					
8240	Comp. HW / SW	0	5,480	0	685	300					
Total Capital Cost Chg		0	5,480	0	685	300	0	0	0	0	
TOTAL EXPENDITURE		93,417	119,201	124,132	111,151	131,207	131,991	135,710	137,465	140,934	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
040 - CONSTRUCTION											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	150,623	138,788	121,627	91,290	101,991	105,578	109,904	113,634	115,987	118,262
5010	Part Time Salaries	0	2,743	11,978	0	0	0	0	0	0	0
5015	Overtime	19,267	3,969	670	270	5,000	5,000	5,000	5,000	5,000	5,000
5020	Physical Exam	0	853	0	0	0	0	0	0	0	0
5100	FICA Taxes	13,070	11,198	10,331	7,114	8,020	8,294	8,625	8,910	9,090	9,264
5110	Medical Insurance	60,100	51,576	43,676	40,274	30,747	26,467	26,467	26,467	26,467	26,467
5120	Workers Comp	10,089	12,201	12,468	11,762	12,584	13,036	13,582	14,052	14,349	14,635
5130	SUI Taxes	861	732	852	437	459	459	459	459	459	459
5140	Employer Paid PERS	25,711	21,578	17,854	12,831	12,874	13,942	15,519	15,826	15,978	16,137
5150	Life Insurance	825	849	873	947	1,142	1,142	1,142	1,142	1,142	1,142
5160	Employee Recruit.	0	64	0	0	0	0	0	0	0	0
5170	Uniform	621	317	402	573	1,082	1,082	1,082	1,082	1,082	1,082
5999	Payroll Contra Account	0	0	817	(34,132)	(35,400)					
Total Personnel Cost Chg		281,166	244,867	221,548	131,365	138,499	175,001	181,781	186,573	189,555	192,450
Operating Expenses											
6000	Operating Expenses										
6005	Small Tools	3,286	4,870	1,845	2,890	2,000	1,500	1,500	1,500	1,500	1,500
6010	Office Supplies	227	104	282	530	300					
6030	Computer Supplies	0	0	163	0	0	0	0	0	0	0
6150	Meals & Lodging	0	0	0	0	8					
6200	Education/Training	5,000	0	300	0	200	500	500	500	500	500
6220	Mileage Reim.	1,598	0	0	0	0	0	0	0	0	0
6300	Dues & Publications	60	0	0	0	0					
6630	Admin. Fees	0	0	0	0	21	0	0	0	0	0
6730	Contract Service	0	179	232	657	900					
6735	Janitorial Services	0	7	450	1,680	2,940	3,000	3,000	3,000	3,000	3,000
6800	Insurance & Bond	0	0	0	0	800	960	960	960	960	960
Total Operating Supplies		10,171	5,159	3,272	5,757	7,169	5,960	5,960	5,960	5,960	5,960
Operating Expense											
7000	Operating Expense										
7100	Rep./Maint PW	358	60	68	445	500					
7105	Janitorial Supply	0	653	87	140	500	250	250	250	250	250
7106	Safety Supplies	376	925	1,261	438	700	500	500	500	500	500
7110	Vehicle Maint.	1,079	613	1,193	429	1,000	1,500	1,500	1,500	1,500	1,500
7120	Equip Maint	2,190	4,267	3,422	373	1,000	1,500	1,500	1,500	1,500	1,500
7220	Facility Lease Exp	0	1,915	3,314	3,346	3,300	6,000	6,000	6,000	6,000	6,000
7290	Refuse Disp. Fee	0	0	55	936	8,295	500	500	500	500	500
7300	Utilities	0	590	2,446	1,040	1,000	2,000	2,000	2,000	2,000	2,000
7320	Telephone & Internet	1,800	1,525	1,209	940	1,800	1,800	1,800	1,800	1,800	1,800
7400	Gas and Oil	4,329	3,348	3,394	3,262	4,000	4,000	4,000	4,000	4,000	4,000
Total Expenditure Chg		10,131	13,895	16,449	11,348	22,095	18,050	18,050	18,050	18,050	18,050

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
040 - CONSTRUCTION											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
8000	Capital Outlay										
8240	Comp. HW / SW	0	1,212	0	585	400					
Total Capital Cost Chg		0	1,212	0	585	400	0	0	0	0	0
TOTAL EXPENDITURE		301,468	265,133	241,269	149,056	168,163	199,011	205,790	210,583	213,565	216,459

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
140 - RAILROAD DEPOT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5999	Payroll Contra Account	0	0	0	0	8,000					
Total Personnel Cost Chg		0	0	0	0	8,000	0	0	0	0	0
6000	Operating Expenses										
6005	Special Supplies	0	54	182	794	231	0	0	0	0	0
6730	Contract Service	1,728	1,497	2,400	2,285	2,500	2,500	2,500	2,500	2,500	2,500
6735	Janitorial Services	12,868	13,150	11,422	3,000	4,000	4,000	4,000	4,000	4,000	4,000
Total Operating Supplies		14,596	14,701	14,004	6,080	6,731	6,500	6,500	6,500	6,500	6,500
7000	Operating Expense										
7100	Repair & Maint	13,028	18,458	2,273	4,898	4,000	3,500	3,500	3,500	3,500	3,500
7300	Utilities	0	62	0	0	0	0	0	0	0	0
7320	Telephone & Internet	599	517	573	605	700	400	400	400	400	400
7999	Allocated Cost	0	0	0	0	8,000					
Total Expenditure Chg		13,627	19,037	2,846	5,503	12,700	3,900	3,900	3,900	3,900	3,900
8000	Capital Outlay										
Total Capital Cost Chg		0									
TOTAL EXPENDITURE		28,223	33,738	16,850	11,582	27,431	10,400	10,400	10,400	10,400	10,400

**5 YEAR VISION PLAN
DEVELOPMENT SERVICES DEPARTMENT
GENERAL FUND 001-050**

DEPARTMENT MISSION

The mission of the Development Services Department is to plan, design, guide, and construct the community and its infrastructure in a cost efficient, reliable, and attractive fashion while maintaining high quality customer service and standards. The work of Development Services is integral to the common goal of increasing the quality of life for City residents and businesses.

DEPARTMENT DESCRIPTION

All planning, building, engineering and inspection activities within the City are the responsibility of the Development Services Department. An assistant engineer, planner, engineering assistant, building inspector, office technician and administrative assistant staff the Department which is managed by the Development Services Director who also serves as the City Engineer.

2016/2017 – 2020/2021 GOALS

- Goal #1** Integrate Planning, Building, Engineering and Engineering Inspection into one, seamless, permitting office. Guiding principles include organization, efficiency, standards compliance, and customer service.
- Goal #2** Broaden staff capabilities to reduce situations where critical work items are handled by only one person.
- Goal #3** Support other City Departments to plan, fund, and implement infrastructure and operations goals that relate to, or require, development services assistance.
- Goal #4** Utilize the General Plan through a systematic processing of the Implementation Plan.

Goal #5 Aggressively seek sensible infrastructure funding sources that are consistent with our expansion and maintenance goals.

Goal #6 Efficiently and effectively manage all stages of capital projects including, but not limited to, pre-design, design, bidding, construction, and close-out.

IMPLEMENTATION STRATEGIES

Goal #1 Integrate Planning, Building, Engineering, and Inspection into one, seamless, permitting office

- **Improve workflow procedures**

- Work with City Hall and Public Works to identify, vet, and select a new permit processing software package.
- Develop process workflow diagrams for both internal and external use to clarify processes.

- **Improve fee collection policies and processes**

- Improve developer invoicing processes to be consistent and effective - measured by receiving payment promptly.
- Engage a consultant to comprehensively review fees and fee collection policies, update them based on personnel changes, and roll-out new procedures and fees together.

- **Improve infrastructure records**

- Update Water and Sewer Base Maps with input from Public Works.
- Generate a Pavement Base Map with input from Public Works.
- Unify the City's survey moments onto a centralized datum.
- Update Subdivision and Development Standards based on input from both Public Works and Planning.

Goal #2 Broaden staff capabilities to reduce situations where critical work items are handled by only one person

- **Train Department employees to improve their skill sets and functional value to the City**

- Cross-train the Building Inspector in basic Public Works roles and processes.
- Cross-train the PW Inspector in building inspection up to and including seeking a Residential Certification.

- Bring in entry-level engineer and cross-train with both inspection and City Engineering duties.
- Support Assistant City Engineer efforts to acquire a professional engineer's license.
- Delegate front desk activities to front desk personnel to the maximum degree practical.
- Delegate grant application and grant compliance duties to support staff to increase skill set and value.

Goal #3 Support other City Departments to plan, fund, and implement infrastructure and operations goals that relate to, or require, development services assistance

- **Provide assistance on an as-needed basis**
 - Maintain availability in staff time to aid other City departments in organizing and/or executing work handled by DSD.

Goal #4 Utilize the General Plan through a systematic processing of the Implementation Plan

- **Develop a 5-year suite of activities called for by the Implementation Plan contained in the General Plan**
 - Assign staff to sequence the items in the Implementation Plan based on importance and expected cost.
 - Prepare a budget expenditure plan to layout action items.

Goal #5 Aggressively seek sensible infrastructure grants that are consistent with our expansion and maintenance goals

- **Identify, track, and pursue grant opportunities**
 - Maintain lists of available reoccurring grant funding sources applicable to the City.
 - Maintain a list, as part of the Capital Improvement Program, of projects waiting for funding. Use list as a basis for prioritizing applications.
 - Prepare infrastructure master plans in support of grant opportunities.

Goal #6 Efficiently and effectively manage all stages of capital projects including, but not limited to, pre-design, design, bidding, construction, and close-out

- **Maintain on-call consultant contracts**

- Prepare and maintain on-call contracts with design professionals covering a broad range of construction needs in order to allow for efficient and timely initiation and execution of work in the pre-design and design stage.
- Competitively select consultants to help ensure high quality service from the consultant community.
- **Continue to improve project budgeting**
 - Work with the Finance Department to improve the Project Management module in Springbrook.
 - Generate and maintain final cost accounting records to capture performance data measuring the quality of our project scoping, project design, and project execution.
- **Develop consistent, size-appropriate procedures for bidding, construction management, and project close-out for capital projects**
 - Produce a set of construction management forms that balance flexibility and simplicity for use on the majority of capital projects. Train engineering and public works inspection on the use of these forms.
 - Establish detailed filing procedures to help ensure consistent project-related record keeping for audit protection.

**CITY OF TEHACHAPI
DEVELOPMENT SERVICES DEPARTMENT**

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	001-050-6760	\$15,000	Grant Assistance, Standards Update Exhibits, General Assistance & Benchmark Surveying
	001-050-6761	\$52,000	Plan Check Engineering
		\$67,000	
17/18 ~ 20/21	001-050-6720	\$32,000	Consulting Fees on Planning & CEQA Requirements
		\$32,000	
16/17	001-050-6720	\$40,000	Consulting Fees on Planning & CEQA Requirements
	001-050-8240	\$18,000	\$16,000 Accela Building Permit Software; \$2,000 Specialty Software
		\$58,000	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
050 - DEVELOPMENT SERVICES DEPARTMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	186,447	264,698	338,896	586,363	629,516	554,079	587,171	609,395	628,750	647,410
5010	Part Time Salaries	22,675	29,956	37,155	613	0	0	0	0	0	0
5015	Overtime	(57)	249	0	271	800	300	300	300	300	300
5020	Physical Exam	54	86	156	167	54	54	54	54	54	54
5100	FICA Taxes	15,608	22,157	29,313	44,933	39,162	43,293	45,342	46,663	47,990	49,261
5110	Medical Insurance	47,879	63,989	80,547	167,627	135,829	132,964	136,591	136,591	136,591	136,591
5120	Workers Comp	3,006	5,688	10,986	22,953	21,783	24,651	26,095	26,974	27,692	28,417
5130	SUI Taxes	984	1,442	1,420	2,483	2,423	2,181	2,181	2,181	2,181	2,181
5140	Employer Paid PERS	32,016	40,320	44,101	72,234	53,800	56,367	62,345	63,936	65,179	66,433
5150	Life Insurance	982	1,550	1,980	3,055	2,596	2,514	2,544	2,544	2,544	2,544
5160	Employee Recruit.	0	32	3,027	1,232	1,863	1,863	0	0	0	0
5163	Employee Relations/promotion	0	0	0	0	2,126	0	0	0	0	0
5999	Payroll Contra Account	0	(681)	0	(18,847)	(520)					
Total Personnel Cost Chg		309,594	429,487	547,581	883,084	889,433	818,266	862,623	888,638	911,281	933,192
Operating Expenses											
6000	Operating Expenses										
6005	Small Tools	0	0	0	11,839	4,000	1,200	800	800	800	800
6010	Office Supplies	951	2,173	1,297	1,803	2,100	4,500	1,800	1,800	1,800	1,800
6030	Computer Supplies	0	382	32	51	2,064	500	500	500	500	500
6100	Postage	46	98	208	21	300	300	300	300	300	300
6150	Meals & Lodging	1,211	2,172	737	3,818	1,200	2,200	1,400	1,400	1,400	1,400
6200	Education/Training	128	790	648	435	1,500	2,000	1,500	1,500	1,500	1,500
6210	Conference/Trade Shows	0	1,669	1,569	1,510	1,450	2,700	2,700	2,700	2,700	2,700
6220	Mileage Reim.	4,469	6,692	9,784	9,311	7,000	5,400	5,400	5,400	5,400	5,400
6250	Bad Debt Expense	0	1,208	0	0	0	0	0	0	0	0
6300	Dues & Publications	7,289	24,993	31,232	25,598	17,900	5,000	5,000	5,000	5,000	5,000
6320	Comm. Promotion	3,613	3,545	304	5,540	750	0				
6630	Admin. Fees	0	0	0	0	80	0	0	0	0	0
6700	Advertising	(43)	(57)	(14)	2,066	2,132	1,000	1,000	1,000	1,000	1,000
6710	Printing	327	500	3	(5,224)	200	200	500	500	500	500
6720	Consulting	0	1,221	88,377	67,077	68,500	40,000	32,000	32,000	32,000	32,000
6730	Contract Service	11,563	648	397	1,385	2,185	0	0	0	0	0
6730-003	Tehachapi Rail EIR		25,996	12,253	0	0	0	0	0	0	0
6735	Janitorial Services	0	0	0	540	6,000	8,000	8,000	8,000	8,000	8,000
6736	Cont Ser/CCI Annex	0	0	0	984	7,500	0	0	0	0	0
6740	Legal Services	0	0	0	543	0	0	0	0	0	0
6760	Engineering	(3,281)	(1,436)	8,670	28,893	26,000	15,000	15,000	15,000	15,000	15,000
6761	Plan Check Engineering	0	0	0	21,853	48,000	52,000	52,000	52,000	52,000	52,000
6800	Insurance & Bond	0	0	0	0	6,528	6,680	6,680	6,680	6,680	6,680
6815	Processing Fees	304	(1,496)	871	2,116	0	0	0	0	0	0
6990	Fund Tr out	0	24,000	0	0	0	0	0	0	0	0
Total Operating Supplies		26,578	93,097	156,368	180,160	205,389	146,680	134,580	134,580	134,580	134,580

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
050 - DEVELOPMENT SERVICES DEPARTMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
7000	Operating Expense										
7100	Repair & Maint	0	0	0	0	0	15,000	5,000	5,000	5,000	5,000
7101	Rep/maint-City Hall	0	0	0	0	1,000	0	0	0	0	0
7105	Janitorial Supply	0	0	0	0	600	300	300	300	300	300
7106	Safety Supplies	0	0	0	113	300	300	300	300	300	300
7110	Vehicle Maint.	360	20	0	1,589	300	1,000	1,000	1,000	1,000	1,000
7120	Equip Maint	170	0	0	0	4,100	0	0	0	0	0
7125	Computer Maint	0	1,670	477	2,318	3,000	2,000	2,000	2,000	2,000	2,000
7220	Facility Lease Exp	0	0	0	300	480	0	0	0	0	0
7300	Utilities	0	0	0	18	2,800	2,800	2,800	2,800	2,800	2,800
7320	Telephone & Internet	408	825	1,825	4,332	3,200	3,800	3,800	3,800	3,800	3,800
7400	Gas and Oil	375	329	345	308	0	300	300	300	300	300
7450	Misc. Fees/Permits	0	0	0	0	50	0	0	0	0	0
Total Expenditure Chg		1,313	2,845	2,647	8,978	15,830	25,500	15,500	15,500	15,500	15,500
8000	Capital Outlay										
8220	Improvement-Misc	0	1,320	0	0	8,400	0	0	0	0	0
8240	Comp. HW/SW/GIS	2,700	4,218	5,096	259	0	18,000				
Total Capital Cost Chg		2,700	5,537	5,096	259	8,400	18,000	0	0	0	0
TOTAL EXPENDITURE		340,184	530,966	711,692	1,072,481	1,119,051	1,008,446	1,012,704	1,038,718	1,061,362	1,083,272

**5 YEAR VISION PLAN
ECONOMIC DEVELOPMENT DEPARTMENT
GENERAL FUND 001-080**

DEPARTMENT MISSION

The Economic Development Department fosters and encourages responsible, economic development activities that result in job creation, business retention, increased tax base and an improved sustainability and quality of life for the residents of the City of Tehachapi.

DEPARTMENT DESCRIPTION

The Economic Development Department communicates and interfaces with businesses, individuals and organizations within the community and represents the City regionally to direct and encourage investment in Tehachapi. It consists of an Economic Development Coordinator and a part-time Community Engagement Specialist.

2016/2017 – 2020/2021 GOALS

- Goal #1** Encourage the economic well-being and expansion of commercial businesses located within the City

- Goal #2** Communicate the value of economic development to the community by developing partnerships and supporting policies and projects that support economic growth

- Goal #3** Organize the City of Tehachapi's economic development efforts

IMPLEMENTATION STRATEGIES

- Goal #1** **Encourage the economic well-being and expansion of commercial businesses located within the City**

- Engage existing businesses
- Attract desirable retail opportunities that don't currently exist in Tehachapi
- Attract non-retail businesses that diversify the economy beyond existing industry clusters
- Encourage start-up businesses
- Increase regional tourism
- Invest in community projects that support economic development and quality of life

Goal #2 Communicate the value of economic development to the community by developing partnerships and supporting policies and projects that support economic growth

- Develop partnerships that enhance economic development
- Quantify the value of economic development
- Develop a communication strategy

Goal #3 Organize the City of Tehachapi economic development efforts

- Clarify roles and responsibilities for economic development in an effort to reduce overlapping efforts
- Streamline internal development process
- Have dedicated and predictable funding for economic development activities
- Plan for the future

**CITY OF TEHACHAPI
ECONOMIC DEVELOPMENT**

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	001-080-6320	\$31,000	Community Promotion
	001-080-6700	\$18,000	Advertising
	001-080-6710	\$13,600	Printing
	001-080-6730	\$5,000	Contract Service
	001-080-6786	\$8,500	Special Events
		\$76,100	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
080 - ECONOMIC DEVELOPMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries						67,708	69,063	70,440	71,849	73,291
5015	Overtime						500	500	500	500	500
5100	FICA Taxes						5,863	5,966	6,072	6,179	6,290
5110	Medical Insurance						10,517	10,517	10,517	10,517	10,517
5120	Workers Comp						3,437	3,505	3,575	3,647	3,720
5130	SUI Taxes						250	250	250	250	250
5140	Employer Paid PERS						4,848	4,975	5,073	5,175	5,278
5150	Life Insurance						219	219	219	219	219
Total Personnel Cost Chg		0	0	0	0	0	93,340	94,995	96,645	98,335	100,064
6000	Operating Expenses										
6030	Computer Supplies						250	250	250	250	250
6150	Meals & Lodging						1,500	2,000	1,500	2,000	1,500
6200	Education/Training						500	500	500	500	500
6210	Conference/Trade Shows						3,500	4,500	3,500	4,500	3,500
6220	Mileage Reim.						5,600	5,600	5,600	5,600	5,600
6300	Dues & Publications						300	300	300	300	300
6310	Comm. Relation						800	800	800	800	800
6320	Comm. Promotion						28,000	28,000	28,000	28,000	28,000
6320-002	Community Promo Merchandise						3,000	3,000	3,000	3,000	3,000
6325	Econ Dev/Planning						500	500	500	500	500
6700	Advertising						18,000	18,000	18,000	18,000	18,000
6710	Printing						13,600	13,600	13,600	13,600	13,600
6730	Contract Service						5,000	5,000	5,000	5,000	5,000
6786	Special Events						8,500	8,500	8,500	8,500	8,500
Total Operating Supplies		0	0	0	0	0	89,050	90,550	89,050	90,550	89,050
7000	Operating Expense										
7125	Computer Maint						600	600	600	600	600
7400	Gas and Oil						1,200	1,200	1,200	1,200	1,200
Total Expenditure Chg		0	0	0	0	0	1,800	1,800	1,800	1,800	1,800
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		0	0	0	0	0	184,190	187,345	187,495	190,685	190,914

**5 YEAR VISION PLAN
POLICE DEPARTMENT
GENERAL FUND 001-100**

DEPARTMENT MISSION

The men and women of the Tehachapi Police Department are committed to providing a safe community and preserving a high quality of life for all residents, businesses, and visitors through community partnerships and responsive, professional service. While *“building community with safety and security”*, we hold ourselves to the highest ethical and professional standards of conduct, always treating people with dignity, fairness and respect.

DEPARTMENT DESCRIPTION

The Tehachapi Police Department provides patrol and 911 dispatch services 24 hours a day, 7 days a week to the City of Tehachapi. The Department is staffed by:

1	Police Chief	2	Sergeants	1	Senior Police Officer
11	Police Officers	1	Reserve Police Lieutenant	1	Administrative Assistant
1	Records Clerk	12	Volunteers in Policing	14	Police Explorers
1	Lead 911 Dispatcher	6	Police Technicians		

2016/2017 – 2020/2021 OBJECTIVES

- Goal #1** Improve Delivery of Public Safety Services
- Goal #2** Develop/Improve Relationship with the Community
- Goal #3** Establish Effective Crime Reduction Strategies

IMPLEMENTATION STRATEGIES

Goal #1: Improve Delivery of Public Safety Services

- Initiate accreditation process and obtain accreditation award through CALEA (Commission on Accreditation for Law Enforcement Agencies).
- Formalize essential management procedures.
- Strengthen accountability through a continuum of standards that clearly define authority, performance, and responsibilities.
- Reorganize Administrative and Records Sections with an emphasis upon increased accountability, efficiency, and improved customer service.
- Develop preparedness programs to address natural or man-made critical incidents.
- Establish Tehachapi Police Department Dispatch Center.

Goal #2: Develop/Improve Relationship with the Community

- Provide “Introduction to Community Policing” training to all Tehachapi Police Department Officers.
- Ensure the Tehachapi Police Department Officers support and understand the Community Policing Philosophy.
- Exert leadership that conveys the fact that Community Policing is the Tehachapi Police Department’s way of conducting business.
- Establish Police Foundation to cultivate a solid partnership between the Tehachapi Police Department and members of the community.
- Increase understanding by developing a “Citizen Academy” for community members and elected officials.
- Increase interaction of management and staff with various community groups and organizations.
- Obtain citizen input through community surveys at the neighborhood level and also through periodic “Town Hall” gatherings.

Goal #3: Establish Effective Crime Reduction Strategies

- Exert leadership that emphasizes the fundamental goals of crime reduction and crime prevention.
- Develop and implement a basic crime analysis program that emphasizes the identification of “hot spots” within the community.
- Utilize intelligence to direct enforcement and crime prevention efforts and strategies for Patrol and the Department’s School Resource Officer Program.
- Establish “Neighborhood Impact Areas” to promote systematic approach to reducing crime and improving neighborhoods throughout the City.
- Reestablish all elements of the Tehachapi Police Department’s Crime Prevention program with an emphasis upon Business Watch.
- Continue to aggressively pursue chronic nuisance locations within the City.
- Establish a “Crime Free Rental Housing Program” to reduce crime, drugs, and gang activity at all rental properties throughout Tehachapi.

**CITY OF TEHACHAPI
POLICE BUDGETED PROJECTS**

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	001-100-6200	\$4,000	Police Education & Training
	001-100-6310	\$5,000	Community Relation
	001-100-6636	\$3,000	Code Enforcement Expenses
	001-100-6730	\$45,000	\$4,000 Lexipool Support/Training; \$1,500 Polygraph Svcs; \$1,500 Psych Screening; \$5,000 Background Inv; \$7,500 Code Red; \$25,500 Other Contract Services
	001-100-8240	\$9,872	\$8,612 RIMS Software support & \$1,260 CJIS Access
	001-100-8250	\$57,407	Two Police Vehicles
		\$124,279	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
100 - POLICE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	944,121	986,567	1,119,609	1,195,098	1,213,413	1,425,738	1,507,740	1,587,786	1,670,790	1,751,866
5010	Part Time Salaries	48,468	82,948	118,619	11,524	0	0	0	0	0	0
5015	Overtime	169,514	135,676	161,262	145,892	154,862	154,862	154,862	154,862	154,862	154,862
5020	Physical Exam	444	58	1,616	488	306	306	306	306	306	306
5100	FICA Taxes	87,743	88,146	115,018	98,684	99,670	119,148	125,236	131,172	137,330	143,337
5110	Medical Insurance	277,499	300,486	330,056	357,971	324,045	403,248	403,248	403,248	403,248	403,248
5120	Workers Comp	54,372	65,746	104,468	119,298	118,822	146,982	155,491	163,861	172,644	181,429
5130	SUI Taxes	4,597	5,817	4,428	5,793	8,104	7,175	7,175	7,175	7,175	7,175
5140	Employer Paid PERS	292,249	297,593	319,832	278,452	207,672	228,980	251,463	261,633	272,152	282,345
5150	Life Insurance	3,074	3,990	4,178	4,326	3,604	3,816	3,816	3,816	3,816	3,816
5155	Employee Recog.	400	0	0	0	0	0	0	0	0	0
5160	Employee Recruit.	6,734	58	29,641	4,650	8,220	1,500	1,500	1,500	1,500	1,500
5163	Employee Relations/promotion	50	0	958	0	0	0	0	0	0	0
5170	Uniform	4,490	4,230	7,928	6,276	16,300	23,000	23,000	23,000	23,000	23,000
5999	Payroll Contra Account	(40,329)	(48,308)	(38,002)	(62,078)	(25,900)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Total Personnel Cost Chg		1,853,427	1,923,007	2,279,611	2,166,374	2,129,118	2,474,754	2,593,838	2,698,359	2,806,822	2,912,883
6000	Operating Expenses										
6005	Special Supplies	3,863	4,997	4,723	6,482	6,000	6,000	6,000	6,000	6,000	6,000
6010	Office Supplies	7,013	6,811	6,287	10,447	7,500	7,500	7,500	7,500	7,500	7,500
6030	Computer Supplies	32	1,819	5,098	3,834	3,500	3,500	3,500	3,500	3,500	3,500
6100	Postage	25	31	24	337	600					
6150	Meals & Lodging	13,506	5,760	14,754	8,118	4,500	3,000	3,000	3,000	3,000	3,000
6200	Education/Training	4,451	5,193	5,954	5,479	2,500	4,000	4,000	4,000	4,000	4,000
6210	Conference/Trade Shows	2,152	900	1,737	0	1,000	1,000	1,000	1,000	1,000	1,000
6220	Mileage Reim.	1,414	1,639	2,551	1,619	1,000	1,000	1,000	1,000	1,000	1,000
6250	Bad Debt Expense	0	0	0	29,084	0					
6300	Dues & Publications	3,347	3,668	4,804	760	2,000	3,000	3,000	3,000	3,000	3,000
6310	Comm. Relation	5,509	9,662	6,026	1,070	2,500	5,000	5,000	5,000	5,000	5,000
6525	Principal-Debt Service	0	0	0	0	29,724	60,606	62,265	63,970	65,722	67,522
6630	Admin. Fees	0	0	0	0	266					
6633	Booking Cost	450	624	74	0	0					
6634	Medical Exam (Victim&Suspec	749	7,310	3,242	0	0					
6636	Code Enforcement Expenses		188	418	2,942	3,000	3,000	3,000	3,000	3,000	3,000
6700	Advertising	103	136	35	3,608	500	500	500	500	500	500
6710	Printing	0	57	0	1,758	1,000	1,000	1,000	1,000	1,000	1,000
6730	Contract Service	433,171	436,623	450,172	477,082	470,000	45,000	45,000	45,000	45,000	45,000
6730-001	Dispatching Service	0	0	0	0	425,000					
6731	SLESF Exp (Other than Payrol	7,015	0	0	22,341	80,010	100,000	100,000	100,000	100,000	100,000
6735	Janitorial Services	15,135	14,937	19,710	23,708	25,000	25,000	25,000	25,000	25,000	25,000
6740	Legal Services	7,894	5,740	38,692	52,144	30,000	25,000	25,000	25,000	25,000	25,000

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
100 - POLICE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
6760	Engineering	0	0	0	1,095	0					
6775	Comm. Appearance	0	4,315	0	71	1,009					
6786	Special Events	2,703	1,824	3,079	1,868	500	500	500	500	500	
6800	Insurance & Bond	7,730	6,395	6,793	4,060	16,000	18,140	11,000	11,000	11,000	
Total Operating Supplies		516,260	518,629	574,173	657,908	1,113,109	312,745	307,265	308,970	310,722	312,522
7000	Operating Expense					0					
7004	Interest Exp - other	0	0	0	0	6,188	11,147	9,487	7,782	6,030	4,230
7100	Repair & Maint	741	2,412	1,069	3,071	3,500	3,500	3,500	3,500	3,500	3,500
7101	Rep/maint-City Hall	0	89	288	20,564	3,142					
7105	Janitorial Supply	1,370	1,943	1,382	1,072	1,500	1,500	1,500	1,500	1,500	
7106	Safety Supplies	4,455	3,376	4,715	4,327	3,600	4,600	4,600	4,600	4,600	
7110	Vehicle Maint.	23,963	24,119	45,487	15,204	12,000	15,000	15,000	15,000	15,000	
7120	Equip Maint	189	5,012	1,323	4,317	1,000	3,000	3,000	3,000	3,000	
7125	Computer Maint	0	0	0	38	500	500	500	500	500	
7200	Equip. Rental	0	0	1,000	0	0					
7300	Utilities	15,693	15,337	22,390	33,535	40,000	45,000	45,000	45,000	45,000	
7320	Telephone & Internet	15,729	20,898	28,522	29,143	23,000	23,000	23,000	23,000	23,000	
7400	Gas and Oil	48,981	64,789	84,202	50,360	50,000	70,000	70,000	70,000	70,000	
7460	Miscellaneous Expense	0	20	3,425	265	0					
Total Expenditure Chg		111,122	137,994	193,803	161,895	144,430	177,247	175,587	173,882	172,130	175,330
8000	Capital Outlay			0		0					
8240	Comp. HW / SW	4,548	21,755	12,771	7,437	10,077	9,872	9,872	9,872	9,872	9,872
8250	Machine & Equip	75,057	147,502	41,806	81,944	80,474	57,407	57,407	57,407	57,407	
Total Capital Cost Chg		79,605	169,257	54,577	89,381	90,551	67,279	67,279	67,279	67,279	67,279
TOTAL EXPENDITURE		2,560,413	2,748,887	3,102,164	3,075,558	3,477,209	3,032,025	3,143,969	3,248,490	3,356,953	3,468,014

**FIRE PROTECTION SERVICES
 ARE PROVIDED UNDER CONTRACT WITH
 THE KERN COUNTY FIRE DEPARTMENT
 GENERAL FUND 001-060**

**CITY OF TEHACHAPI
 FIRE DEPARTMENT BUDGETED PROJECTS**

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17	001-060-6730	\$92,081	Contract Service with Kern County Fire
17/18	001-060-6730	\$97,145	Contract Service with Kern County Fire
18/19	001-060-6730	\$102,488	Contract Service with Kern County Fire
19/20	001-060-6730	\$108,125	Contract Service with Kern County Fire
20/21	001-060-6730	\$114,072	Contract Service with Kern County Fire

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
060 - FIRE DEPT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5140	Employer Paid PERS	1,019	1,096	1,319	1,642	2,169	2,692	3,330	3,330	3,330	3,330
Total Personnel Cost Chg		1,019	1,096	1,319	1,642	2,169	2,692	3,330	3,330	3,330	3,330
6000	Operating Expenses										
6730	Contract Service	70,454	74,329	78,417	82,730	87,281	92,081	97,145	102,488	108,125	114,072
Total Operating Supplies		70,454	74,329	78,417	82,730	87,281	92,081	97,145	102,488	108,125	114,072
7000	Operating Expense										
8000	Capital Outlay										
TOTAL EXPENDITURE		71,473	75,425	79,736	84,372	89,450	94,773	100,475	105,818	111,455	117,402

**5 YEAR VISION PLAN
OFFICE OF THE CITY CLERK
Branch of Administration Department
GENERAL FUND 001-120**

DEPARTMENT MISSION

In accordance with the City-wide mission to increase the quality of life for our citizens, the Office of the City Clerk strives to constantly improve as it carries out its mandate to: (1) provide accurate information to the public, City Council and City departments in an efficient manner; (2) record that which is true and preserve that with which it is entrusted; and (3) conduct open and fair elections.

DEPARTMENT DESCRIPTION

The Office of the City Clerk is charged with safeguarding the official City records as well as monitoring all elections. The Office is one component of the City's Administration Department which also includes the IT Division and the City Hall Front Office. The Administration Department is directed by the Administrative Manager and staffed by two full-time administrative assistants and two part-time office aides.

2016/2017 – 2020/2021 GOALS

- Goal #1** Protect the City's vital records from hazard impacts, i.e., fire, flood, and earthquake
- Goal #2** Provide immediate access to agendas, minutes, and municipal code on the City's website
- Goal #3** Keep all records current and easily accessible

IMPLEMENTATION STRATEGIES

- Goal #1** **Protect the City's vital records from hazard impacts, i.e., fire, flood, and earthquake**
- Continue to update electronic records and move records from current location to in house records center.
 - 100% of City Clerk permanent records safe from hazard impacts.

Goal #2 Provide immediate access to agendas, minutes, and municipal code on the City's website

<http://www.liveuptehachapi.com/>

- Continue to update City's web site to allow digital records.
- Allocate funding to increase training for all clerical staff to increase efficiency, reliability and performance.

Goal #3 Keep all records current and easily accessible

- Create an updated records retention policy

**CITY OF TEHACHAPI
CITY CLERK BUDGETED PROJECTS**

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
17/18 ~ 20/21	001-120-6730	\$9,000	Laserfiche Software Assurance Plan
		\$9,000	
16/17	001-120-6730	\$10,000	\$9,000 Laserfiche Software Assurance Plan & Other Contract Services
	001-120-7220	\$11,000	Facility Lease To Store Public Records
	001-120-8240	\$35,000	Laserfiche Upgrade
		\$56,000	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
120 - CITY CLERK											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	7,449	7,463	8,149	18,837	23,221	24,434	25,849	27,366	28,991	30,478
5010	Part Time Salaries	0	0	0	11,886	502	0	0	0	0	0
5015	Overtime	24	69	62	397	54	54	54	54	54	54
5100	FICA Taxes	554	562	605	2,475	1,817	1,805	1,913	2,029	2,154	2,267
5110	Medical Insurance	4,079	3,535	4,401	8,654	6,436	5,743	5,743	5,743	5,743	5,743
5120	Workers Comp	669	241	332	930	1,140	1,195	1,267	1,344	1,426	1,502
5130	SUI Taxes	32	27	30	513	121	100	100	100	100	100
5140	Employer Paid PERS	852	744	760	1,778	2,026	2,262	2,561	2,710	2,875	3,038
5150	Life Insurance	23	19	32	60	56	56	56	56	56	56
Total Personnel Cost Chg		13,682	12,660	14,371	45,531	35,373	35,649	37,543	39,403	41,399	43,238
6000	Operating Expenses										
6005	Special Supplies	2,147	621	407	1,017	500	500	500	500	500	500
6100	Postage	0	0	0	0	100	0	0	0	0	0
6150	Meals & Lodging	1,024	377	1,482	1,433	600	1,200	1,200	1,200	1,200	1,200
6200	Education/Training	775	0	353	1,050	450	1,600	1,600	1,600	1,600	1,600
6210	Conference/Trade Shows	806	980	395	450	0	500	500	500	500	500
6220	Mileage Reim.	0	9	64	56	300	300	300	300	300	300
6300	Dues & Publications	320	1,009	250	140	470	470	470	470	470	470
6330	Municipal Election	312	2,527	185	3,056	500	6,000	1,000	6,000	1,000	6,000
6630	Admin. Fees	0	0	0	0	9					
6700	Advertising	0	100	0	0	0					
6730	Contract Service	800	0	0	0	2,248	10,000	9,000	9,000	9,000	9,000
6800	Insurance & Bond	0	0	0	0	235	291				
6900	Codes	0	500	2,091	2,435	774	2,500	2,500	2,500	2,500	2,500
6998	Cost Allocation (Contra Acct)	(3,227)	(1,446)	(10,183)	(8,738)	(27,847)	(44,579)	(23,768)	(26,619)	(25,277)	(28,225)
Total Operating Supplies		2,957	4,678	(4,956)	899	(21,661)	(21,219)	(6,698)	(4,549)	(8,207)	(6,155)
7000	Operating Expense										
7101	Rep/maint-Record Center	0	169	9,067	357	0	0	500	500	500	500
7220	Facility Lease Exp	0	0	7,062	11,549	11,000	11,000				
7300	Utilities	0	0	0	0	2,450					
7320	Telephone & Internet	0	25	0	120	120					
7400	Gas and Oil	0	39	75	84	0					
Total Expenditure Chg		0	233	16,204	12,111	13,570	11,000	500	500	500	500
8000	Capital Outlay										
8240	Comp. HW / SW	0	0	0	0	0	35,000				
Total Capital Cost Chg		0	0	0	0	0	35,000	0	0	0	0
TOTAL EXPENDITURE		16,639	17,570	25,619	58,540	27,282	60,430	31,346	35,354	33,692	37,583

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
110 - CITY COUNCIL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	17,400	18,000	18,000	13,701	18,000	18,000	18,000	18,000	18,000	18,000
5100	FICA Taxes	1,332	1,378	1,407	1,079	1,377	1,377	1,377	1,377	1,377	1,377
5120	Workers Comp	474	550	741	870	914	914	914	914	914	914
5130	SUI Taxes	0	0	216	24	0	0	0	0	0	0
5155	Employee Recog.	92	0	0	60	0	0	0	0	0	0
Total Personnel Cost Chg		19,297	19,927	20,364	15,735	20,291	20,291	20,291	20,291	20,291	20,291
6000	Operating Expenses										
6010	Office Supplies	0	120	71	0	0	0	0	0	0	0
6150	Meals & Lodging	2,706	4,330	3,023	2,974	925	3,000	3,000	3,000	3,000	3,000
6210	Conference/Trade Shows	1,975	600	1,738	945	561	2,000	2,000	2,000	2,000	2,000
6220	Mileage Reim.	1,919	2,890	2,657	1,613	1,155	3,000	3,000	3,000	3,000	3,000
6250	Bad Debt Expense	0	0	150	0	0					
6300	Dues & Publications	1,045	0	50	145	0	500	500	500	500	500
6310	Comm. Relation	349	0	0	0	0					
6320	Community Support	20,316	22,736	4,678	2,519	858					
6400	Records			1,354	0	0					
6710	Printing	0	176	0	235	0					
6730	Contract Service	0	0	0	80	0					
6790	Spec.Evnt-KCAC	0	(635)	25	0	145					
6800	Insurance & Bond	0	0	0	0	70	86				
6998	Cost Allocation (Contra Acct)	(14,494)	(14,045)	(14,314)	(10,157)	(11,692)	(12,259)	(12,416)	(12,366)	(12,341)	(12,348)
Total Operating Supplies		13,815	16,172	(568)	(1,646)	(7,978)	(3,673)	(3,916)	(3,866)	(3,841)	(3,848)
7000	Operating Expense										
7205	Expensed Equip	0	2,322	432	0	0					
Total Expenditure Chg		0	2,322	432	0						
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		33,112	38,421	20,228	14,088	12,313	16,618	16,375	16,424	16,449	16,442

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
130 - TREASURER											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	3,600	3,750	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600
5100	FICA Taxes	276	287	276	276	275	275	275	275	275	275
5120	Workers Comp	98	103	153	180	183	183	183	183	183	183
5130	SUI Taxes	0	0	34	5	0	0	0	0	0	0
Total Personnel Cost Chg		3,973	4,140	4,063	4,060	4,058	4,058	4,058	4,058	4,058	4,058
6000	Operating Expenses										
6010	Office Supplies	0	24	0	0	0					
6150	Meals & Lodging	0	0	0	0	0	900	900	900	900	900
6200	Education/Training	25	0	0	0	0	500		500		500
6210	Conference/Trade Shows	0	0	0	0	0	600	600	600	600	600
6220	Mileage Reim.	0	0	0	0	0	300	300	300	300	300
6300	Dues & Publications	155	155	155	155	650	300	315	331	331	347
6800	Insurance & Bond	497	543	609	0	35	43	50	50	60	60
6998	Cost Allocation (Contra Acct)	(2,544)	(2,297)	(2,313)	(1,971)	(2,396)	(2,845)	(2,684)	(2,894)	(2,679)	(2,902)
Total Operating Supplies		(1,867)	(1,575)	(1,549)	(1,816)	(1,711)	(202)	(519)	(214)	(488)	(194)
7000	Operating Expense										
Total Expenditure Chg		0	0	0	0	0	0	0	0	0	0
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		2,106	2,565	2,514	2,244	2,347	3,856	3,539	3,844	3,570	3,864

**CITY OF TEHACHAPI
SPECIAL REVENUE FUNDS
121, 122, 129, 226, 228 & 299**

SPECIAL REVENUE FUNDS

Often certain revenues are raised for a specific purpose. Special Revenue Funds are used to account for and report the proceeds of revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

FUND 121 - GAS TAX FUND

A portion of gasoline taxes collected by the State goes to cities each month on a per capita basis. This fund provides for materials, engineering and construction related to the maintenance of and/or improvements to the City of Tehachapi's streets and roads system. In addition, street sweeping, road equipment purchases and maintenance, streetlights and street landscaping services are paid by this fund.

FUND 122 - STREETS AND ROADS FUND

Counties are authorized by SB325 to collect an additional one-quarter percent in sales tax with a portion going to cities for transportation related purposes. Some of these monies are distributed by the State of California to the City as Transportation Development Act (TDA) Article 8 funds. TDA Article 8 is restricted for street purposes similar to the Gas Tax Fund.

FUND 129 - FACILITIES IMPACT FEE

The City imposes public facilities fees under authority granted by the Mitigation Fee Act contained in the California Government Code. When developers build within City limits, Tehachapi collects development fees. The objective of the public facilities fee program is to ensure that new development pays its share of facility costs associated with growth.

FUND 226 - TRANSPORTATION DEVELOPMENT ACT ARTICLE 3 – 226-004 TDA Bike Safety Projects

TDA Article 3 monies are also derived through SB325. This income is used to pay for bicycle parking facilities and bicycle and pedestrian safety programs and travel facilities. Article 3 projects are prioritized by project type. First priority projects are bicycle parking and bicycle/pedestrian safety projects. After meeting the funding needs for first priority projects, the remaining balance is allocated to bicycle travel facility projects (70%) and pedestrian travel facility projects (30%).

FUND 228 & 229 – Regional & Local TRAFFIC SIGNAL FUNDS

Like the public facilities fees, traffic mitigation fees are also collected from developers and maintained under this fund. Traffic mitigation projects are earmarked for traffic signals and similar expenses.

CITY OF TEHACHAPI
GAS TAX BUDGETED CAPITAL PROJECTS

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	121-121-8150	\$10,000	Street Improvement
		\$10,000	

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
GAS TAX SUMMARY

	ACTUAL					BUDGET				
	<u>2011/12</u>	<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>Mid 2015/16</u>	<u>2016/17</u>	<u>2017/18</u>	<u>2018/19</u>	<u>2019/20</u>	<u>2020/21</u>
REVENUES:										
Gas Tax	194,127	198,141	234,870	212,547	258,812	266,781	268,100	269,425	270,758	272,096
Fund Tr from Other Funds	286,000	317,546	407,098	121,665	129,714	468,808	379,519	379,519	379,519	379,519
Misc. Revenue	195,294	120,369	397,203	540,577	730,723	33,997	40,000	40,000	40,000	40,000
Total Revenue	675,421	636,056	1,039,171	874,789	1,119,249	769,586	687,619	688,944	690,277	691,615
EXPENDITURES:										
Personnel	196,739	161,726	142,763	150,748	181,248	168,127	174,807	180,781	186,650	191,958
Operating Expenditures	474,088	477,690	526,934	539,747	506,847	510,465	504,039	506,829	511,172	536,666
Capital Project	19,060	35,476	577,681	196,408	830,000	10,000	10,000	10,000	10,000	10,000
Total Expenditure	689,887	674,892	1,247,378	886,903	1,518,094	688,592	688,846	697,610	707,822	738,623
Surplus/(deficit)	(14,467)	(38,836)	(208,207)	(12,114)	(398,845)	80,994	(1,227)	(8,666)	(17,546)	(47,008)
Beginning Cash Balance - Projection					(89,927)	(488,772)	(407,778)	(409,005)	(417,671)	(435,217)
Add: Revenue					1,119,249	769,586	687,619	688,944	690,277	691,615
Less: Expenditures					(1,518,094)	(688,592)	(688,846)	(697,610)	(707,822)	(738,623)
Loan Payment										
Ending Cash Balance - Projection					(488,772)	(407,778)	(409,005)	(417,671)	(435,217)	(482,225)

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
121 - GAS TAX FUND											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4253	Federal Grant		5,747	196,632	406,116	663,438					
4303	AB2928 TCRP /Prop 42	195,294	114,097	200,503	134,442	67,200	33,997	40,000	40,000	40,000	40,000
4350	Gas Tax-2106	30,200	29,337	29,283	30,204	47,371	48,742	48,986	49,231	49,477	49,724
4360	Gas Tax-2107.5	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
4380	Gas Tax-2107	94,847	102,967	104,706	100,677	121,120	125,014	125,639	126,267	126,899	127,533
4390	Gas Tax-2105	66,080	62,837	97,881	78,666	87,321	90,025	90,475	90,928	91,382	91,839
4600	Interest Income	0	526	68	19	85	0	0	0	0	0
4990	Transfer In	286,000	317,546	407,098	121,665	129,714	468,808	379,519	379,519	379,519	379,519
Total Revenue		675,421	636,056	1,039,171	874,789	1,119,249	769,586	687,619	688,944	690,277	691,615
EXPENDITURE											
5000	Personnel Expense					0					
5005	Full Time Salaries	120,439	97,813	86,687	89,396	96,307	106,117	110,815	115,480	120,060	124,223
5015	Overtime	2,955	2,993	3,594	3,717	3,000	3,000	3,000	3,000	3,000	3,000
5100	FICA Taxes	9,356	7,634	6,873	7,106	7,419	8,215	8,574	8,931	9,282	9,600
5110	Medical Insurance	35,963	32,402	28,432	31,594	29,097	25,346	25,346	25,346	25,346	25,346
5120	Workers Comp	6,730	6,152	8,661	10,442	11,996	13,346	13,953	14,550	15,136	15,670
5130	SUI Taxes	646	414	291	451	541	517	517	517	517	517
5140	Employer Paid PERS	20,087	14,985	11,621	11,448	10,871	10,754	11,770	12,125	12,478	12,770
5150	Life Insurance	563	522	436	426	544	584	584	584	584	584
5170	Uniform	0	0	0	0	248	248	248	248	248	248
5999	Payroll Contra Account		(1,189)	(3,832)	(3,830)	21,225					
Total Personnel Cost		196,739	161,726	142,763	150,748	181,248	168,127	174,807	180,781	186,650	191,958
6000	Operating Expenses					0					
6005	Small Tools	362	0	0	73	800	800	800	800	800	800
6630	Admin Fees					42					
6700	Advertising	0	1,644	0	0	500	500	500	500	500	500
6730	Contr Service	0	0	17,280	0	500	500	500	500	500	500
6732	Contr Serv-Strt Sweep	112,995	103,680	86,220	103,680	32,000	0	0	0	0	0
6733	Tree Removal	0	0	3,765	2,825	5,000	5,000	5,000	5,000	5,000	5,000
6800	Insurance & Bonds					6,711	8,554				
6990	Operating Tr Out (Match)	0	30,000	0	0	0					
Total Operating Supplies		113,357	135,324	107,265	106,578	45,553	15,354	6,800	6,800	6,800	6,800

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
121 - GAS TAX FUND											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
7000	Operating Expenses					0					
7100	Street Signs & Markings	53,082	58,046	40,590	78,295	48,000	63,000	63,000	63,000	63,000	63,000
7110	Maint/Repair-Equip	16,085	8,842	15,371	5,289	8,000	8,000	8,000	8,000	8,000	8,000
7120	Maint/Repair-Sweeper	1,174	1,624	9,938	815	5,630	12,000	12,000	12,000	12,000	12,000
7131	Strt Maint-Sand Gravel	3,232	404	11,752	0	5,000	5,000	5,000	5,000	5,000	5,000
7132	Strt Maint-Hot Asphalt	3,488	331	1,725	2,548	5,000	5,000	5,000	5,000	5,000	5,000
7133	Strt Maint-Cold Asphalt	6,805	4,315	1,933	1,447	5,000	10,000	10,000	10,000	10,000	10,000
7134	Strt Maint-Road Oil	0	1,823	0	0	10,000	10,000	10,000	10,000	10,000	30,000
7135	Strt Maint-CCI Crew	28,554	16,791	37,830	8,759	0	0	0	0	0	0
7136	Strt Maint-Weed Control	522	3,239	1,728	2,610	6,000	6,000	6,000	6,000	6,000	6,000
7137	Strt Landscape Maintenance	96,021	52,286	105,421	90,202	65,000	70,000	70,000	70,000	70,000	70,000
7138	Downtown Maintenance	336	11,518	1,232	1,375	3,000	3,000	3,000	3,000	3,000	3,000
7139	Strt Maintenance-Other	218	4,404	13	0	2,625					
7150	Street / Side Wk Repair	1,317	73	5,822	48,119	65,632	92,000	95,000	95,000	95,000	95,000
7151	Repairs & Maint - Drainage	(2,000)	(2,000)	5,910	1,023	5,000	5,000	5,000	5,000	5,000	5,000
7200	Equipment Rental	0	90	90	0	10,000	14,000	14,000	14,000	14,000	14,000
7290	Refuse Disposal Fee	0	4,967	1,379	6,028	6,000	6,000	6,000	6,000	6,000	6,000
7320	Telephone	1,270	960	833	990	1,300	1,300	1,300	1,300	1,300	1,300
7400	Gas & Oil				96	0					
7450	Misc. Expenditure	200	5,026	2,105	1,865	2,300	2,300	2,300	2,300	2,300	2,300
7520	Street Lights	123,292	141,702	120,870	132,074	132,078	140,117	144,321	148,650	153,110	157,703
7999	Allocated Overhead	27,136	27,925	55,127	51,633	75,729	42,394	37,318	35,779	35,662	36,563
Total Operating Expense		360,732	342,366	419,669	433,169	461,294	495,111	497,239	500,029	504,372	529,866
8000	Capital Outlay					0					
8150	Street Improvement	0	0	0	11,766	10,000	10,000	10,000	10,000	10,000	10,000
8160	Tehachapi Blvd Rehab	19,060	29,385	577,681	184,642	820,000					
8220	Improvement Misc	0	6,091	0	0	0					
Total Capital Cost Chg		19,060	35,476	577,681	196,408	830,000	10,000	10,000	10,000	10,000	10,000
TOTAL EXPENDITURE		689,887	674,892	1,247,378	886,903	1,518,094	688,592	688,846	697,610	707,822	738,623
SURPLUS / (DEFICIT)		(14,467)	(38,836)	(208,207)	(12,114)	(398,845)	80,994	(1,227)	(8,666)	(17,546)	(47,008)

CITY OF TEHACHAPI
STREETS & ROADS BUDGETED CAPITAL PROJECTS

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17	122-122-8250	\$24,000	Tehachapi Boulevard Rehabilitation Phase 3
		\$24,000	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
122 - STREETS AND ROAD FUNDS											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4253	Federal Grant				0	0	21,223				
4302	SB325 Article 8	192,010	890,274	580,054	764,603	379,519	450,969	430,000	430,000	420,000	379,519
4600	Interest Income	168	0	269	0	255					
4990	Operating Transfers In	0	0	0	0	2,270					
Total Revenue		192,178	890,274	580,323	764,603	382,044	472,192	430,000	430,000	420,000	379,519
EXPENDITURE											
6000	Operating Expenses										
6526	Principal Pay-Goodrick Loan	25,279	26,090	26,928	27,792	28,685	29,605	30,556	31,536	32,549	33,594
6990	Oper. Tr out	309,000	324,648	729,711	270,638	230,098	468,808	379,519	379,519	379,519	379,519
Total Operating Expense		334,279	350,738	756,639	298,431	258,783	498,413	410,075	411,055	412,068	413,113
7000	Operating Expenses										
7006	Interest Pay-Goodrick Loan	23,397	22,572	21,721	20,843	19,937	19,001	18,035	17,039	16,010	14,949
7450	Misc. Expenditure	2,225	2,149	2,070	1,990	1,906					
Total Expenditure Chg		25,621	24,721	23,791	22,833	21,843	19,001	18,035	17,039	16,010	14,949
8000	Capital Outlay										
8150	Street Improvement	0	0	0	0	88,132					
8250	Machine & Equip			28,731	0	0	24,000				
Total Capital Cost Chg		0	0	28,731	0	88,132	24,000	0	0	0	0
TOTAL EXPENDITURE		359,900	375,459	809,161	321,264	368,758	541,414	428,110	428,094	428,078	428,061
SURPLUS / (DEFICIT)		(167,723)	514,815	(228,838)	443,340	13,286	(69,222)	1,890	1,906	(8,078)	(48,542)

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
129 - Facilities Impact Fee											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4165-001	Civic-Single Family	0	0	7,830	6,264	25,056	31,320	31,320	31,320	31,320	31,320
4165-101	Police-Single Family	0	0	2,450	1,960	7,840	9,800	9,800	9,800	9,800	9,800
4166-001	Civic-Commercial	6,344	53,937	9,957	1,692	10,950	8,760	8,760	8,760	8,760	8,760
4166-002	Civic-Industrial	1,748	1,487	3,427	1,708	5,425	4,340	4,340	4,340	4,340	4,340
4166-101	Police-Commercial	24,478	232,133	38,343	6,530	25,350	33,800	33,800	33,800	33,800	33,800
4166-102	Police-Industrial	6,781	5,739	13,201	6,552	12,630	16,840	16,840	16,840	16,840	16,840
4600	Interest Income	2,815	915	663	227	30					
4990	Operating Tr In	541,004	0	0	0	0					
	Total Revenue	583,170	294,211	75,871	24,934	87,281	104,860	104,860	104,860	104,860	104,860
EXPENDITURE											
129-129											
6000	Operating Expenses										
6730	Contract Service	0	0	0	0	4,028					
6990	Oper. Tr out	541,004	0	0	76,456	32,035					
	Total Operating Expense	541,004	0	0	76,456	36,063	0	0	0	0	0
129-100											
6990	Oper. Tr out		295,000	131,112	0	45,820					
	Total Operating Expense	0	295,000	131,112	0	45,820	0	0	0	0	0
7000	Operating Expenses										
	Total Expenditure Chg	0	0	0	0	0	0	0	0	0	0
8000	Capital Outlay										
8220	Improvement Misc.	132,627	961	0	0	32,868					
	Total Capital Cost Chg	132,627	961	0	0	32,868	0	0	0	0	0
	TOTAL EXPENDITURE	673,632	295,961	131,112	76,456	114,751	0	0	0	0	0
	SURPLUS / (DEFICIT)	(90,461)	(1,750)	(55,241)	(51,522)	(27,470)	104,860	104,860	104,860	104,860	104,860
Beginning Cash Balance - Projection						0	(27,470)	77,390	182,250	287,110	391,970
Add: Revenue						87,281	104,860	104,860	104,860	104,860	104,860
Less: Expenditures						(114,751)	0	0	0	0	0
Ending Cash Balance - Projection						(27,470)	77,390	182,250	287,110	391,970	496,830

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
226-004: TDA Bike Safety											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4240	TDA-Bke Safety	0	0	0	0	0	3,000	0	3,000	0	3,000
Total Revenue		0	0	0	0	0	3,000	0	3,000	0	3,000
EXPENDITURE											
6000	Operating Expenses										
6005	Special Supplies	0	0		0	0	3,000	0	3,000	0	3,000
Total Operating Expense		0	0	0	0	0	3,000	0	3,000	0	3,000
8000	Capital Outlay			0	0	0					
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		0	0	0	0	0	3,000	0	3,000	0	3,000
SURPLUS / (DEFICIT)		0	0	0	0	0	0	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
228 - TRAFFIC MITIGATION - I											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4315	Mitigation Fee-Region	23,426	394,432	4,317	9,610	10,000	100,000	10,000	10,000	10,000	10,000
4600	Interest Income	1,463	1,614	2,455	1,909	1,000	500	500	500	500	500
	Total Revenue	24,888	396,046	6,772	11,519	11,000	100,500	10,500	10,500	10,500	10,500
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering	32,119	23,139	0	0	0					
6990	Operating Tr Out	0	0	0	0	234,407					
	Total Operating Expense	32,119	23,139	0	0	234,407	0	0	0	0	0
8000	Capital Outlay										
	Total Capital Cost Chg	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURE	32,119	23,139	0	0	234,407	0	0	0	0	0
	SURPLUS / (DEFICIT)	(7,231)	372,906	6,772	11,519	(223,407)	100,500	10,500	10,500	10,500	10,500
	Beginning Cash Balance - Projection					598,920	375,513	476,013	486,513	497,013	507,513
	Add: Revenue					11,000	100,500	10,500	10,500	10,500	10,500
	Less: Expenditures					(234,407)	0	0	0	0	0
	Ending Cash Balance - Projection					375,513	476,013	486,513	497,013	507,513	518,013

**City of Tehachapi
CAPITAL PROJECT FUNDS
331 & 333 - 344**

CAPITAL PROJECT FUNDS

These funds are used to account for and report financial resources that are restricted, committed or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

FUND 331 - EAST TEHACHAPI TRAFFIC IMPROVEMENTS

The City is improving its current traffic intersection design on Tehachapi Boulevard at Highway 58. The work includes: the installation of three new traffic signals at/near Highway 58 on/off ramps, construction of curb, gutter, sidewalk, and curb ramps, widened pavement to permit safe controlled turning motions and installation of new traffic signs and road striping.

FUND 333 - VALLEY BLVD BIKEWAY PHASE 2

The City is extending the existing bike path on the south side of Valley Boulevard from Mulberry Street to Curry Street to provide a safer non-motorized pathway to improve connectivity between users and important public and private facilities.

FUND 334 - RAILROAD DOUBLE TRACKING

This fund accounts for the settlement paid by BNSF to the City to conduct a study on effects of doubling-up an existing single railroad track.

FUND 335 - RDA BOND PROCEEDS

This fund accounts for the remaining balance of proceeds from RDA Bond Offerings from 2005 and 2007. The proceeds are intended to be used to revitalize and improve blights within RDA Project areas such as Downtown Tehachapi.

FUND 336 - MULBERRY TRANSIT STOP ENHANCEMENT

The project improves the safety and comfort of the existing bus stop at the Mulberry location.

FUND 337 – SAFE ROUTES TO SCHOOL GAP CLOSURE

To increase the safety and provide for the mobility of pedestrians, the City is closing the existing gaps and improving connectivity to local schools. The project will create new curbs, gutters, and sidewalks, provide improved crosswalks at intersections and extend bike lanes.

FUND 338 - RAIL CORRIDOR PEDESTRIAN SAFETY

The purpose of this project is to reduce unprotected mid-block crossings and provide a barrier separation between pedestrians, vehicles and trains. The project will install fencing, curb, sidewalk, and minor landscaping along the south side of H Street and improve the crossings at Green, Hayes and Dennison Streets to meet ADA compliancy requirements.

FUND 339 – MILL STREET / CAPITAL HILLS REHABILITATION PROJECT

The purpose of this project is to reconstruct approximately one-half mile of roadway which is experiencing significant deterioration on Mill Street/Capital Hills Parkway from Industrial Parkway to Challenger Drive.

FUND 340 - INDUSTRIAL PARKWAY EXTENSION

This project will improve traffic circulation and pedestrian access from North Tehachapi to the commercial areas on Mill Street. It seeks to extend Industrial Parkway from its current east end near North Curry to North Green Street.

FUND 341 - TEHACHAPI BOULEVARD BIKEPATH PROJECT PHASE 1 (formerly under 226-008)

To provide a non-motorized pathway which will improve connectivity between users and important public and private facilities, the City is planning the installation of Class I Bike Lane on the north side of Tehachapi Boulevard from Hayes Street to approximately 475 feet east of Steuber Road.

FUND 342 - TUCKER ROAD REHABILITATION PROJECT (formerly under 661)

The City has identified Tucker Road from Valley Blvd to Cherry Lane, both north and south bound lanes as being in need of rehabilitation. The City plans to rebuild it using Full-Depth Reclamation (FDR) with cement on the full width of the road.

FUND 343 - NORTHSIDE NEIGHBORHOOD SIDEWALK

To improve the walkability and appearance of the Northside Neighborhood, the City plans to create an accessible sidewalk route along the east side of Green Street from H Street to J Street.

FUND 344 - PARK & RIDE

The City plans to construct a Park and Ride with transit facility on Tehachapi Blvd between Mill and Pauley Streets to provide a safe place for residents to park their vehicles and carpool, vanpool or ride the bus to their places of work or school. This facility will also give residents a place to park vehicles after regular working hours that has access to designated bike and pedestrian trails for recreational purposes.

CAPITAL PROJECT BUDGET

Fund No.	Fund Description	Project Cost					5-Yr Total	Revenue Budget (5Yr)		
		16/17	17/18	18/19	19/20	20/21		Grants	Fees/Matching	Other Revenue
121	Gas Tax Fund	688,592	688,846	697,622	707,849	738,670	3,521,578			3,528,041
122	Streets and Road Funds	541,414	428,110	428,094	428,078	428,061	2,253,758			2,131,711
129	Facilities Impact Fee	0	0	0	0	0	0			524,300
226-004	TDA Bike Safety	3,000	0	3,000	0	3,000	9,000	9,000		
228	Traffic Signals - Regional	0	0	0	0	0	0		140,000	2,500
331	HSIP East Teha Imprv Proj	816,909	0	0	0	0	816,909	1,100,954	0	0
333	Alternative Transportation Program (ATPs)	563,200	0	0	0	0	563,200	795,926	0	0
334	Railroad Double Tracking	201,973	0	0	0	0	201,973	0	0	0
335	RDA Bond Proceeds Projects	420,000	0	0	0	0	420,000	0	0	0
336	Mulberry Transit Stop Enhancement	15,000	0	0	0	0	15,000	0	0	0
337	ATP-SR2S Gap Closure	766,500	0	0	0	0	766,500	790,000	0	0
338	Rail Corridor Ped. Safety	155,000	2,087,000	0	0	0	2,242,000	2,040,000	201,973	0
339	Mill / Capital Hills Rehabilitation Project	740,000	0	0	0	0	740,000	0		740,000
340	Industrial Parkway Extension Project (formerly	420,000	0	0	0	0	420,000	0		420,000
341	Tehachapi Boulevard Bikepath Project Ph1 (fo	310,000	0	0	0	0	310,000	360,000	0	0
342	Tucker Road Rehabilitation Project (formerly u	320,000	0	0	0	0	320,000	315,000		40,625
344	Park & Ride	0	0	0	0	0	0	15,000		0
	Fund Transfers Between Funds	(1,105,781)	(379,519)	(379,519)	(379,519)	(379,519)	(2,623,857)	0	0	(2,623,857)
		\$ 4,855,807	\$ 2,824,437	\$ 749,197	\$ 756,408	\$ 790,212	\$ 9,976,061	\$ 5,425,880	\$ 341,973	\$ 4,763,320

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
331-HSIP East Teha Imprv Proj											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4253	Federal Grant	0	0	0	119,046	500,000	1,100,954				
4990	Oper Tr In	0	0	0	0	18,000					
	Total Revenue	0	0	0	119,046	518,000	1,100,954	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
	Total Operating Expense	0	0	0	0	0	0	0	0	0	0
8000	Capital Outlay										
8160	Construction	0	0	4,772	166,319	700,000	816,909				
8280	Capital Project - Other	0	0	0	0	50,000					
	Total Capital Cost Chg	0	0	4,772	166,319	750,000	816,909	0	0	0	0
	TOTAL EXPENDITURE	0	0	4,772	166,319	750,000	816,909	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	(4,772)	(47,274)	(232,000)	284,045	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
333-ATP-Valley Blvd Bikeway Ph2											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4253	Federal Grant	0	0	0	16,074	480,000	795,926	0	0	0	0
	Total Revenue	0	0	0	16,074	480,000	795,926	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering	0	0	0	17,848	127,600					
	Total Operating Expense	0	0	0	17,848	127,600	0	0	0	0	0
8000	Capital Outlay										
8160	Construction	0	0	0	5,452	504,900	493,200				
8280	Capital Project - Other	0	0	0	0	73,000	70,000				
	Total Capital Cost Chg	0	0	0	5,452	577,900	563,200	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	23,301	705,500	563,200	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	(7,227)	(225,500)	232,726	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
334-RAILROAD DOUBLE TRACKING											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4287	BNSF Settlement	0	0	0	450,000	0	0	0	0	0	0
4600	Interest Income	0	0	0	1,310	663	0	0	0	0	0
	Total Revenue	0	0	0	451,310	663	0	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6990	Oper Transfer Out	0	0	0	0	258,000	201,973	0	0	0	0
	Total Operating Expense	0	0	0	0	258,000	201,973	0	0	0	0
8000	Capital Outlay										
	Total Capital Cost Chg	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	258,000	201,973	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	451,310	(257,337)	(201,973)	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
335-RDA BOND PROCEEDS PROJECTS											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4600	Interest Income				4,274	2,985					
4990	Oper Tr In				2,152,084	1,137					
	Total Revenue	0	0	0	2,156,358	4,122	0	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering				6,254	1,151					
6990	Oper Transfer Out				103,145	638,378	420,000				
	Total Operating Expense	0	0	0	109,399	639,529	420,000	0	0	0	0
8000	Capital Outlay										
8160	Construction				8,773	10,854					
	Total Capital Cost Chg	0	0	0	8,773	10,854	0	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	118,172	650,383	420,000	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	2,038,186	(646,261)	(420,000)	0	0	0	0
	Beginning Cash Balance - Projection					2,038,186	1,391,925	971,925	971,925	971,925	971,925
	Add: Revenue					4,122	0	0	0	0	0
	Less: Expenditures					(650,383)	(420,000)	0	0	0	0
	Ending Cash Balance - Projection					1,391,925	971,925	971,925	971,925	971,925	971,925

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
336-MULBERRY TRANSIT STOP ENHANCEMENT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4186	Grant-Other	0	0	0	87,350	0		0	0		0
4600	Interest Income	0	0	0	155	128					
	Total Revenue	0	0	0	87,505	128	0	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering	0	0	0	378	0					
6990	Oper Transfer Out	0	0	0	0	0	15,000				
	Total Operating Expense	0	0	0	378	0	15,000	0	0	0	0
8000	Capital Outlay										
	Total Capital Cost Chg	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	378	0	15,000	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	87,127	128	(15,000)	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
337-ATP-SR2S Gap Closure											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4186	Grant-Other	0	0	0	0	70,000	790,000	0	0	0	0
	Total Revenue	0	0	0	0	70,000	790,000	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering	0	0	0	2,301	8,500	0	0	0	0	0
	Total Operating Expense	0	0	0	2,301	8,500	0	0	0	0	0
8000	Capital Outlay										
8160	Construction	0	0	0	951	85,000	766,500	0	0	0	0
	Total Capital Cost Chg	0	0	0	951	85,000	766,500	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	3,253	93,500	766,500	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	(3,253)	(23,500)	23,500	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
338-Rail Corridor Ped. Safety											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4186	Grant-Other	0	0	0	0	0	0	1,800,000	240,000	0	0
4990	Oper Tr In	0	0	0	0	8,000	201,973	0	0	0	0
	Total Revenue	0	0	0	0	8,000	201,973	1,800,000	240,000	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering	0	0	0	0	8,000	155,000	0	0	0	0
	Total Operating Expense	0	0	0	0	8,000	155,000	0	0	0	0
8000	Capital Outlay										
8160	Construction	0	0	0	0	0	0	2,087,000	0	0	0
	Total Capital Cost Chg	0	0	0	0	0	0	2,087,000	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	8,000	155,000	2,087,000	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	0	0	46,973	(287,000)	240,000	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
339-Mill / Capital Hills Rehabilitation Project											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4990	Oper Tr In					760,477	740,000				
	Total Revenue	0	0	0	0	760,477	740,000	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering					30,000					
	Total Operating Expense	0	0	0	0	30,000	0	0	0	0	0
8000	Capital Outlay										
8160	Construction					5,000	740,000				
	Total Capital Cost Chg	0	0	0	0	5,000	740,000	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	35,000	740,000	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	0	725,477	0	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
340-Industrial Parkway Extension Project (formerly under 335)											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4990	Oper Tr In					14,000	420,000				
	Total Revenue	0	0	0	0	14,000	420,000	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering					14,000					
	Total Operating Expense	0	0	0	0	14,000	0	0	0	0	0
8000	Capital Outlay										
8160	Construction					0	420,000				
	Total Capital Cost Chg	0	0	0	0	0	420,000	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	14,000	420,000	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	0	0	0	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
341-Tehachapi Boulevard Bikepath Project Ph1 (formerly under 226-008)											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4186	Grant-Other					35,000	360,000				
	Total Revenue	0	0	0	0	35,000	360,000	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering					35,000					
	Total Operating Expense	0	0	0	0	35,000	0	0	0	0	0
8000	Capital Outlay										
8160	Construction					0	310,000				
	Total Capital Cost Chg	0	0	0	0	0	310,000	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	35,000	310,000	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	0	0	50,000	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
342-Tucker Road Rehabilitation Project (formerly under 661)											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4186	Grant-Other					0	315,000				
4990	Oper Tr In					2,500	40,625				
	Total Revenue	0	0	0	0	2,500	355,625	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
6760	Engineering					2,500					
	Total Operating Expense	0	0	0	0	2,500	0	0	0	0	0
8000	Capital Outlay										
8160	Construction					0	320,000				
	Total Capital Cost Chg	0	0	0	0	0	320,000	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	2,500	320,000	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	0	0	35,625	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
343-Northside Neighborhood Sidewalk											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4186	Grant-Other						200,000				
	Total Revenue	0	0	0	0	0	200,000	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
	Total Operating Expense	0	0	0	0	0	0	0	0	0	0
8000	Capital Outlay										
	Total Capital Cost Chg	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	0	0	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	0	0	200,000	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
344-Park & Ride											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4990	Oper Tr In						15,000				
	Total Revenue	0	0	0	0	0	15,000	0	0	0	0
EXPENDITURE											
6000	Operating Expenses										
	Total Operating Expense	0	0	0	0	0	0	0	0	0	0
8000	Capital Outlay										
	Total Capital Cost Chg	0	0	0	0	0	0	0	0	0	0
	TOTAL EXPENDITURE	0	0	0	0	0	0	0	0	0	0
	SURPLUS / (DEFICIT)	0	0	0	0	0	15,000	0	0	0	0

**City of Tehachapi
ENTERPRISE FUNDS
441 – 447 & 449**

ENTERPRISE FUNDS

In addition to the governmental funds previously discussed (the General Fund, special revenue funds and capital project funds), the City utilizes enterprise funds. These funds are used to report any activity for which a fee is charged to external users for goods or services.

FUND 441 - REFUSE

The Refuse Fund is used to account for the administration and billing of refuse services provided to City residents through a service contract with Tehachapi Sanitation. The City receives 6.5% of total refuse billing to cover its administrative costs.

FUND 446 - TRANSIT

This fund accounts for the administrative and operational costs associated with the Dial-A-Ride transit services which are provided on a demand response basis within the City and nearby county area through a contract with Kern Regional Transit. Transit fund revenue is derived only in small part from rider fees. The bulk of transit funding comes through the Local Transportation Fund (LTF) and the State Transit Assistance Fund (STAF) within the Kern County in accordance with the Transportation Development Act. LTF and a part of STAF are allocated to local governments based on the population ratio. After covering Dial-A-Ride costs the unused portion of LTF monies are used for streets and roads improvement purposes.

FUND 442/443 – WATER UTILITY

The Water Fund collects a monthly fee for water use from residences and businesses to cover the operation and maintenance of the City's water system. The City also charges a water connection fee to new developments to help defray the cost of expanding the water system to meet the needs of the project.

FUND 444/445 – SEWER UTILITY

The Sewer Fund receives monthly payments from residents and businesses for sewer use throughout the City. When a new development is built in the City a sewer connection fee is also charged to cover the expense of adding the new facilities.

FUND 447 - AIRPORT

Tehachapi Municipal Airport revenue and expenses are tracked through the Airport Fund.

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
ENTERPRISE FUNDS SUMMARY

	BUDGET				
	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
REVENUES:					
441 Refuse	1,227,838	1,256,131	1,285,284	1,315,119	1,345,654
442 Water	2,263,710	2,372,490	2,346,490	2,389,125	2,432,613
444 Sewer	2,058,409	2,168,632	2,135,127	2,174,280	2,214,216
446 Transit	249,333	226,148	234,022	242,638	239,005
447 Airport	641,312	643,719	656,498	669,661	683,218
Total Revenue	6,440,602	6,667,119	6,657,421	6,790,823	6,914,706
EXPENDITURES:					
441 Refuse	1,265,702	1,296,662	1,327,704	1,359,491	1,391,787
442 Water	2,093,447	2,212,122	2,251,278	2,287,882	2,368,068
444 Sewer	1,978,470	2,242,879	2,283,771	2,300,705	2,308,952
446 Transit	222,126	226,148	234,022	242,638	239,005
447 Airport	605,595	600,765	596,206	600,258	604,015
Total Expenditure	6,165,339	6,578,577	6,692,981	6,790,974	6,911,827
SURPLUS (DEFICIT)					
441 Refuse	(37,864)	(40,531)	(42,420)	(44,372)	(46,133)
442 Water	170,263	160,368	95,212	101,243	64,545
444 Sewer	79,939	(74,248)	(148,644)	(126,425)	(94,736)
446 Transit	27,207	0	0	0	0
447 Airport	35,718	42,954	60,292	69,402	79,203
ENTERPRISE FUND Surplus(Deficit)	275,263	88,543	(35,561)	(151)	2,879

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
REFUSE FUND SUMMARY

	Actual					BUDGET				
	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
REVENUES:										
Refuse Collection Fees	820,217	855,171	866,363	882,163	890,000	904,240	925,428	947,113	969,306	992,018
Recycling Fees	173,389	183,209	184,331	186,674	188,000	191,760	196,253	200,852	205,558	210,375
Penalties / NSF checks	13,541	15,708	14,322	13,371	12,000	12,192	12,000	12,000	12,000	12,000
Other Revenue	923	930	114,673	173,483	117,732	119,646	122,450	125,319	128,255	131,261
Total Revenue	1,008,071	1,055,018	1,179,689	1,255,691	1,207,732	1,227,838	1,256,131	1,285,284	1,315,119	1,345,654
EXPENDITURES:										
Personnel	53,907	60,479	65,887	66,761	68,216	92,478	96,695	99,847	102,830	105,450
Refuse Payment to Benz	778,175	784,730	807,844	824,822	832,150	845,464	865,275	885,551	906,301	927,537
Recycle Payment to Benz	161,811	170,721	172,349	174,540	175,780	179,296	183,497	187,797	192,197	196,701
Operating Expenditures	9,502	9,397	122,003	182,283	138,229	148,464	151,195	154,510	158,163	162,100
Total Expenditure	1,003,396	1,025,327	1,168,083	1,248,407	1,214,375	1,265,702	1,296,662	1,327,704	1,359,491	1,391,787
Revenue vs. Expense	4,675	29,691	11,606	7,284	(6,643)	(37,864)	(40,531)	(42,420)	(44,372)	(46,133)
Beginning Cash - Projected *					102,433	95,790	57,926	17,394	(25,026)	(69,398)
Add: Revenue					1,207,732	1,227,838	1,256,131	1,285,284	1,315,119	1,345,654
Less: Expenses					(1,214,375)	(1,265,702)	(1,296,662)	(1,327,704)	(1,359,491)	(1,391,787)
Ending Cash - Projected *					95,790	57,926	17,394	(25,026)	(69,398)	(115,531)

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
441 - REFUSE

		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4330	Miscellaneous Revenue	0	0	24	0	0					
4336	Bad Debts Recovery	246	563	113	161	223					
4340	Refuse Collection Fees	820,217	855,171	866,363	882,163	890,000	904,240	925,428	947,113	969,306	992,018
4345	Recycling Fees Revenue	173,389	183,209	184,331	186,674	188,000	191,760	196,253	200,852	205,558	210,375
4353	Gate Fee			113,992	172,862	117,300	119,646	122,450	125,319	128,255	131,261
4490	Other penalties / NSF checks	13,541	15,708	14,322	13,371	12,000	12,192	12,000	12,000	12,000	12,000
4600	Interest Income	678	366	544	460	209					
		1,008,071	1,055,018	1,179,689	1,255,691	1,207,732	1,227,838	1,256,131	1,285,284	1,315,119	1,345,654

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
441-441: REFUSE											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	35,141	39,751	42,937	44,242	46,568	64,928	68,030	70,704	73,216	75,408
5010	Part Time Salaries	1,011	881	946	812	967	1,519	1,549	1,580	1,612	1,644
5015	Overtime	69	201	550	241	400	400	400	400	400	400
5100	FICA Taxes	2,536	2,884	3,274	3,402	3,311	4,540	4,695	4,852	5,003	5,130
5110	Medical Insurance	8,497	9,833	10,620	10,937	9,718	10,937	10,937	10,937	10,937	10,937
5120	Workers Comp	655	825	1,252	1,470	1,691	2,254	2,371	2,464	2,553	2,635
5130	SUI Taxes	186	170	146	208	205	253	253	253	253	253
5140	Employer Paid PERS	5,689	5,793	5,998	5,272	5,200	7,433	8,245	8,443	8,641	8,828
5150	Life Insurance	123	141	164	177	157	216	216	216	216	216
Total Personnel Cost Chg		53,907	60,479	65,887	66,761	68,216	92,478	96,695	99,847	102,830	105,450
6000	Operating Expenses										
6010	Office Supplies	0	0	83	218	45					
6100	Postage	2,428	2,406	2,459	2,617	2,800	3,300	3,300	3,300	3,300	3,500
6220	Mileage Reim.	344	384	384	576	580	700	700	700	700	700
6250	Bad Debt Exp.	2,569	0	0	0	0					
6630	Admin. Fees	0	0	0	0	13					
6730	Contract Service	1,340	1,258	1,541	1,301	1,300	2,000	2,040	2,081	2,122	2,165
6741	Legal Serv-ext Ord	210	2,273	0	0	1,000	1,000	1,000	1,000	1,000	1,000
6770	Ref Serv. Cont Acct	778,175	784,730	807,844	824,822	832,150	845,464	865,275	885,551	906,301	927,537
6771	Rec Serv Cont Acct	161,811	170,721	172,349	174,540	175,780	179,296	183,497	187,797	192,197	196,701
6772	Gate Fee-Contra Account			114,060	172,862	117,300	119,646	122,450	125,319	128,255	131,261
6800	Insurance & Bond	0	0	0	0	10,474	14,000	14,560	15,142	15,748	16,378
Total Operating Supplies		946,877	961,773	1,098,720	1,176,936	1,141,442	1,165,406	1,192,822	1,220,889	1,249,624	1,279,241
7000	Operating Expense										
7320	Telephone	144	186	211	270	270	350	350	350	350	350
7400	Gas and Oil	0	(1)	0	0	0					
7999	Allocated Cost	2,468	2,891	3,265	4,440	4,447	7,468	6,796	6,618	6,688	6,746
Total Expenditure Chg		2,612	3,076	3,476	4,710	4,717	7,818	7,146	6,968	7,038	7,096
8000	Capital Outlay										
Total Capital Cost Chg		0									
TOTAL EXPENDITURE		1,003,396	1,025,327	1,168,083	1,248,407	1,214,375	1,265,702	1,296,662	1,327,704	1,359,491	1,391,787

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
TRANSIT FUND SUMMARY

	Actual					BUDGET				
	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
REVENUES:										
FTA Revenue-section 18	30,330	30,330	53,736	52,303	40,200	40,000	40,000	40,000	40,000	40,000
Passenger Fares	4,272	4,302	4,964	5,737	5,700	5,800	5,800	6,380	7,018	7,720
Transit Article 4	103,046	117,410	147,980	142,181	164,250	203,533	180,348	187,642	195,620	191,285
Other Revenues	287	0	153	0	10	0	0	0	0	0
Total Revenue	137,935	152,042	206,833	200,221	210,160	249,333	226,148	234,022	242,638	239,005
EXPENDITURES:										
Personnel	27,337	29,350	30,151	30,494	29,510	30,151	31,147	32,003	32,837	33,567
Operating Expenses	134,253	142,292	153,232	166,753	181,651	191,976	195,000	202,020	209,801	205,438
Total Expenses	161,590	171,642	183,383	197,247	211,161	222,126	226,148	234,022	242,638	239,005
Surplus/(deficit)	(23,655)	(19,600)	23,450	2,974	(1,001)	27,207	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
446 - TRANSIT											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4260	FTA Revenue - Section 18	30,330	30,330	53,736	52,303	40,200	40,000	40,000	40,000	40,000	40,000
4410	Passenger Fares	4,272	4,302	4,964	5,737	5,700	5,800	5,800	6,380	7,018	7,720
4420	Transit Article 4	103,046	117,410	147,980	142,181	164,250	203,533	180,348	187,642	195,620	191,285
4600	Interest Income	287	0	153	0	10	0	0	0	0	0
		137,935	152,042	206,833	200,221	210,160	249,333	226,148	234,022	242,638	239,005

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
446-TRANSIT											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	19,708	21,621	21,816	21,627	21,152	22,031	22,753	23,511	24,244	24,885
5015	Overtime	(2)	17	41	1	41	41	41	41	41	41
5100	FICA Taxes	1,336	1,419	1,642	1,582	1,415	1,499	1,540	1,584	1,626	1,660
5110	Medical Insurance	2,751	2,869	3,049	4,114	3,924	3,454	3,454	3,454	3,454	3,454
5120	Workers Comp	199	241	358	390	422	438	451	464	477	489
5130	SUI Taxes	59	57	50	97	83	75	75	75	75	75
5140	Employer Paid PERS	3,176	2,999	3,050	2,565	2,375	2,512	2,733	2,774	2,820	2,863
5150	Life Insurance	110	128	145	118	98	100	100	100	100	100
Total Personnel Cost Chg		27,337	29,350	30,151	30,494	29,510	30,151	31,147	32,003	32,837	33,567
6000	Operating Expenses										
6150	Meals & Lodging	0	0	0	0	300	300	300	300	300	300
6220	Mileage Reim.	240	240	240	240	240	240	240	240	240	240
6630	Admin. Fees	0	0	0	0	2					
6710	Printing	0	0	0	0	500	500	500	500	500	500
6737	Cont Ser/Kern Reg	127,486	134,867	144,804	154,932	168,000	174,720	181,709	188,977	196,536	204,398
6800	Insurance & Bond	0	0	0	0	1,985	2,540				
Total Operating Supplies		127,726	135,107	145,044	155,172	171,027	178,300	182,749	190,017	197,576	205,438
7000	Operating Expense										
7220	Facility Lease Exp	100	0	0	0	0					
7320	Telephone	84	84	84	84	90					
7400	Gas and Oil	0	(0)	0	0	0					
7999	Allocated Cost	6,343	7,102	8,104	11,497	10,534	13,675	12,252	12,002	12,225	0
Total Expenditure Chg		6,527	7,186	8,188	11,581	10,624	13,675	12,252	12,002	12,225	0
8000	Capital Outlay					0					
Total Capital Cost Chg		0									
TOTAL EXPENDITURE		161,590	171,642	183,383	197,247	211,161	222,126	226,148	234,022	242,638	239,005

**CITY OF TEHACHAPI
WATER UTILITY SYSTEM
ENTERPRISE FUNDS 442 & 443**

NETWORK

The City of Tehachapi's water utility network is responsible for the water production, storage and distribution of 1755 acre feet of water per year – that's over 570 million gallons. Water is produced by 7 wells (6 potable and 1 non-potable). It is then pumped, disinfected and stored until it is distributed through 50 miles of water mains spanning the City.

All water is pumped from the Tehachapi Basin aquifer; no surface or imported water is used for direct consumption. In 2015, Tehachapi pumped less water than its base allocation of 1847 acre feet as a result of consumer conservation. In addition, to this annual allocation from the Tehachapi Basin, the City has a 5-7 year supply of banked water.

The administrative offices and control center for the water department make up the management portion of the water network and are located with the sewer offices at the wastewater treatment plant. The Water System is operated by permit from the State of California, Department of Public Health.

SUBSYSTEMS

Production system components

1. Mojave Well - 710 gln/min 100 hp US Motor Kemble pump
2. Dennison Well - 760 gln/min 100 hp US Motor L&B pump
3. Pinon Well - 800 gln/min 100 hp US Motor Flow Way pump
4. Curry Well - 75 gln/min 25 hp pump
5. Minton Well – 550 gln/min 100 hp Flow Serve pump
6. Wahlstrom Well - 475 gln/min 100 hp Flow Serve pump
7. Snyder Well (non-potable – managed and operated by TCCW)
8. Cummings emergency standby generator
9. White Oak Pump – 1000 gln/min 50 hp Tatung Paco pump

Storage system components

1. (2) storage tanks 750,000 gallons each
2. (2) storage tanks 1.1 million gallons each
3. (1) storage tank 1.5 million gallons
4. (1) booster pump 2075 gln/min
5. (1) booster pump 2025 gln/min
6. (2) hypochlorinator pumps
7. Cummings portable generator
8. SCADA system
9. PLCs (programmable logistics controls)

Delivery system components

1. 50 miles transmission lines
2. (4) pressure reducing stations
3. 855 mainline valves
4. 3000 metered service connections
5. 412 fire hydrants

Management components

1. Maintenance building
2. SCADA control center
3. Offices

**5 YEAR VISION PLAN
WATER DIVISION
Branch of the Utility Department
WATER ENTERPRISE FUND 442 & 443**

DIVISION MISSION

The Water Division's vision, in support of the City's mission statement is to provide a safe, potable and reliable water supply in the most cost effective and efficient manner possible. Through teamwork, interdepartmental communication, and technical training, we strive to increase the quality of life for our residents.

DIVISION DESCRIPTION

The Water Division is responsible for providing potable water to the citizens of the City of Tehachapi. The Water Division is a branch of the Utility Department and is comprised of a Utility Manager and four full-time water operators under the supervision of the Public Works Director. Billing related services are provided by the administrative staff at City Hall and additional assistance and administrative support are supplied by the Public Works Department when necessary.

2016/2017 - 2020/2021 GOALS

- Goal #1** Proper and efficient management of the City's adjudicated water supply
- Goal #2** Responsibly and efficiently maintain the City's water infrastructure
- Goal #3** Establish a dedicated water conservation program
- Goal #4** Update and implement safety policies and programs

IMPLEMENTATION STRATEGIES

- Goal #1** **Proper and efficient management of the City's adjudicated water supply**

- Ongoing efforts to implement agreements with other Tehachapi Basin water purveyors for increased efficiencies and reliability.
 - Creation of a Letter of Intent/Joint Agencies agreement to ensure long term production and reliability.
 - Creation of multiple points of connection with other municipalities for system redundancy.
- Increase in the City's base water rights allocation.
 - Through purchasing or development agreements, secure additional Tehachapi Basin water rights.
 - Short/long-term leasing to allow for carryover percentages to be utilized.

Goal #2 Responsibly and efficiently maintain the City's water infrastructure

- Replacement and maintenance of aging/failing infrastructure.
 - Proper categorization/ranking of Capital Projects
 - Utilization of funding streams to increase replacement opportunities.
 - Shifting maintenance of assets to a scheduled maintenance plan format.
 - Implement cost-effective preventative maintenance practices.
 - Continue to maximize technical training opportunities to stay informed of the latest tech advances.
 - Replacement/Upgrading of equipment within the Water Division

Goal #3 Establish a dedicated water conservation program

- Enhancement of water conservation Best Management Practices (BMP's)
 - Updating of ordinances and municipal codes as related to water conservation.
 - Fixture installation/change-out programs
 - Identify and correct inconsistencies between established standards and practical applications.

Goal #4 Update and implement safety policies and programs

- Updating of the City Safety Program and Policies
 - Completion of 30 Hour OSHA Course for the Public Works Director and Supervisors.
 - Through the use of various resources, ensure compliance with current regulations.
 - Ensure that regularly scheduled and situational safety trainings are conducted.
 - Development of applicable programs and policies to ensure a safe and compliant work environment.
 - Development of a safety incentive program.

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
WATER FUND SUMMARY

	ACTUAL					BUDGET				
	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
REVENUES:										
Retail Water Utility	1,849,625	2,032,317	2,066,795	1,818,908	1,915,000	2,049,000	2,089,980	2,131,780	2,174,415	2,217,903
Water Connection Fees	35,703	249,397	96,466	55,725	101,700	135,600	203,400	135,600	135,600	135,600
Interest Income	10,948	5,777	2,420	2,548	1,000	0	0	0	0	0
Other Revenues	75,746	106,958	298,727	127,493	783,570	79,110	79,110	79,110	79,110	79,110
Total Revenue	1,972,022	2,394,449	2,464,408	2,004,674	2,801,270	2,263,710	2,372,490	2,346,490	2,389,125	2,432,613
EXPENDITURES:										
Personnel	783,254	852,338	951,948	1,016,444	1,046,204	1,052,839	1,099,708	1,133,079	1,162,036	1,188,002
Operating Expenditures	706,409	682,105	711,248	839,265	979,265	860,608	897,414	912,199	925,846	930,067
Depreciation	246,605	246,865	250,360	251,138	0	0	0	0	0	0
Capital Purchase	78,049	103,091	215,629	28,270	714,377	180,000	215,000	206,000	200,000	250,000
Total Expenditure	1,814,317	1,884,398	2,129,185	2,135,117	2,739,846	2,093,447	2,212,122	2,251,278	2,287,882	2,368,068
Revenue vs. Expense	157,705	510,051	335,223	(130,443)	61,424	170,263	160,368	95,212	101,243	64,545
Beginning Unrestricted Cash					295,229	356,653	526,916	687,284	782,495	883,738
Revenue					2,801,270	2,263,710	2,372,490	2,346,490	2,389,125	2,432,613
Expenses					(2,739,846)	(2,093,447)	(2,212,122)	(2,251,278)	(2,287,882)	(2,368,068)
Ending Cash & A/R Balance - Cumulative Total					356,653	526,916	687,284	782,495	883,738	948,284

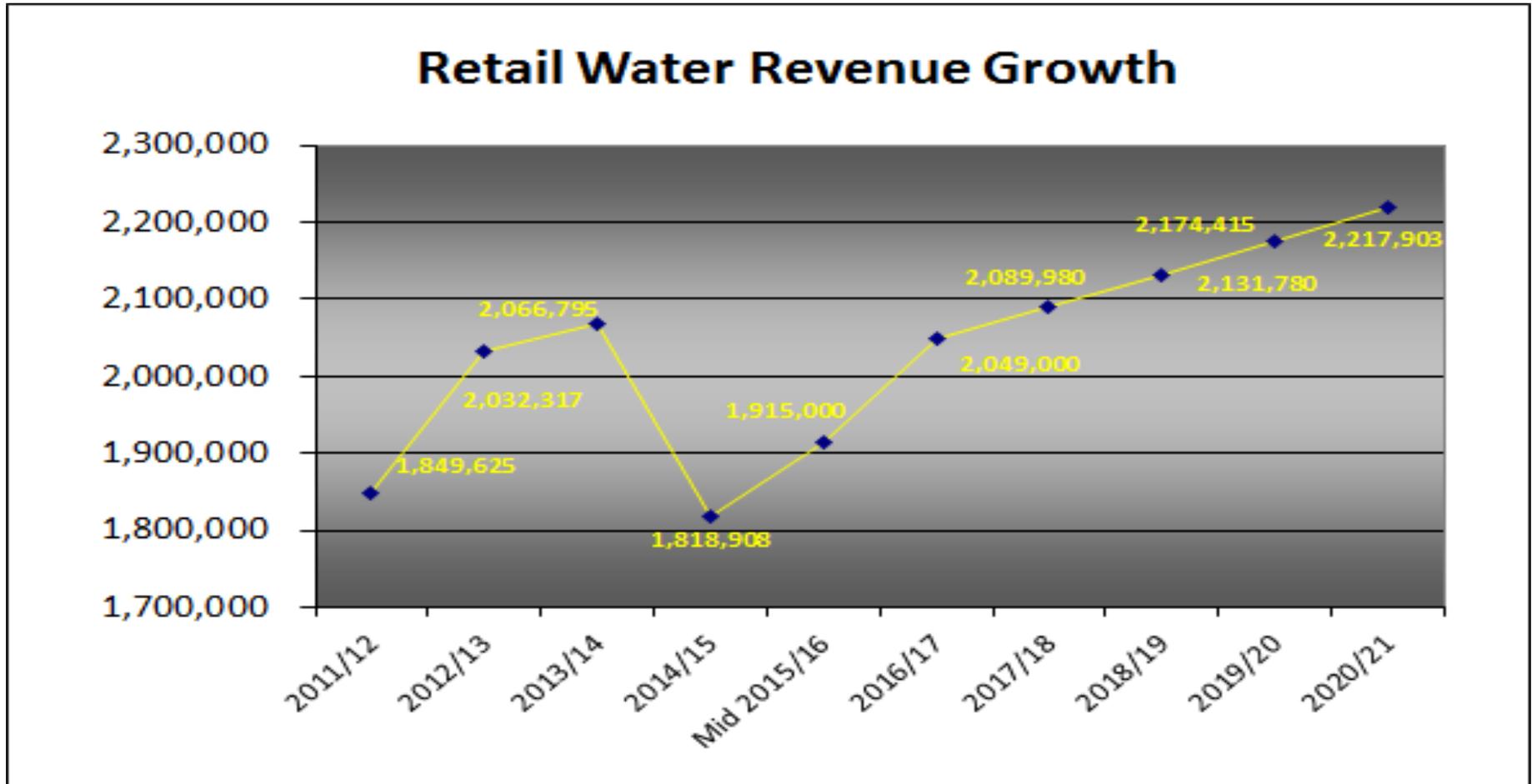
CITY OF TEHACHAPI
WATER FUND - BUDGETED CAPITAL PROJECTS

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	442-442-6520	\$30,000	Financing of 60% of a Shared Backhoe & Ditch Witch
	442-442-8005	\$20,000	Radio Read Meters - Retrofit
	442-442-8210	\$30,000	PRV Valve Replacements
		\$80,000	
16/17 ~ 19/20	442-442-8010	\$50,000	Water Purchase (TCCWD)
		\$50,000	
19/20 ~ 20/21	442-442-8250	\$30,000	Machinery & Equipment
		\$30,000	
17/18 ~ 20/21	442-442-6730	\$15,500	Contract Services
	442-442-8220	\$70,000	Structure Improvement / Tank Cleaning
		\$15,500	
16/17	442-442-6730	\$20,000	Safety Services & Inspections
	442-442-8220	\$80,000	Dennison Well Rehabilitation
		\$100,000	
17/18	442-442-8250	\$45,000	Pick-up Truck Replacement & New Air Compressor
		\$45,000	

CITY OF TEHACHAPI
WATER FUND - BUDGETED CAPITAL PROJECTS

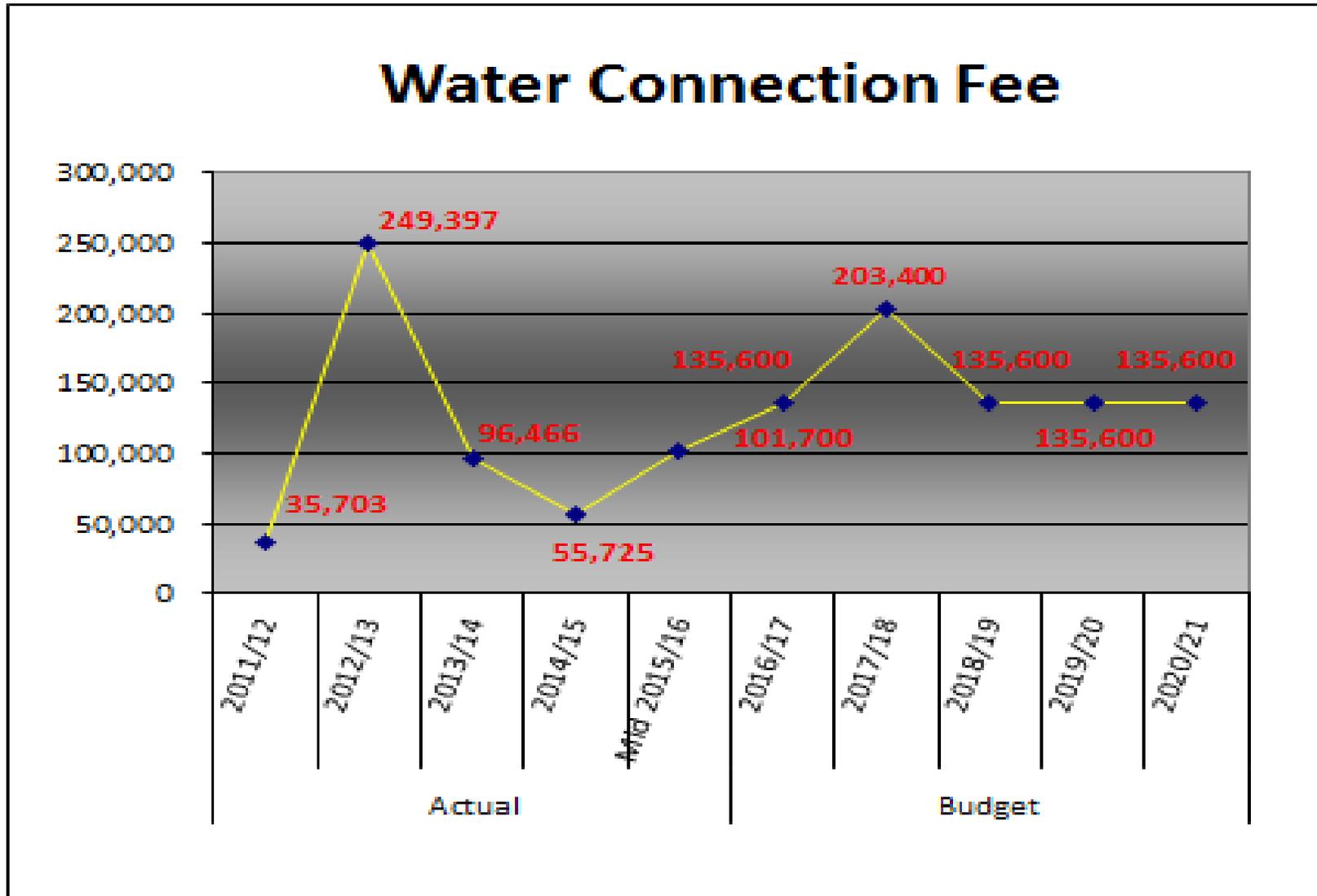
<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
18/19	442-442-8250	\$36,000	New Dump Truck, 60% of cost; Public Works will pay 40%
		\$36,000	
20/21	442-442-8010	\$100,000	Water Purchase (TCCWD)
		\$100,000	

WATER FUND REVENUE



RETAIL WATER REVENUE										
% Change	9.49%	9.88%	1.70%	-11.99%	5.28%	7.00%	2.00%	2.00%	2.00%	2.00%
FY	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Revenue	1,849,625	2,032,317	2,066,795	1,818,908	1,915,000	2,049,000	2,089,980	2,131,780	2,174,415	2,217,903

WATER FUND REVENUE



CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
442 / 443 - WATER REVENUE TOTAL

		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4181	City Staff Labor Reim	0	0	10,277	150	0	0	0	0	0	0
4185	State Grant/KC Air Pollution	0	0	39,940	51,225	33,605	0	0	0	0	0
4231	USDA Grant	0	0	0	0	625,865	0	0	0	0	0
4236	Tehachapi Cumm. Wtr Dist	0	0	0	0	25,000	0	0	0	0	0
4326	Credit Card Fee	0	0	12	0	0	0	0	0	0	0
4330	Misc. Revenue	18,945	28,315	26,467	11,052	22,000	13,750	13,750	13,750	13,750	13,750
4331	Insurance Claim	0	1,649	0	0	0	0	0	0	0	0
4336	Bad Debts Recovery	725	961	653	594	800	800	800	800	800	800
4460	Ashtown Water Loan Repayment	10,309	10,333	10,366	10,391	10,400	10,560	10,560	10,560	10,560	10,560
4470	Retail Water Utility	1,849,625	2,032,317	2,066,795	1,818,908	1,915,000	2,049,000	2,089,980	2,131,780	2,174,415	2,217,903
4480	Water Meter Installation	3,205	15,081	5,325	3,199	7,900	4,000	4,000	4,000	4,000	4,000
4490	Other Penalties / NSF Checks	42,563	50,619	53,687	49,382	50,000	50,000	50,000	50,000	50,000	50,000
4510	Water Connection Fees	35,703	249,397	96,466	55,725	101,700	135,600	203,400	135,600	135,600	135,600
4520	Water Right Mitigation	0	0	152,000	1,500	8,000	0	0	0	0	0
4600	Interest Income	10,948	5,777	2,420	2,548	1,000	0	0	0	0	0
		1,972,022	2,394,449	2,464,408	2,004,674	2,801,270	2,263,710	2,372,490	2,346,490	2,389,125	2,432,613

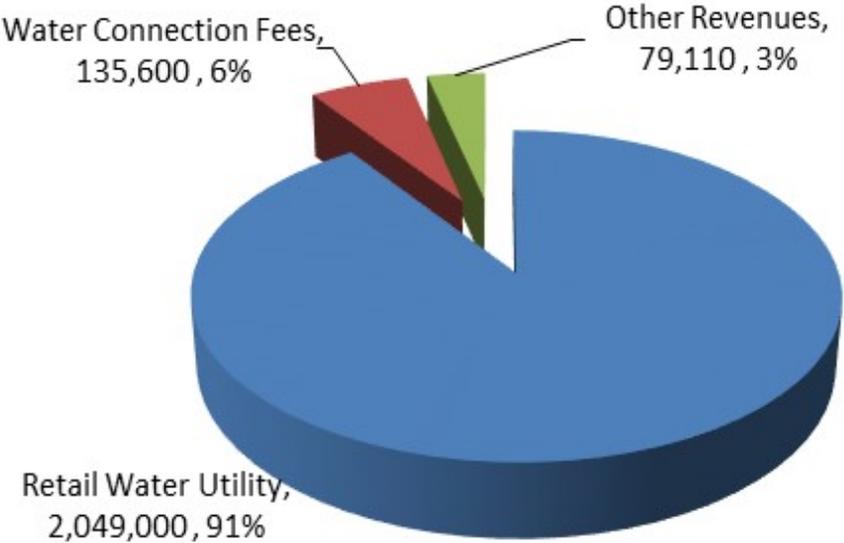
CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
442 - WATER REVENUE

	ACTUAL					BUDGET				
	11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4181 City Staff Labor Reim	0	0	10,277	150	0					
4185 State Grant/KC Air Pollution	0	0	39,940	51,225	33605					
4231 USDA Grant	0	0	0	0	625,865					
4326 Credit Card Fee			12	0	0					
4330 Misc. Revenue	18,945	28,315	26,467	11,052	22,000	13,750	13,750	13,750	13,750	13,750
4331 Insurance Claim		1,649	0	0	0					
4336 Bad Debts Recovery	725	961	653	594	800	800	800	800	800	800
4460 Ashtown Water Loan Repayment	10,309	10,333	10,366	10,391	10,400	10,560	10,560	10,560	10,560	10,560
4470 Retail Water Utility	1,849,625	2,032,317	2,066,795	1,818,908	1,915,000	2,049,000	2,089,980	2,131,780	2,174,415	2,217,903
4480 Water Meter Installation	3,205	15,081	5,325	3,199	7,900	4,000	4,000	4,000	4,000	4,000
4490 Other Penalties / NSF Checks	42,563	50,619	53,687	49,382	50,000	50,000	50,000	50,000	50,000	50,000
4600 Interest Income	10,948	5,777	2,420	2,548	1,000	0	0	0	0	0
	1,936,319	2,145,052	2,215,942	1,947,449	2,666,570	2,128,110	2,169,090	2,210,890	2,253,525	2,297,013

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
443 - WATER PLANT IMPROVEMENT REVENUE

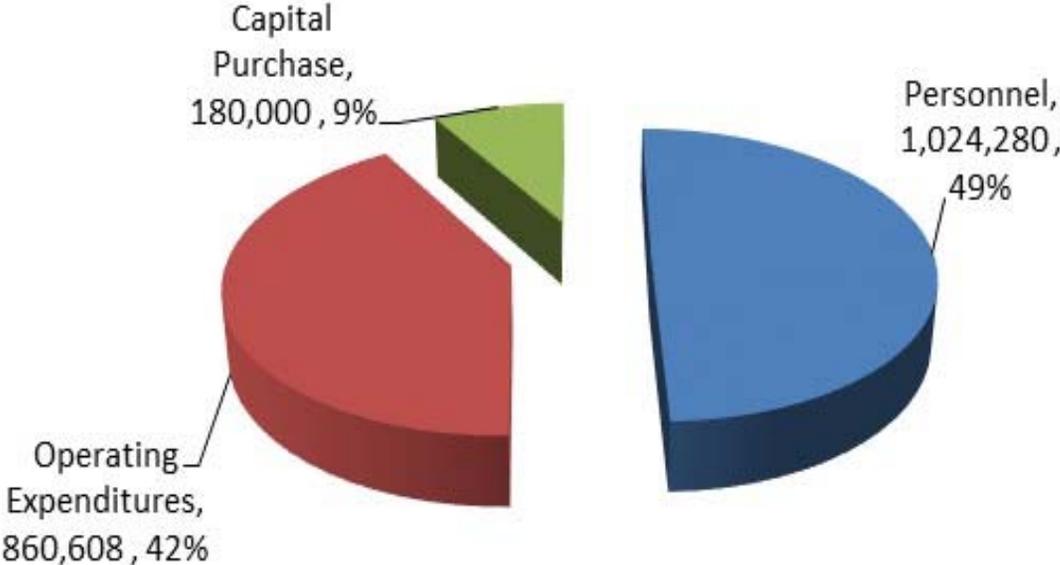
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4236	Tehachapi Cumm. Wtr Dist	0	0	0	0	25,000					
4510	Water Connection Fees	35,703	249,397	96,466	55,725	101,700	135,600	203,400	135,600	135,600	135,600
4520	Water Right Mitigation	0	0	152,000	1,500	8,000	0	0	0	0	0
		35,703	249,397	248,466	57,225	134,700	135,600	203,400	135,600	135,600	135,600

2016/17 Water Revenue Budget



WATER FUND BUDGET 2016/2017

2016/17 Water Expense Budget



CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
442 & 443 - WATER EXPENDITURE TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	483,402	518,330	556,600	610,971	646,130	668,715	701,177	727,896	751,126	771,862
5010	Part Time Salaries	7,046	14,057	11,215	11,754	20,662	24,611	25,106	25,609	26,123	26,640
5015	Overtime	19,829	17,346	27,112	24,325	23,000	23,000	23,000	23,000	23,000	23,000
5020	Physical Exam	1,756	815	351	199	352	352	352	352	352	352
5100	FICA Taxes	36,079	40,007	44,561	48,673	50,346	51,461	53,485	55,155	56,592	57,861
5110	Medical Insurance	132,979	144,344	154,704	177,438	164,982	139,301	139,301	139,301	139,301	139,301
5120	Workers Comp	20,068	28,147	38,118	48,367	56,880	59,331	62,518	64,945	66,934	68,741
5130	SUI Taxes	2,271	2,382	2,163	2,742	3,115	2,953	2,953	2,953	2,953	2,953
5140	Employer Paid PERS	77,590	76,936	76,969	76,623	75,723	78,269	86,969	89,023	90,809	92,445
5141	Pension Expense-GASB 68				(319)		0	0	0	0	0
5150	Life Insurance	1,900	2,214	2,592	3,210	2,955	2,787	2,787	2,787	2,787	2,787
5160	Employee Recruit.	54	64	311	0	89	89	89	89	89	89
5170	Uniform	280	504	1,616	1,192	1,850	1,850	1,850	1,850	1,850	1,850
5180	Hepatitis Program	0	0	0	0	120	120	120	120	120	120
5999	Payroll Contra Account		7,191	35,636	11,269	0	0	0	0	0	0
Total Personnel Cost Chg		783,254	852,338	951,948	1,016,444	1,046,204	1,052,839	1,099,708	1,133,079	1,162,036	1,188,002
6000	Operating Expenses										
6005	Special Supplies	7,210	5,866	2,739	3,303	4,000	4,000	4,000	4,000	4,000	4,000
6010	Office Supplies	33	64	1,334	1,030	295	0	0	0	0	0
6030	Computer Supplies	0	65	47	0	1,500	500	500	500	500	500
6100	Postage	6,070	6,026	6,206	5,233	5,100	5,100	5,100	5,100	5,100	5,100
6150	Meals & Lodging	0	428	835	651	1,107	1,100	1,100	1,100	1,100	1,100
6200	Education/Training	803	1,526	1,571	872	1,500	4,000	3,500	3,500	3,500	3,500
6220	Mileage Reim.	1,988	2,770	2,592	3,312	3,519	1,000	1,000	1,000	1,000	1,000
6250	Bad Debt Exp	4,385	0	25	3,624	4,000	4,000	4,000	4,000	4,000	4,000
6300	Dues & Publications	476	1,471	1,771	1,826	2,510	2,500	2,500	2,500	2,500	2,500
6315	CCI-Work Crew	4,196	5,881	1,183	0	0	0	0	0	0	0
6520	Principal Pymt - 90/2000cop	0	0	0	0	88,992	30,000	30,000	30,000	30,000	30,000
6522	Principal Pymt-94cop	0	0	0	0	20,300	21,000	69,300	77,700	79,800	84,700
6523	Principal Pymt-USDA	0	0	0	0	3,700	3,900	4,000	4,200	4,400	4,600
6526	Principal-Capital Lease	0	0	0	0	1,728	1,783	1,841	1,900	1,961	2,024
6630	Admin. Fees	414	897	860	700	1,142	400	400	400	400	400
6641	Cost of Issue 94 Rev	99,525	0	0	0	0	0	0	0	0	0
6642	COI - 2004 Fwd Refunding	3,886	0	0	0	0	0	0	0	0	0
6700	Advertising	0	0	0	131	200	200	200	200	200	200
6710	Printing	73	114	242	130	700	700	700	700	700	700
6725	Special Studies	0	0	0	0	18,000	0	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
442 & 443 - WATER EXPENDITURE TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
6729	Contract-Lobbyist	19,286	91,850	84,015	62,425	55,000	55,000	55,000	55,000	55,000	55,000
6730	Contract Service	13,410	11,750	14,700	9,725	15,129	20,000	15,500	15,500	15,500	15,500
6735	Janitorial Services	0	1,915	0	0	0	0	0	0	0	0
6741	Legal Serv-ext Ord	768	5,184	1,131	2,158	5,911	2,000	2,000	2,000	2,000	2,000
6760	Engineering	1,531	16,208	175	18,696	11,000	15,000	15,000	15,000	15,000	15,000
6780	Laboratory Fees	12,550	7,750	8,820	8,648	14,000	20,000	20,000	20,000	20,000	20,000
6800	Insurance & Bond	5,626	5,908	7,657	47,856	39,701	47,758	47,758	47,758	47,758	47,758
6990	Fund Tr out	0	0	0	4,839	100,000	0	0	0	0	0
Total Operating Supplies		182,230	165,674	135,903	175,157	399,034	239,941	283,399	292,058	294,419	299,582
7000	Operating Expense										
7002	Interest Exp - 94 Rev	21,998	15,923	15,308	14,622	14,267	13,086	11,280	8,340	5,140	1,747
7003	Interest - 90 COP	40,734	16,659	11,702	6,596	1,335	0	0	0	0	0
7005	Interest Exp - USDA	7,061	6,921	6,777	6,624	6,467	6,300	6,125	5,945	5,756	5,558
7006	Interest Exp - Sierra	1,409	1,360	1,309	1,256	1,201	1,145	1,086	1,026	964	901
7007	Interest Exp-Goodrick Drive	(351)	(383)	(424)	(458)	0	0	0	0	0	0
7100	Repair & Maint	6,942	14,032	13,390	70,131	13,000	20,000	15,000	15,000	15,000	15,000
7101	Rep/maint-City Hall	624	0	0	0	2,000	0	0	0	0	0
7105	Janitorial Supply	1,581	208	243	0	2,000	2,000	2,000	2,000	2,000	2,000
7106	Safety Supplies	6,281	3,297	3,541	1,750	4,000	5,500	5,000	5,000	5,000	5,000
7110	Vehicle Maint.	8,941	3,449	7,189	6,941	9,000	11,000	11,000	11,000	11,000	11,000
7120	Equip Maint	15,121	13,891	11,017	18,938	17,433	15,000	14,500	14,500	14,500	14,500
7125	Computer Maint	477	674	575	345	500	1,500	500	500	500	500
7130	Rep/Maint Water Lns	59,339	47,971	56,789	32,609	40,000	60,000	60,000	60,000	60,000	60,000
7140	Maint - Meters	3,807	270	1,500	3,129	4,700	4,000	3,000	3,000	3,000	3,000
7150	Repairs - Streets	14,600	19,480	20,745	29,424	30,000	35,000	35,000	35,000	35,000	35,000
7200	Equip. Rental	0	158	387	578	1,000	2,500	2,500	2,500	2,500	2,500
7220	Facility Lease Exp	3,331	1,412	0	0	3,245	3,245	3,245	3,245	3,245	3,245
7300	Utilities	224,465	250,224	287,925	297,981	255,000	267,500	280,625	294,406	308,877	308,877
7320	Telephone	4,209	4,175	4,285	5,034	5,500	4,000	4,000	4,200	4,200	4,200
7400	Gas and Oil	11,094	14,875	17,446	16,734	11,300	11,300	11,300	11,300	11,300	11,300
7430	Chemicals	13,234	15,298	15,261	19,251	20,500	20,500	20,500	20,500	20,500	20,500
7450	Misc. Fees/Permits	16,297	9,186	7,430	10,337	13,000	13,000	13,000	13,000	13,000	13,000
7451	Credit Card Processing Expen	0	0	402	0	0	0	0	0	0	0
7990	Depreciation Exp	246,605	246,865	250,360	251,138	0	0	0	0	0	0
7999	Allocated Cost	62,984	77,350	92,548	122,286	124,783	124,091	114,355	109,679	109,945	112,658
Total Expenditure Chg		770,784	763,296	825,705	915,246	580,230	620,667	614,016	620,141	631,427	630,485
8000	Capital Outlay										
8005	Meter Purchases	19,840	29,596	28,148	19,087	40,000	20,000	20,000	20,000	20,000	20,000

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
442 & 443 - WATER EXPENDITURE TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
8010	Purch Wtr TCCWD	97,000	97,000	91,200	5,448	(5,448)	50,000	50,000	50,000	50,000	100,000
8210	Structure Improvemt	27,990	19,142	52,837	18,480	538,064	30,000	30,000	30,000	30,000	30,000
8220	Improvement-Misc	19,864	190,465	6,807	65,920	121,761	80,000	70,000	70,000	70,000	70,000
8240	Comp. HW / SW	5,039	1,980	6,921	2,976	12,500	0	0	0	0	0
8250	Machine & Equip	32,847	16,247	118,819	759	7,500	0	45,000	36,000	30,000	30,000
8300	Lease Wtr Rights	23,225	35,055	29,280	0	0	0	0	0	0	0
8999	Expense Contra Acct.	(147,756)	(286,394)	(118,383)	(84,400)	0	0	0	0	0	0
Total Capital Cost Chg		78,049	103,091	215,629	28,270	714,377	180,000	215,000	206,000	200,000	250,000
TOTAL EXPENDITURE		1,814,317	1,884,398	2,129,185	2,135,117	2,739,846	2,093,447	2,212,122	2,251,278	2,287,882	2,368,068

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
442 - WATER EXPENDITURE TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	483,402	518,330	556,600	610,971	646,130	668,715	701,177	727,896	751,126	771,862
5010	Part Time Salaries	7,046	14,057	11,215	11,754	20,662	24,611	25,106	25,609	26,123	26,640
5015	Overtime	19,829	17,346	27,112	24,325	23,000	23,000	23,000	23,000	23,000	23,000
5020	Physical Exam	1,756	815	351	199	352	352	352	352	352	352
5100	FICA Taxes	36,079	40,007	44,561	48,673	50,346	51,461	53,485	55,155	56,592	57,861
5110	Medical Insurance	132,979	144,344	154,704	177,438	164,982	139,301	139,301	139,301	139,301	139,301
5120	Workers Comp	20,068	28,147	38,118	48,367	56,880	59,331	62,518	64,945	66,934	68,741
5130	SUI Taxes	2,271	2,382	2,163	2,742	3,115	2,953	2,953	2,953	2,953	2,953
5140	Employer Paid PERS	77,590	76,936	76,969	76,623	75,723	78,269	86,969	89,023	90,809	92,445
5141	Pension Expense-GASB 68				(319)						
5150	Life Insurance	1,900	2,214	2,592	3,210	2,955	2,787	2,787	2,787	2,787	2,787
5160	Employee Recruit.	54	64	311	0	89	89	89	89	89	89
5170	Uniform	280	504	1,616	1,192	1,850	1,850	1,850	1,850	1,850	1,850
5180	Hepatitis Program	0	0	0	0	120	120	120	120	120	120
5999	Payroll Contra Account	0	7,191	35,636	11,269	0	0	0	0	0	0
Total Personnel Cost Chg		783,254	852,338	951,948	1,016,444	1,046,204	1,052,839	1,099,708	1,133,079	1,162,036	1,188,002
Operating Expenses											
6000	Operating Expenses										
6005	Special Supplies	7,210	5,866	2,739	3,303	4,000	4,000	4,000	4,000	4,000	4,000
6010	Office Supplies	33	64	1,334	1,030	295	0	0	0	0	0
6030	Computer Supplies	0	65	47	0	1,500	500	500	500	500	500
6100	Postage	6,070	6,026	6,206	5,233	5,100	5,100	5,100	5,100	5,100	5,100
6150	Meals & Lodging	0	428	835	651	1,107	1,100	1,100	1,100	1,100	1,100
6200	Education/Training	803	1,526	1,571	872	1,500	4,000	3,500	3,500	3,500	3,500
6220	Mileage Reim.	1,988	2,770	2,592	3,312	3,519	1,000	1,000	1,000	1,000	1,000
6250	Bad Debt Exp	4,385	0	25	3,624	4,000	4,000	4,000	4,000	4,000	4,000
6300	Dues & Publications	476	1,471	1,771	1,826	2,510	2,500	2,500	2,500	2,500	2,500
6315	CCI-Work Crew	4,196	5,881	1,183	0	0					
6520	Principal Pymt - 90/2000cop	0	0	0	0	88,992	30,000	30,000	30,000	30,000	30,000
6522	Principal Pymt-94cop	0	0	0	0	20,300	21,000	69,300	77,700	79,800	84,700
6523	Principal Pymt-USDA	0	0	0	0	3,700	3,900	4,000	4,200	4,400	4,600
6526	Principal-Goodrick Loan	0	0	0	0	1,728	1,783	1,841	1,900	1,961	2,024
6630	Admin. Fees	414	897	860	700	1,142	400	400	400	400	400
6641	Cost of Issue 94 Rev	99,525	0	0	0	0	0	0	0	0	0
6642	COI - 2004 Fwd Refunding	3,886	0	0	0	0	0	0	0	0	0
6700	Advertising	0	0	0	131	200	200	200	200	200	200
6710	Printing	73	114	242	130	700	700	700	700	700	700
6725	Special Studies	0	0	0	0	18,000	0	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
442 - WATER EXPENDITURE TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
6729	Contract-AG Water	19,286	91,850	84,015	62,425	55,000	55,000	55,000	55,000	55,000	55,000
6730	Contract Service	13,410	11,750	14,700	9,725	15,129	20,000	15,500	15,500	15,500	15,500
6735	Janitorial Services	0	1,915	0	0	0	0	0	0	0	0
6741	Legal Serv-ext Ord	768	5,184	1,131	2,158	5,911	2,000	2,000	2,000	2,000	2,000
6760	Engineering	1,531	16,208	175	18,696	11,000	15,000	15,000	15,000	15,000	15,000
6780	Laboratory Fees	12,550	7,750	8,820	8,648	14,000	20,000	20,000	20,000	20,000	20,000
6800	Insurance & Bond	5,626	5,908	7,657	47,856	39,701	47,758	47,758	47,758	47,758	47,758
6990	Fund Tr out	0	0	0	4,839	0	0	0	0	0	0
Total Operating Supplies		182,230	165,674	135,903	175,157	299,034	239,941	283,399	292,058	294,419	299,582
7000	Operating Expense										
7002	Interest Exp - 94 Rev	21,998	15,923	15,308	14,622	14,267	13,086	11,280	8,340	5,140	1,747
7003	Interest - 90 COP	40,734	16,659	11,702	6,596	1,335	0	0	0	0	0
7005	Interest Exp - USDA	7,061	6,921	6,777	6,624	6,467	6,300	6,125	5,945	5,756	5,558
7006	Interest Exp - Goodrick Loan	1,409	1,360	1,309	1,256	1,201	1,145	1,086	1,026	964	901
7007	Interest Expense	(351)	(383)	(424)	(458)	0	0	0	0	0	0
7100	Repair & Maint	6,942	14,032	13,390	70,131	13,000	20,000	15,000	15,000	15,000	15,000
7101	Rep/maint-City Hall	624	0	0	0	2,000	0	0	0	0	0
7105	Janitorial Supply	1,581	208	243	0	2,000	2,000	2,000	2,000	2,000	2,000
7106	Safety Supplies	6,281	3,297	3,541	1,750	4,000	5,500	5,000	5,000	5,000	5,000
7110	Vehicle Maint.	8,941	3,449	7,189	6,941	9,000	11,000	11,000	11,000	11,000	11,000
7120	Equip Maint	15,121	13,891	11,017	18,938	17,433	15,000	14,500	14,500	14,500	14,500
7125	Computer Maint	477	674	575	345	500	1,500	500	500	500	500
7130	Rep/Maint Water Lns	59,339	47,971	56,789	32,609	40,000	60,000	60,000	60,000	60,000	60,000
7140	Maint - Meters	3,807	270	1,500	3,129	4,700	4,000	3,000	3,000	3,000	3,000
7150	Repairs - Streets	14,600	19,480	20,745	29,424	30,000	35,000	35,000	35,000	35,000	35,000
7200	Equip. Rental	0	158	387	578	1,000	2,500	2,500	2,500	2,500	2,500
7220	Facility Lease Exp	3,331	1,412	0	0	3,245	3,245	3,245	3,245	3,245	3,245
7300	Utilities	224,465	250,224	287,925	297,981	255,000	267,500	280,625	294,406	308,877	308,877
7320	Telephone	4,209	4,175	4,285	5,034	5,500	4,000	4,000	4,200	4,200	4,200
7400	Gas and Oil	11,094	14,875	17,446	16,734	11,300	11,300	11,300	11,300	11,300	11,300
7430	Chemicals	13,234	15,298	15,261	19,251	20,500	20,500	20,500	20,500	20,500	20,500
7450	Misc. Fees/Permits	16,297	9,186	7,430	10,337	13,000	13,000	13,000	13,000	13,000	13,000
7451	Credit Card Processing Expen	0	0	402	0	0	0	0	0	0	0
7990	Depreciation Exp	246,605	246,865	250,360	251,138	0	0	0	0	0	0
7999	Allocated Cost	62,984	77,350	92,548	122,286	124,783	124,091	114,355	109,679	109,945	112,658
Total Expenditure Chg		770,784	763,296	825,705	915,246	580,230	620,667	614,016	620,141	631,427	630,485
8000	Capital Outlay										
8005	Meter Purchases	19,840	29,596	28,148	19,087	40,000	20,000	20,000	20,000	20,000	20,000

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
442 - WATER EXPENDITURE TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
8010	Purch Wtr TCCWD	97,000	97,000	91,200	5,448	(5,448)	50,000	50,000	50,000	50,000	100,000
8210	Structure Improvemt	27,990	19,142	52,837	18,480	538,064	30,000	30,000	30,000	30,000	30,000
8220	Improvement-Misc	19,864	190,465	6,807	65,920	121,761	80,000	70,000	70,000	70,000	70,000
8240	Comp. HW / SW	5,039	1,980	6,921	2,976	12,500					
8250	Machine & Equip	32,847	16,247	118,819	759	7,500	0	45,000	36,000	30,000	30,000
8300	Lease Wtr Rights	23,225	35,055	29,280	0	0					
8999	Expense Contra Acct.	(147,756)	(286,394)	(118,383)	(84,400)	0	0	0	0	0	0
Total Capital Cost Chg		78,049	103,091	215,629	28,270	714,377	180,000	215,000	206,000	200,000	250,000
TOTAL EXPENDITURE		1,814,317	1,884,398	2,129,185	2,135,117	2,639,846	2,093,447	2,212,122	2,251,278	2,287,882	2,368,068

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
443-443 : WATER CAPACITY INCREASE CAPITAL PROJECTS											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	0
6000	Operating Expenses										
6990	Fund Tr out	0	0	0	0	100,000					
Total Operating Supplies		0	0	0	0	100,000	0	0	0	0	0
7000	Operating Expense										
Total Expenditure Chg		0	0	0	0	0	0	0	0	0	0
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		0	0	0	0	100,000	0	0	0	0	0

**CITY OF TEHACHAPI
SEWER UTILITY SYSTEM
ENTERPRISE FUNDS 444 & 445**

NETWORK

The City of Tehachapi's sewer utility network is comprised of a sanitary sewer collections system and a wastewater treatment plant. The sanitary sewer system is made up of 40 miles of sanitary sewer pipe and one sewer lift station. The wastewater treatment plant (WWTP) has multiple components including a sludge pumping station, headworks, reactor basins, aeration tanks and effluent storage and reclamation. In 2012, the WWTP went through significant upgrades. It is designed for a daily flow of 1.25 MGD (million gallons a day) but currently receives a daily flow of .83 MGD. The sewer utility offices, control center and a maintenance shop make up a third segment of the sewer utility system.

SUBSYSTEMS

Collection system components

1. 40 miles sanitary sewer line
2. Sewer lift station at Tehachapi Blvd and Tucker Rd with (2) submersible FLYGT pumps
3. Cummings standby generator
4. Pipe Hunter hydrojet trailer with jet eye camera system

Wastewater treatment plant components

1. Sludge pumping station RAS/WAS pumping facility
 - a. (2) return pumps
 - b. (2) wasting pumps
 - c. (1) submersible sump pump
2. Electrical building and stand-by generator facility
 - a. Cummings emergency stand-by generator
 - b. Electrical control boxes

- c. VFDs (variable frequency drives)
- d. PLCs (programmable logistics controls)
- 3. Headworks
 - a. JWC chain and rake screen with washer/compactor
 - b. (2) JWC muffin monster grinders
 - c. (2) 60 in diameter Lakeside screw pumps
- 4. Oxidation ditch (1.21 million gln reactor basin/aeration tanks)
 - a. (2) Ovio 75 hp aerator motor
 - b. (1) Hach DO (dissolved oxygen) monitoring probe
 - c. (1) Hach MLSS (mixed liquor suspending solids) monitoring probe
- 5. Secondary clarifier (440,000 glns, 75 ft diameter) and scum pit
 - a. Eimco worm gear/chain drive with skimmer arm
 - b. Ford Haul algae sweep brush system
 - c. (1) 7.5 hp Vaughn chopper pump
- 6. Secondary splitter box
- 7. Sludge drying bed with shelter
- 8. Sludge de-watering building (sewer equipment building)
 - a. FKC screw press
 - b. PLC control panel
 - c. Polymer injection system
- 9. Pond 13 effluent pump station
 - a. (1) 40 hp turbine style pump
 - b. (2) 25 hp turbine style pumps
- 10. Borrow pit effluent storage
 - a. 3.5 mile force main from pond 13 to borrow pit @ Summit
 - b. (1) Mody submersible pump
- 11. Reclamation area (approx. 45 acres effluent disposal by rodeo grounds)
- 12. Process piping

Management components

1. WWTP control/operations center
 - a. Laboratory
 - b. SCADA control room
 - c. Offices
2. Maintenance shop
3. Fresh water building (water/landscaping)

**5 YEAR VISION PLAN
WASTEWATER DIVISION
Branch of the Utility Department
SEWER ENTERPRISE FUND 444 & 445**

DIVISION MISSION

The Wastewater Division's vision, in support of the City's mission statement, is to provide reliable and safe wastewater collection and treatment services in the most cost-effective and efficient manner possible. Through teamwork, interdepartmental communication and technical training, we strive to increase the quality of life for our residents.

DIVISION DESCRIPTION

The Wastewater or Sewer Division is a branch of the Utility Department and operates the City's sewer system and wastewater treatment plant. The Utility Manager, under the direction of the Public Works Director, manages a team of 3 wastewater operators. Other members of the Public Works Department assist as needed and the administrative staff at City Hall provide billing related services and administrative support to the Department.

2016/2017 - 2020/2021 GOALS

- Goal #1** Proper and efficient maintenance and operation of the City's wastewater infrastructure
- Goal #2** Create a Fats, Oils, and Greases (FOG) inspection program
- Goal #3** Create a comprehensive water recycling/reclamation program that matches water use with water quality
- Goal #4** Update and implement safety policies and programs

IMPLEMENTATION STRATEGIES

- Goal #1** Proper and efficient maintenance and operation of the City's wastewater infrastructure

- Scheduled maintenance evolutions for the wastewater collections system and WWTP.
 - Annual video inspection of sewer mains.
 - Annual root control application to known trouble areas.
 - Annual main line cleaning.
 - Development of maintenance plans for the collection system and WWTP
 - Locate deficiencies and perform appropriate maintenance practices.
 - Use of cost-effective and preventative maintenance practices.
 - Updating of the City's Sewer Model.

- Replacement/Upgrading of equipment within the Wastewater Division.

Goal #2 Create a Fats, Oils and Greases (FOG) inspection program

- Create legal authority to implement regulations
 - Update municipal code to establish enforcement, permitting and inspection protocols
 - Update the Sewer System Management Plan to reflect procedures.

Goal #3 Create a comprehensive water recycling/reclamation that matches water use with water quality

- WWTP expansion and upgrading of treatment to tertiary levels.
 - Update construction/admin costs on existing MBR design.
 - Analyze other treatment processes to find potential improvements.
 - Identify and secure funding to maximize return on investment frequencies.

- Matching water use with water quality
 - Identify irrigation areas that will offset potable water use.
 - Identify areas that have point-of-use treatment possibilities
 - Landscaping/design plans that incorporate the appropriate water quality to use benefit.
 - Standards and design criteria that incorporate a “purple pipe” recycled water infrastructure.
 - Securing funding for the installation of the recycled water network.

Goal #4 Update and Implement safety policies and programs

- Update the City Safety Program and Policies
 - Completion of 30 Hour OSHA Course for the Public Works Director and Supervisors.
 - Through the use of various resources, ensure compliance with current regulations.
 - Ensure that regularly scheduled and situational safety trainings are conducted.
 - Development of applicable programs and policies to ensure a safe and compliant work environment.
 - Development of a safety incentive program.

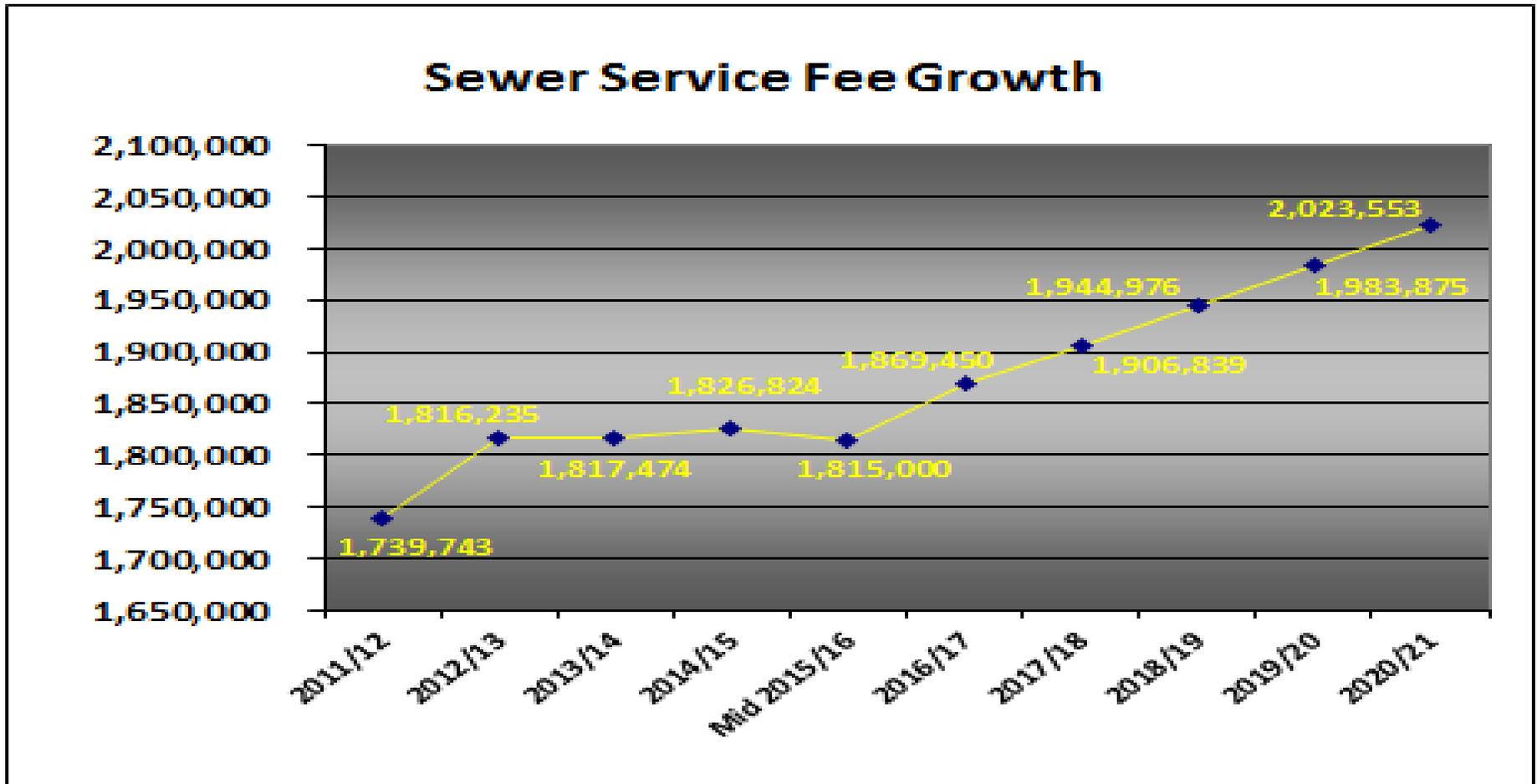
CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
SEWER FUND SUMMARY

	ACTUAL					BUDGET				
	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
REVENUES:										
Sewer Service Utility	1,739,743	1,816,235	1,817,474	1,826,824	1,815,000	1,881,629	1,919,262	1,957,647	1,996,800	2,036,736
Sewer Connection Fees	65,467	471,057	136,057	81,901	145,102	145,180	217,770	145,180	145,180	145,180
Interest Income	25,433	12,657	16,397	12,382	9,000	2,300	2,300	3,000	3,000	3,000
Other Revenue	1,980,055	314,697	62,945	(95,981)	435,945	29,300	29,300	29,300	29,300	29,300
Total Revenue	3,810,697	2,614,646	2,032,873	1,825,126	2,405,047	2,058,409	2,168,632	2,135,127	2,174,280	2,214,216
EXPENDITURES:										
Personnel	636,084	804,590	834,998	849,402	897,801	899,742	942,076	972,988	997,068	1,017,678
Operating Expenditures	648,294	604,292	594,109	677,924	1,081,402	907,729	1,139,804	1,169,783	1,162,636	1,170,274
Depreciation	360,430	454,021	505,825	503,157	0	0	0	0	0	0
Capital Purchase	411,132	54,261	97,712	78,553	703,135	171,000	161,000	141,000	141,000	121,000
Total Expenditure	2,055,939	1,917,164	2,032,644	2,109,037	2,682,338	1,978,470	2,242,879	2,283,771	2,300,705	2,308,952
Operating Surplus(Deficit)	1,754,758	697,482	229	(283,910)	(277,291)	79,939	(74,248)	(148,644)	(126,425)	(94,736)
Beginning Unrestricted Cash & Accounts Receivable					3,539,199	1,526,908	1,711,707	1,742,320	1,698,535	1,676,971
Revenue					2,405,047	2,058,409	2,168,632	2,135,127	2,174,280	2,214,216
Expenses					(2,682,338)	(1,978,470)	(2,242,879)	(2,283,771)	(2,300,705)	(2,308,952)
Loan to other Funds					(1,735,000)	104,860	104,860	104,860	104,860	104,860
Ending Cash & A/R Balance - Cumulative Total					1,526,908	1,711,707	1,742,320	1,698,535	1,676,971	1,687,095

CITY OF TEHACHAPI
SEWER FUND - BUDGETED CAPITAL PROJECTS

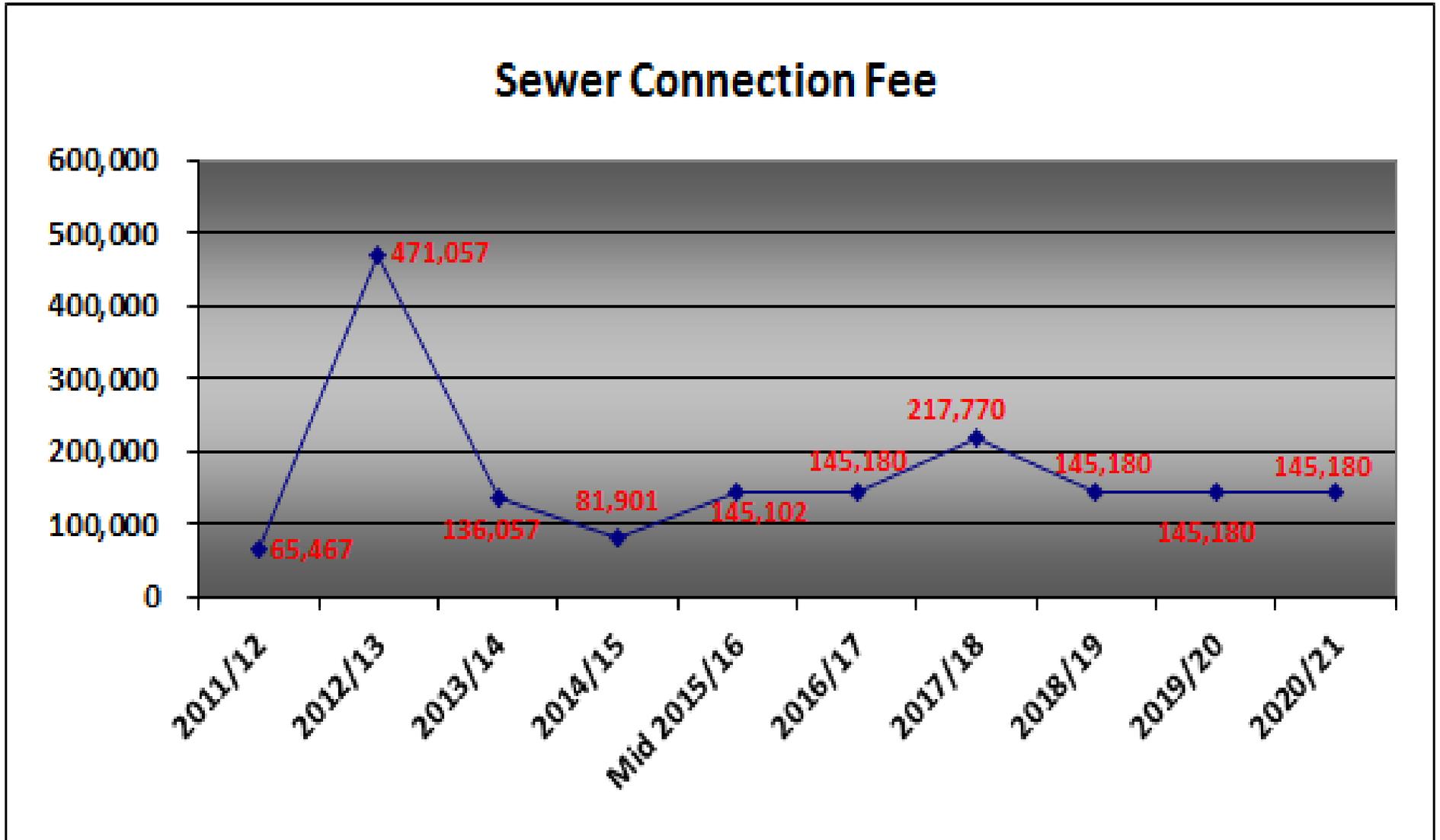
<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	444-444-8551	\$30,000	Alfalfa field lease from airport
	444-444-6520	\$15,000	Financing of 20% of a Shared Backhoe & Back up Motor Replacement
	444-444-8240	\$1,000	Computer Replacement
		\$46,000	
17/18 ~ 20/21	444-444-8220	\$30,000	Wash Rack, Sludge Order Control
	444-444-8250	\$20,000	Shared Vehicle Replacement
		\$50,000	
18/19 ~ 19/20	444-444-8210	\$40,000	Structure Improvement
		\$40,000	
16/17	444-444-8210	\$70,000	West Screw Pump Replacement
	444-444-8220	\$50,000	Manhole Rehabilitation
		\$120,000	
17/18	444-444-8210	\$60,000	East Screw Pump Re-coat
		\$60,000	
20/21	444-444-8210	\$20,000	Structure Improvement
		\$20,000	

SEWER FUND REVENUE



Sewer Service Fee										
% Change	4.80%	4.40%	0.07%	0.51%	-0.65%	3.00%	2.00%	2.00%	2.00%	2.00%
Fiscal Year	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Revenue	1,739,743	1,816,235	1,817,474	1,826,824	1,815,000	1,869,450	1,906,839	1,944,976	1,983,875	2,023,553

SEWER FUND REVENUE



CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
444 - SEWER REVENUE

		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4185	KC Air Pollution Control Grant			33,290							
4255	Bond/Insurance Settlement					206,635					
4326	Credit Card Fee			12							
4330	Misc. Revenue			178							
4334	Gain/Loss Sale of Fixed Asset				(122,722)						
4336	Bad Debts Recovery	373	549	242	333	510	500	500	500	500	500
4450	Sewer Use Fee	1,739,743	1,816,235	1,817,474	1,826,824	1,815,000	1,881,629	1,919,262	1,957,647	1,996,800	2,036,736
4460	Ashtown Loan Repayment	5,386	5,597	5,666	5,709	5,800	5,800	5,800	5,800	5,800	5,800
4490	Other Penalties/NSF Checks	23,742	24,157	23,557	20,698	23,000	23,000	23,000	23,000	23,000	23,000
4600	Interest Income	18,419	2,528	2,936	2,315	2,000	2,300	2,300	3,000	3,000	3,000
4990	Operating Transfer In		83,985			200,000					
		1,787,663	1,933,051	1,883,355	1,733,158	2,252,945	1,913,229	1,950,862	1,989,947	2,029,100	2,069,036

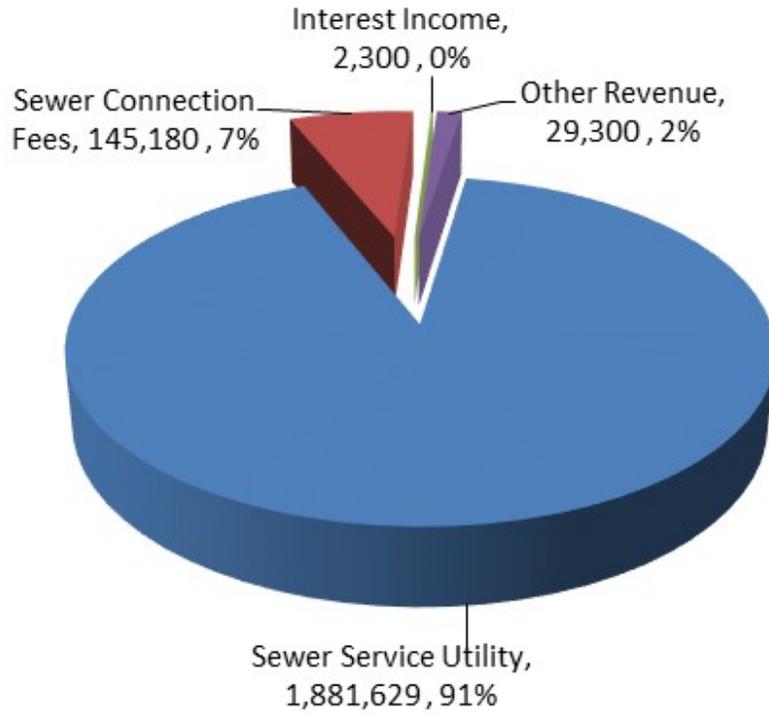
CITY OF TEHACHAPI

FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET

445 - SEWER REVENUE

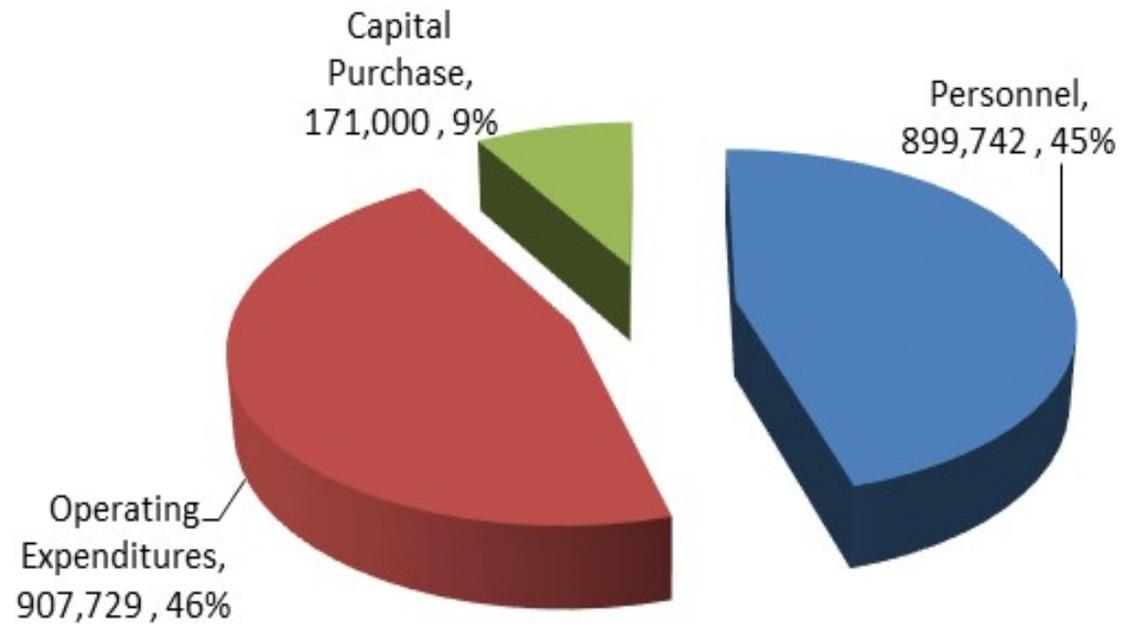
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
4253	CA Wtr Res Control Board Grant	1,950,554	170,476								
4330	Misc. Revenue		29,933								
4455	Connect Fee-Tucker Rd.		2,754								
4456	Connect Fee-Dennison Rd.	596	216	600	726	270					
4457	Connect Fee-Downtown	5,714		4,635	3,708	14,832					
4510	Sewer Connection Fee	59,157	468,087	130,822	77,467	130,000	145,180	217,770	145,180	145,180	
4600	Interest Income	7,014	10,129	13,461	10,066	7,000					
		2,023,034	681,595	149,518	91,968	152,102	145,180	217,770	145,180	145,180	

2016/17 Sewer Revenue Budget



SEWER FUND BUDGET 2016/2017

2015/16 Sewer Expense Budget



CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
444 / 445 SEWER TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	411,468	504,766	514,527	544,042	578,559	582,833	613,116	638,118	657,705	674,442
5010	Part Time Salaries	7,316	14,057	11,223	11,755	20,418	24,296	24,785	25,281	25,788	26,299
5015	Overtime	7,775	16,019	14,287	9,720	14,400	14,400	14,400	14,400	14,400	14,400
5020	Physical Exam	0	38	0	424	72	72	72	72	72	72
5100	FICA Taxes	30,016	38,893	40,436	42,645	44,700	44,854	46,680	48,204	49,352	50,305
5110	Medical Insurance	100,579	124,909	133,151	143,651	138,944	120,106	120,106	120,106	120,106	120,106
5120	Workers Comp	10,212	19,521	25,012	30,515	37,680	39,220	41,491	43,231	44,466	45,524
5130	SUI Taxes	1,847	2,310	1,858	2,346	2,693	2,520	2,520	2,520	2,520	2,520
5140	Employer Paid PERS	65,020	74,818	72,175	70,754	70,735	66,351	73,817	75,968	77,571	78,921
5141	Pension Expense-GASB 6	0	0	0	(304)	0	0	0	0	0	0
5150	Life Insurance	1,571	1,820	1,806	1,963	1,861	1,800	1,800	1,800	1,800	1,800
5160	Employee Recruit.	0	0	0	0	89	89	89	89	89	89
5170	Uniform	280	816	765	658	2,200	2,200	2,200	2,200	2,200	2,200
5180	Hepatitis Program	0	0	62	0	62	1,000	1,000	1,000	1,000	1,000
5999	Payroll Contra Account		6,624	19,696	(8,767)	(14,613)	0	0	0	0	0
Total Personnel Cost Chg		636,084	804,590	834,998	849,402	897,801	899,742	942,076	972,988	997,068	1,017,678
Operating Expenses											
6000	Operating Expenses										
6005	Special Supplies	649	1,860	495	1,213	1,500	1,500	1,500	1,500	1,500	1,500
6010	Office Supplies	77	161	172	845	1,100	1,100	1,100	1,100	1,100	1,100
6030	Computer Supplies	0	249	0	0	700	700	700	700	700	700
6060	Discharge Permit	18,087	18,087	0	24,833	20,000	20,000	20,000	20,000	20,000	20,000
6080	Laboratory Supplies	1,857	6,872	4,096	3,149	5,500	8,000	8,000	8,000	8,000	8,000
6100	Postage	3,642	3,816	3,728	5,233	3,600	3,000	3,000	3,000	3,000	3,000
6150	Meals & Lodging	331	289	1,496	163	500	800	800	800	800	800
6200	Education/Training	205	734	1,267	733	1,500	3,000	3,000	3,000	3,000	3,000
6210	Conference	0	0	0	0	1,000	2,000	2,000	2,000	2,000	2,000
6220	Mileage Reim.	3,106	4,272	4,070	4,205	2,856	1,500	1,500	1,500	1,500	1,500
6250	Bad Debt Exp	3,547	0	0	0	0	0	0	0	0	0
6300	Dues & Publications	996	210	0	0	1,000	1,000	1,000	1,000	1,000	1,000
6315	CCI-Work Crew	859	33,523	834	0	0	0	0	0	0	0
6520	Principal Pymt-90/2000 co	0	0	0	0	56,897	15,000	15,000	15,000	15,000	15,000
6522	Principal Pymt-94cop	0	0	0	0	124,700	129,000	425,700	477,300	490,200	520,300
6523	Principal Pymt-USDA	0	0	0	0	2,000	2,100	2,200	2,300	2,400	2,500
6526	Principal-Capital Lease	0	0	0	0	4,147	4,280	4,418	4,559	4,706	4,857
6527	New Swr Plt Financing	0	0	0	0	88,214	90,508	92,861	95,276	97,753	100,294
6630	Admin. Fees	2,042	2,518	2,427	2,307	2,696	2,008	2,008	2,008	2,008	2,008

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
444 / 445 SEWER TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
6641	Cost of Issue 94 Rev	121,328	0	0	0	0	0	0	0	0	0
6642	coi - 2004 Fwd Refunding	23,868	23,868	0	0	0	0	0	0	0	0
6700	Advertising	0	0	0	131	500	500	500	500	500	500
6710	Printing	0	0	0	26	0	0	0	0	0	0
6730	Contract Service	8,055	7,473	8,226	10,739	13,726	12,000	7,000	7,000	7,000	7,000
6735	Janitorial Services	0	3,125	8,060	6,360	6,000	0	0	0	0	0
6741	Legal Serv-ext Ord	282	648	1,073	2,896	4,000	4,000	4,000	4,000	4,000	4,000
6760	Engineering	6,022	13,112	3,945	11,381	16,000	11,000	11,000	11,000	11,000	11,000
6780	Laboratory Fees	38,538	49,408	50,286	50,274	50,000	50,000	50,000	50,000	50,000	50,000
6800	Insurance & Bond	5,626	5,908	7,657	49,138	38,635	46,591	7,500	7,500	7,500	7,500
6990	Fund Tr out to 301	0	0	0	0	100,000	0	0	0	0	0
Total Operating Supplies		239,115	176,132	97,832	173,626	546,771	409,587	664,787	719,043	734,667	767,559
7000	Operating Expense										
7001	Interest- State	16,631	11,251	5,708	0	0	0	0	0	0	0
7002	Interest Exp - 94 Rev	135,134	97,814	94,036	89,822	87,639	80,383	69,289	51,229	31,573	10,731
7003	Interest - 90 COP	26,043	10,651	7,482	4,217	853	0	0	0	0	0
7004	Interest Exp - other	9,331	0	0	0	0	0	0	0	0	0
7005	Interest Exp - USDA	3,888	3,812	3,731	3,645	3,560	3,470	3,375	3,276	3,173	3,065
7006	Interest Exp - Sierra	3,383	3,263	3,140	3,013	2,882	2,747	2,608	2,463	2,315	2,161
7007	Interest - Goodrick Drive	(1,285)	(1,455)	(1,678)	2,059	0	0	0	0	0	0
7008	New Swr Plt Financing	0	41,296	52,672	50,493	48,258	45,964	43,611	41,197	38,720	36,178
7100	Repair & Maint	2,440	12,387	6,317	8,549	22,000	10,000	10,000	10,000	10,000	10,000
7101	Rep/maint-City Hall	3,146	936	0	0	1,000	1,000	1,000	1,000	1,000	1,000
7105	Janitorial Supply	2,123	4,354	1,801	1,633	2,500	2,500	2,500	2,500	2,500	2,500
7106	Safety Supplies	4,878	4,760	8,507	4,278	5,000	5,000	5,000	5,000	5,000	5,000
7109	Sewer Line Maint/Monitori	0	0	8,835	0	0	0	0	0	0	0
7110	Vehicle Maint.	2,884	1,323	2,064	2,420	2,500	2,500	2,500	2,500	2,500	2,500
7120	Equip Maint	16,555	16,933	12,343	28,919	8,000	23,000	23,000	23,000	23,000	23,000
7125	Computer Maint	492	505	575	285	800	800	800	800	800	800
7130	Rep/Maint Sewer Lns	7,553	133	4,534	4,900	11,000	25,000	25,000	25,000	25,000	25,000
7140	Maint - Meters	473	0	2,047	0	1,000	1,000	1,000	1,000	1,000	1,000
7150	Repairs - Streets	3,152	0	209	0	1,000	1,000	1,000	1,000	1,000	1,000
7200	Equip. Rental	646	0	2,227	3,306	2,000	2,000	2,000	2,000	2,000	2,000
7220	Facility Lease Exp	2,795	1,291	0	0	2,982	2,982	2,982	2,982	2,982	2,982
7291	Sludge Disposal	6,466	6,062	11,317	18,698	20,000	25,000	25,000	25,000	25,000	25,000
7300	Utilities	80,351	100,627	110,577	122,790	121,000	101,000	101,000	101,000	101,000	101,000
7320	Telephone	5,170	6,297	6,252	7,134	5,900	5,764	5,764	5,764	5,764	5,764
7400	Gas and Oil	6,636	5,492	13,627	5,602	6,500	6,500	6,500	6,500	6,500	6,500

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
444 / 445 SEWER TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
7430	Chemicals	12,992	15,571	23,130	18,249	30,500	31,000	31,000	31,000	31,000	31,000
7450	Misc. Fees/Permits	4,561	7,004	31,475	7,560	33,140	17,000	17,000	17,000	17,000	17,000
7451	Credit Card Processing Ex	0	0	402	0	0	0	0	0	0	0
7990	Depreciation Exp	360,430	454,021	505,825	503,157	0	0	0	0	0	0
7999	Allocated Cost	52,741	77,853	84,947	116,725	114,616	102,531	93,088	89,529	89,144	87,534
Total Expenditure Chg		769,608	882,180	1,002,102	1,007,455	534,631	498,141	475,017	450,740	427,970	402,715
8000	Capital Outlay										
8160	New treatment plant	3,926,261	500,953	13,140	16253.63	190,000	0	0	0	0	0
8210	Structure Improvemt	0	8,307	15,563	0	0	70,000	60,000	40,000	40,000	20,000
8220	Improvement-Misc	1,955	75,553	35,499	46216.93	403,135	50,000	30,000	30,000	30,000	30,000
8240	Comp. HW / SW	2,750	1,718	1,336	12048.34	3,000	1,000	1,000	1,000	1,000	1,000
8250	Machine & Equip	44,617	810	71,475	34643.77	62,000	0	20,000	20,000	20,000	20,000
8551	Sewer Maint	46,590	36,541	34,374	43015.74	45,000	50,000	50,000	50,000	50,000	50,000
8999	Expense Contra	(3,611,039)	(569,621)	(73,675)	-73625.06	0	0	0	0	0	0
Total Capital Cost Chg		411,132	54,261	97,712	78,553	703,135	171,000	161,000	141,000	141,000	121,000
TOTAL EXPENDITURE		2,055,939	1,917,164	2,032,644	2,109,037	2,682,338	1,978,470	2,242,879	2,283,771	2,300,705	2,308,952

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
444 SEWER OPERATION TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
5005	Full Time Salaries	411,468	504,766	514,527	544,042	578,559	582,833	613,116	638,118	657,705	674,442
5010	Part Time Salaries	7,316	14,057	11,223	11,755	20,418	24,296	24,785	25,281	25,788	26,299
5015	Overtime	7,775	16,019	14,287	9,720	14,400	14,400	14,400	14,400	14,400	14,400
5020	Physical Exam	0	38	0	424	72	72	72	72	72	72
5100	FICA Taxes	30,016	38,893	40,436	42,645	44,700	44,854	46,680	48,204	49,352	50,305
5110	Medical Insurance	100,579	124,909	133,151	143,651	138,944	120,106	120,106	120,106	120,106	120,106
5120	Workers Comp	10,212	19,521	25,012	30,515	37,680	39,220	41,491	43,231	44,466	45,524
5130	SUI Taxes	1,847	2,310	1,858	2,346	2,693	2,520	2,520	2,520	2,520	2,520
5140	Employer Paid PERS	65,020	74,818	72,175	70,754	70,735	66,351	73,817	75,968	77,571	78,921
5141	Pension Expense-GASB 6	0	0	0	(304)	0					
5150	Life Insurance	1,571	1,820	1,806	1,963	1,861	1,800	1,800	1,800	1,800	1,800
5160	Employee Recruit.	0	0	0	0	89	89	89	89	89	89
5170	Uniform	280	816	765	658	2,200	2,200	2,200	2,200	2,200	2,200
5180	Hepatitis Program	0	0	62	0	62	1,000	1,000	1,000	1,000	1,000
5999	Payroll Contra Account	0	6,624	19,696	(8,767)	(14,613)					
Total Personnel Cost Chg		636,084	804,590	834,998	849,402	897,801	899,742	942,076	972,988	997,068	1,017,678
Operating Expenses											
6000	Operating Expenses										
6005	Special Supplies	649	1,860	495	1,213	1,500	1,500	1,500	1,500	1,500	1,500
6010	Office Supplies	77	161	172	845	1,100	1,100	1,100	1,100	1,100	1,100
6030	Computer Supplies	0	249	0	0	700	700	700	700	700	700
6060	Discharge Permit	18,087	18,087	0	24,833	20,000	20,000	20,000	20,000	20,000	20,000
6080	Laboratory Supplies	1,857	6,872	4,096	3,149	5,500	8,000	8,000	8,000	8,000	8,000
6100	Postage	3,642	3,816	3,728	5,233	3,600	3,000	3,000	3,000	3,000	3,000
6150	Meals & Lodging	331	289	1,496	163	500	800	800	800	800	800
6200	Education/Training	205	734	1,267	733	1,500	3,000	3,000	3,000	3,000	3,000
6210	Conference	0	0	0	0	1,000	2,000	2,000	2,000	2,000	2,000
6220	Mileage Reim.	3,106	4,272	4,070	4,205	2,856	1,500	1,500	1,500	1,500	1,500
6250	Bad Debt Exp	3,547	0	0	0	0	0	0	0	0	0
6300	Dues & Publications	996	210	0	0	1,000	1,000	1,000	1,000	1,000	1,000
6315	CCI-Work Crew	859	33,523	834	0	0	0	0	0	0	0
6520	Principal Pymt-90/2000 co	0	0	0	0	56,897	15,000	15,000	15,000	15,000	15,000
6522	Principal Pymt-94cop	0	0	0	0	124,700	129,000	425,700	477,300	490,200	520,300
6523	Principal Pymt-USDA	0	0	0	0	2,000	2,100	2,200	2,300	2,400	2,500
6526	Principal-Goodrick Loan	0	0	0	0	4,147	4,280	4,418	4,559	4,706	4,857
6630	Admin. Fees	2,042	2,518	2,427	2,307	2,696	2,008	2,008	2,008	2,008	2,008
6641	Cost of Issue 94 Rev	121,328	0	0	0	0	0	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
444 SEWER OPERATION TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
6642	coi - 2004 Fwd Refunding	23,868	23,868	0	0	0	0	0	0	0	0
6700	Advertising	0	0	0	131	500	500	500	500	500	500
6710	Printing	0	0	0	26	0	0	0	0	0	0
6730	Contract Service	8,055	7,473	8,226	10,739	13,726	12,000	7,000	7,000	7,000	7,000
6735	Janitorial Services	0	3,125	8,060	6,360	6,000	0	0	0	0	0
6741	Legal Serv-ext Ord	282	648	1,073	2,896	4,000	4,000	4,000	4,000	4,000	4,000
6760	Engineering	2,025	13,112	3,712	11,381	6,000	11,000	11,000	11,000	11,000	11,000
6780	Laboratory Fees	38,538	49,408	50,286	50,274	50,000	50,000	50,000	50,000	50,000	50,000
6800	Insurance & Bond	5,626	5,908	7,657	49,138	38,635	46,591	7,500	7,500	7,500	7,500
Total Operating Supplies		235,119	176,132	97,599	173,626	348,557	319,079	571,926	623,767	636,914	667,265
7000	Operating Expense										
7001	Interest- State	16,631	11,251	5,708	0	0	0	0	0	0	0
7002	Interest Exp - 94 Rev	135,134	97,814	94,036	89,822	87,639	80,383	69,289	51,229	31,573	10,731
7003	Interest - 90 COP	26,043	10,651	7,482	4,217	853	0	0	0	0	0
7004	Interest Exp - other	9,331	0	0	0	0	0	0	0	0	0
7005	Interest Exp - USDA	3,888	3,812	3,731	3,645	3,560	3,470	3,375	3,276	3,173	3,065
7006	Interest Exp - Goodrick Lo	3,383	3,263	3,140	3,013	2,882	2,747	2,608	2,463	2,315	2,161
7007	Interest Expense	(1,285)	(1,455)	(1,678)	2,059	0	0	0	0	0	0
7100	Repair & Maint	2,440	12,387	6,317	8,549	22,000	10,000	10,000	10,000	10,000	10,000
7101	Rep/maint-City Hall	3,146	936	0	0	1,000	1,000	1,000	1,000	1,000	1,000
7105	Janitorial Supply	2,123	4,354	1,801	1,633	2,500	2,500	2,500	2,500	2,500	2,500
7106	Safety Supplies	4,878	4,760	8,507	4,278	5,000	5,000	5,000	5,000	5,000	5,000
7109	Sewer Line Maint/Monitorin	0	0	8,835	0	0	0	0	0	0	0
7110	Vehicle Maint.	2,884	1,323	2,064	2,420	2,500	2,500	2,500	2,500	2,500	2,500
7120	Equip Maint	16,555	16,933	12,343	28,919	8,000	23,000	23,000	23,000	23,000	23,000
7125	Computer Maint	492	505	575	285	800	800	800	800	800	800
7130	Rep/Maint Sewer Lns	7,553	133	4,534	4,900	11,000	25,000	25,000	25,000	25,000	25,000
7140	Maint - Meters	473	0	2,047	0	1,000	1,000	1,000	1,000	1,000	1,000
7150	Repairs - Streets	3,152	0	209	0	1,000	1,000	1,000	1,000	1,000	1,000
7200	Equip. Rental	646	0	2,227	3,306	2,000	2,000	2,000	2,000	2,000	2,000
7220	Facility Lease Exp	2,795	1,291	0	0	2,982	2,982	2,982	2,982	2,982	2,982
7291	Sludge Disposal	6,466	6,062	11,317	18,698	20,000	25,000	25,000	25,000	25,000	25,000
7300	Utilities	80,351	100,627	110,577	122,790	121,000	101,000	101,000	101,000	101,000	101,000
7320	Telephone	5,170	6,297	6,252	7,134	5,900	5,764	5,764	5,764	5,764	5,764
7400	Gas and Oil	6,636	5,492	13,627	5,602	6,500	6,500	6,500	6,500	6,500	6,500
7430	Chemicals	12,992	15,571	23,130	18,249	30,500	31,000	31,000	31,000	31,000	31,000
7450	Misc. Fees/Permits	4,561	7,004	31,475	7,560	33,140	17,000	17,000	17,000	17,000	17,000
7451	Credit Card Processing Ex	0	0	402	0	0	0	0	0	0	0

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
444 SEWER OPERATION TOTAL											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
7990	Depreciation Exp	360,430	360,431	362,007	503,157	0	0	0	0	0	
7999	Allocated Cost	52,577	51,484	75,216	112,594	96,951	93,578	85,271	82,151	81,903	80,427
Total Expenditure Chg		769,444	720,926	795,881	952,830	468,707	443,224	423,589	402,166	382,009	359,429
8000	Capital Outlay										
8210	Structure Improvemt	0	8,307	15,563	0	0	70,000	60,000	40,000	40,000	20,000
8220	Improvement-Misc	1,955	6,885	34,897	46,217	403,135	50,000	30,000	30,000	30,000	30,000
8240	Comp. HW / SW	2,750	1,718	1,336	12,048	3,000	1,000	1,000	1,000	1,000	1,000
8250	Machine & Equip	44,617	810	71,475	34,644	62,000		20,000	20,000	20,000	20,000
8551	Sewer Maint	46,590	36,541	34,374	43,016	45,000	50,000	50,000	50,000	50,000	50,000
8999	Expense Contra	(44,617)	0	(73,675)	(73,625)	0	0	0	0	0	0
Total Capital Cost Chg		51,295	54,261	83,970	62,300	513,135	171,000	161,000	141,000	141,000	121,000
TOTAL EXPENDITURE		1,691,940	1,755,909	1,812,448	2,038,159	2,228,200	1,833,045	2,098,590	2,139,921	2,156,992	2,165,372

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
445-445 SEWER EXPANSION CAPITAL PROJECTS											
Acct No.	Description	ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6527	New Swr Plt Financing	0	0	0	0	88,214	90,508	92,861	95,276	97,753	100,294
6760	Engineering	3,997	0	233	0	10,000					
6990	Fund Tr out	0	0	0	0	100,000					
Total Operating Supplies		3,997	0	233	0	198,214	90,508	92,861	95,276	97,753	100,294
7000	Operating Expense										
7008	New Swr Plt Financing	0	41,296	52,672	50,493	48,258	45,964	43,611	41,197	38,720	36,178
7990	Depreciation Exp	0	93,590	143,818	0	0					
7999	Allocated Cost	164	26,369	9,731	4,131	17,666	8,953	7,817	7,378	7,241	7,107
Total Expenditure Chg		164	161,255	206,221	54,624	65,924	54,918	51,428	48,574	45,960	43,285
8000	Capital Outlay										
8160	New treatment plant	3,926,261	500,953	13,140	16,254	190,000					
8220	Improvement-Misc	0	68,668	602	0	0					
8999	Expense Contra	(3,566,423)	(569,621)	0	0	0					
Total Capital Cost Chg		359,838	0	13,742	16,254	190,000	0	0	0	0	0
TOTAL EXPENDITURE		363,999	161,255	220,196	70,878	454,138	145,426	144,289	143,850	143,713	143,580

**CITY OF TEHACHAPI
TEHACHAPI MUNICIPAL AIRPORT & EVENT CENTER/RODEO GROUNDS
ENTERPRISE FUNDS 447 & 449**

NETWORK

The City of Tehachapi owns and operates the Tehachapi Municipal Airport. The airport is comprised of one 4000 ft. runway and 2 taxiways as well as lighting, navigational, communication, and fuel systems. On a yearly basis there are over 10,000 take-offs and landings at Tehachapi airport. It is home to approximately 95 airplanes and 2 helicopters. There are 21 airplane tie-downs and 81 hangars at the airport. Of these, the City owns 7 hangars and rents 5 of them as well as leasing out 7 tie-downs. Income is also derived from fuel sales, commercial and private leases, aircraft parking fees and the lease of the Event Center and Rodeo Grounds as well as the alfalfa fields both of which occupy a portion of outlying airport-owned lands. The management component of the airport is made up of a maintenance shop, a storage building and the pilot's terminal/lounge which houses the airport's administrative office.

SUBSYSTEMS

Airfield components

1. 4000 ft. runway
2. (2) taxiways
 - a. Alpha (parallel) ~4000 ft.
 - b. Charlie (diagonal) ~ 2500 ft.
3. (3) connectors (includes Charlie)
4. (2) ramps/tie-down areas
5. (2) runway stopways

Lighting system

1. Aviation lighting
 - a. White REL runway edge lights

- b. Red & green landing lights
 - c. (2) strobe REIL runway end identifier lights
 - d. (1) beacon safety/navigation light
 - e. (1) tetrahedron with (3) lit windsocks safety/alignment lights
 - f. (2) PAPI precision approach path indicator lights
2. Taxiway lighting
 - a. Blue TEL taxiway edge lights
 3. Security lighting
 - a. General security lights
 - b. Bus security lights
 4. Signage lighting
 5. Obstruction lighting
 6. Lighting bunker with switch gear

Navigational/communications systems

1. AWOS automated weather observation station
 - a. AWOS tower
 - b. AWOS server
 - c. (2) DADS density altitude displays
2. 2-way radio system
 - a. Frequencies 0004523.11250000 and 000120.02500000
 - b. (2) base radios
 - c. (2) mobile units
 - d. (12+) hand held radios

Fuel system

1. (2) 6000 gallon storage tanks
2. (2) fuel delivery pumps

3. Fuel hose reels
4. Pay terminal

Management components

1. Pilot's terminal/lounge
2. Hangar #1 maintenance shop
3. Hangar #40 storage
4. 100 Commercial Way (Construction)
5. Benbow house (to be demolished)
6. 115 N. Mojave (to be demolished)

Miscellaneous components

1. Event Center & Rodeo Grounds
 - a. Arena
 - b. Bleachers
2. Aviator Park

**5 YEAR VISION PLAN
AIRPORT DEPARTMENT
AIRPORT ENTERPRISE FUND 447**

DEPARTMENT MISSION

In cooperation with the overall mission of the City of Tehachapi to increase the quality of life for our citizens, the mission of the Tehachapi Municipal Airport is to contribute to the benefit and improvement of the City by:

- Maintaining the airport in compliance with federal, state and local standards
- Providing a safe environment for aircraft to operate within the National Transportation System
- Establishing policies and procedures to allow the airport to operate economically
- Securing federal and state grants to develop the airport in accordance with the Airport ACIP & ALP
- Contributing to the economic growth of the Tehachapi area
- Adopting a “Business Friendly” attitude to attract new commercial customers
- Maturing toward fiscal independence

DEPARTMENT DESCRIPTION

The Airport Department manages the safe operation and maintenance of both the Tehachapi Airport and the Event Center and Rodeo Grounds which are located on airport property. The Public Works Director oversees operations and supplies maintenance staff while City Hall handles airport related administrative and financial duties.

2016/2017 – 2020/2021 GOALS

- | | |
|----------------|--|
| Goal #1 | Maintain and operate the airport professionally without requiring financial assistance from the general fund or state loans |
| Goal #2 | Secure federal and state grants to maintain and develop key airport components |
| Goal #3 | Increase aviation and non-aviation activities that contribute to the economic growth of the airport, the City and the General Fund |

Goal #4 Maximize airport earning potential by developing available land

Goal #5 Increase revenue through commercial use of the airport

IMPLEMENTATION STRATEGIES

Goal #1 Maintain and operate the airport professionally without requiring financial assistance from the general fund or state loans

- Pursue creative aviation and non-aviation sources of revenue
- Represent a safe and clean environment to conduct aviation activities
- Execute ground lease options that are attractive to both the customer and the airport
- Offer competitive fuel prices
- Develop the airport into an attractive destination for recreation and business
- Perpetually improve customer service and amenities

Goal #2 Secure federal and state grants to maintain and develop key airport components

- Keep current grant requests on file with federal and state offices so they may be processed quickly

Goal #3 Increase aviation and non-aviation activities that contribute to the economic growth of the airport, the City and the General Fund

- Explore new innovative revenue generating ideas, promote Aviator Park and work closely with clubs, organizations, businesses, and the community

Goal #4 Maximize airport earning potential by developing available land

- Construct aircraft hangars for lease to private parties

Goal #5 Increase revenue through commercial use of the airport

- Campaign for corporate entities to operate and be based at Tehachapi Municipal Airport

CITY OF TEHACHAPI
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET
AIRPORT FUND SUMMARY

	ACTUAL					BUDGET				
	2011/12	2012/13	2013/14	2014/15	Mid 2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
REVENUES:										
CA Airport Aid	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
FAA Grant	135,489	0	223,013	164,082	11,806	0	0	0	0	0
Fuel Sales	427,325	392,056	440,906	368,827	215,000	302,500	302,500	302,500	302,500	302,500
Airport Lease	53,359	63,127	62,731	62,149	62,000	67,178	69,194	71,269	73,408	75,610
Hangar Fees	96,622	101,016	110,004	113,495	124,693	137,334	147,725	158,429	169,453	180,808
Property Lease	79,699	79,964	91,184	118,628	173,000	118,600	108,600	108,600	108,600	108,600
Operating Transfer-In	7,038	101,937	41,379	0	37,200	1,200	1,200	1,200	1,200	1,200
Other Revenues	1,953	5,263	16,513	9,265	4,703	4,500	4,500	4,500	4,500	4,500
Total Revenue	811,485	753,363	995,730	846,445	638,402	641,312	643,719	656,498	669,661	683,218
EXPENDITURES:										
Personnel	204,970	247,687	232,112	228,237	87,309	135,174	140,850	145,288	149,676	153,776
Operating Expenses	234,600	307,195	271,070	270,491	280,418	193,421	182,915	173,918	173,583	173,239
Fuel Purchase	424,909	366,370	416,282	317,060	204,250	275,000	275,000	275,000	275,000	275,000
Depreciation	155,358	137,627	151,811	159,333	No Budget	No Budget	No Budget	No Budget	No Budget	No Budget
Capital Purchase	(8,320)	(30,278)	(4,521)	(61,022)	80,594	2,000	2,000	2,000	2,000	2,000
Total Expenditure	1,011,517	1,028,602	1,066,754	914,099	652,571	605,595	600,765	596,206	600,258	604,015
Surplus/(deficit)	(200,032)	(275,238)	(71,024)	(67,654)	(14,169)	35,718	42,954	60,292	69,402	79,203

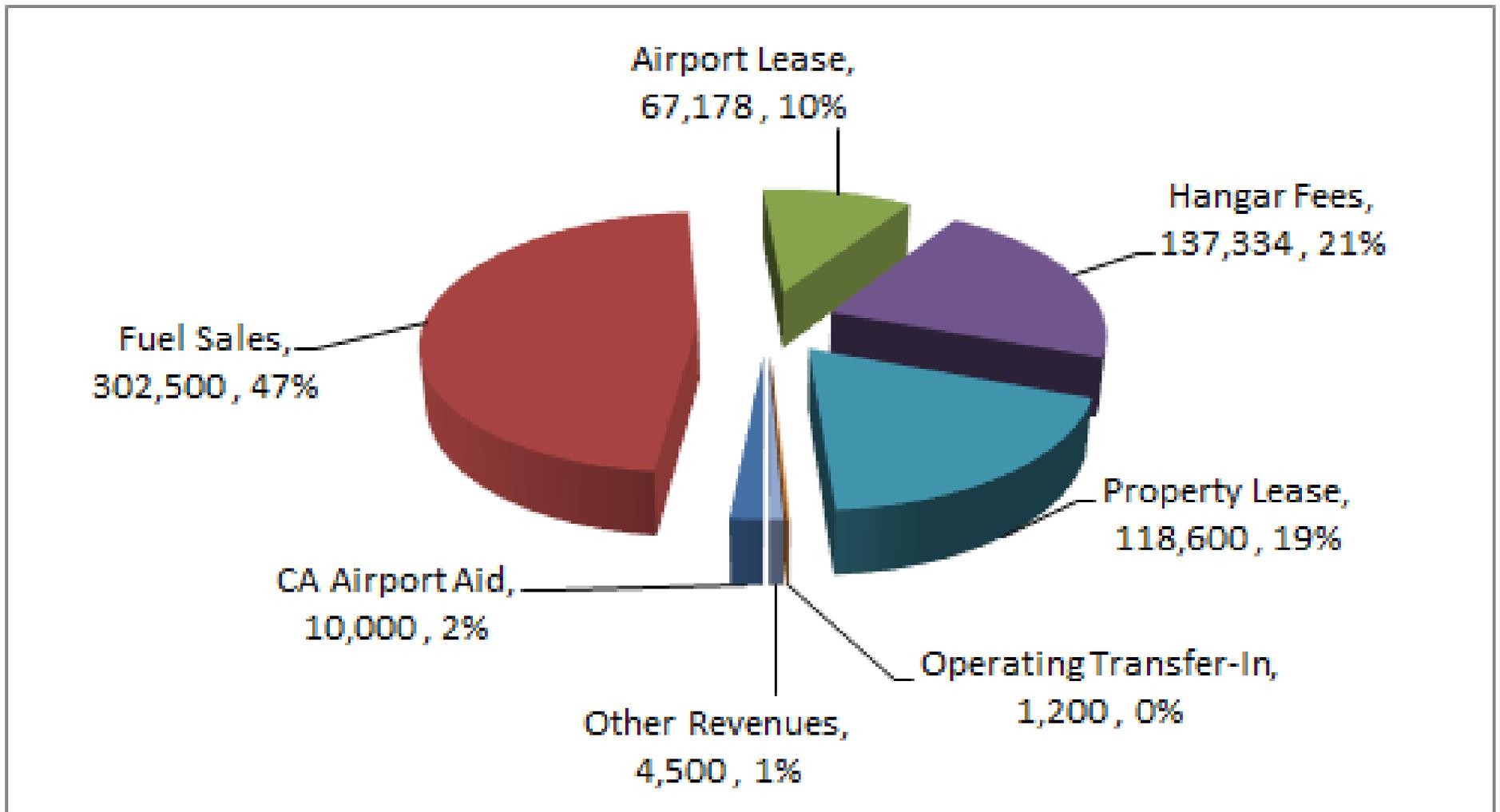
Beginning Cash - Projected *	(1,455,598)	(1,469,767)	(1,434,049)	(1,391,095)	(1,330,803)	(1,261,400)
Add: Revenue	638,402	641,312	643,719	656,498	669,661	683,218
Less: Expenses	(652,571)	(605,595)	(600,765)	(596,206)	(600,258)	(604,015)
Ending Cash - Projected *	(1,469,767)	(1,434,049)	(1,391,095)	(1,330,803)	(1,261,400)	(1,182,198)

CITY OF TEHACHAPI
AIRPORT OPERATION - BUDGETED PROJECTS

<u>Fiscal Year</u>	<u>G/L Acct. NO.</u>	<u>Budgeted Amount</u>	<u>Project Description</u>
16/17 ~ 20/21	447-447-7125	\$10,000	Maintenance to AWOS, Security System & Gate Access
	447-447-8240	\$2,000	Computer Replacements
		\$10,000	

AIRPORT FUND REVENUE

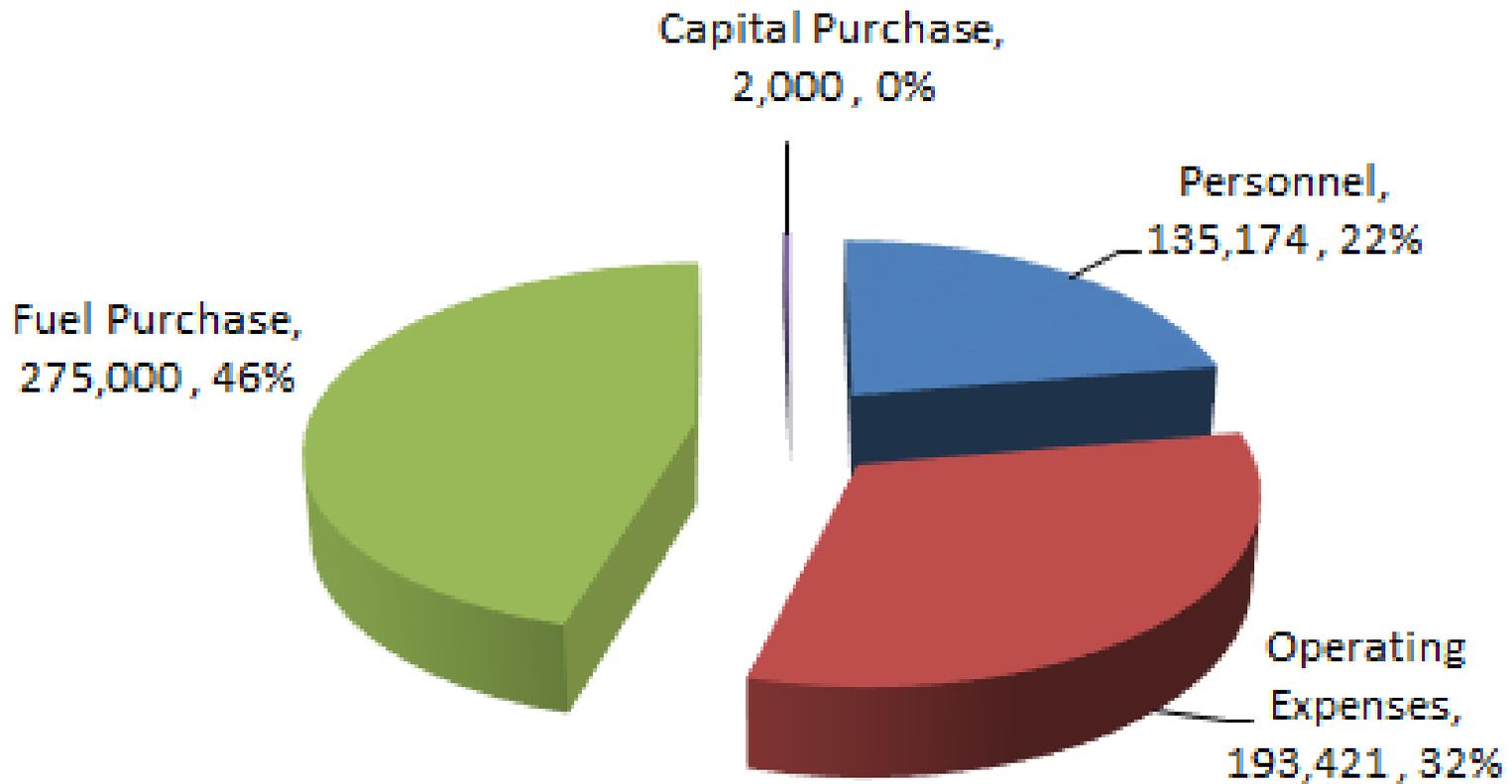
2016/17: \$641,312



CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
447-447: AIRPORT OPERATION											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4180	California Airport Aid	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
4186	Grant - Other	0	0	11,268	0	0					
4240	FAA Grant Revenue	41,081	0	0	0	0					
4317	Event Center Revenue	0	4,233	4,456	4,328	4,586	4,500	4,500	4,500	4,500	
4330	Misc. Revenue	1,893	900	789	3,868	100					
4334	Sale of Fixed Assets				1,033	0					
4353	Gate Card Fee	60	130	0	0	0					
4540	Credit Card Sales	427,325	391,200	440,906	367,937	215,000	302,500	302,500	302,500	302,500	
4550	Airport Fuel Concession	0	856	0	890	0	0	0	0	0	
4560	Commercial Non-Aviation	53,359	63,127	62,731	62,149	62,000	67,178	69,194	71,269	73,408	
4561	Billboard Lease	39,200	37,200	41,400	38,300	49,000	39,000	39,000	39,000	39,000	
4562	Tower Lease	10,499	12,764	19,784	50,328	94,000	49,600	39,600	39,600	39,600	
4565	Commercial Aviation	13,808	16,062	22,519	23,425	24,398	28,450	28,450	28,450	28,450	
4570	Non-Commercial Aviation	80,798	81,592	83,169	86,101	96,295	106,384	116,775	127,479	138,503	
4575	Airport Property Lease	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	
4580	Airport Parking	2,016	3,363	4,316	3,968	4,000	2,500	2,500	2,500	2,500	
4600	Interest Income	0	0	0	36	17					
4990	Operating Tr In	3,100	30,437	3,143	0	1,200	1,200	1,200	1,200	1,200	
		713,139	681,863	734,481	682,363	590,596	641,312	643,719	656,498	669,661	
										683,218	

AIRPORT FUND EXPENSE

2016/17: \$605,595



CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
447-447: AIRPORT OPERATION											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
EXPENDITURE											
5000	Personnel Expense					0					
5005	Full Time Salaries	97,857	154,660	143,819	135,404	46,105	80,596	84,475	87,976	91,411	94,579
5010	Part Time Salaries	40,060	3,089	1,468	307	167	15,500	15,810	16,130	16,450	16,780
5015	Overtime	6,150	7,428	6,735	4,275	6,000	6,000	6,000	6,000	6,000	6,000
5020	Physical Exam	27	0	0	0	0	0	0	0	0	0
5100	FICA Taxes	10,532	12,217	11,447	11,081	3,313	6,853	7,025	7,199	7,372	7,532
5110	Medical Insurance	17,163	31,840	30,099	31,162	6,992	12,217	12,217	12,217	12,217	12,217
5120	Workers Comp	8,949	10,035	13,336	14,522	1,559	3,355	3,523	3,669	3,815	3,954
5130	SUI Taxes	841	647	431	500	137	514	514	514	514	514
5140	Employer Paid PERS	22,046	23,177	20,279	18,127	5,498	9,908	11,056	11,352	11,667	11,969
5141	Pension Expense-GASB 68				(76)	0					
5150	Life Insurance	268	487	480	460	145	231	231	231	231	231
5170	Uniform	1,078	753	992	649	0	0	0	0	0	0
5999	Payroll Contra Account		3,352	3,026	11,827	17,392					
Total Personnel Cost Chg		204,970	247,687	232,112	228,237	87,309	135,174	140,850	145,288	149,676	153,776
6000	Operating Expenses										
6005	Small Tools / Special Supplies	676	1,837	523	356	800	800	800	800	800	800
6010	Office Supplies	1,973	10,512	16,453	2,133	500	500	500	500	500	500
6030	Computer Supplies	459	422	178	64	200	200	200	200	200	200
6100	Postage	215	130	231	110	200	200	200	200	200	200
6150	Meals & Lodging	561	2,834	530	1,122	200	200	200	200	200	200
6200	Education/Training	640	1,482	246	109	508	500	500	500	500	500
6220	Mileage Reim.	1,704	4,320	3,912	3,841	1,200	1,200	1,200	1,200	1,200	1,200
6250	Bad Debt Exp	699	0	0	3,500	223					
6300	Dues & Publications	0	0	415	35	200	200	200	200	200	200
6310	Comm. Relation	492	100	55	0	200	200	200	200	200	200
6315	CCI-Dedicated Work Crew	5,699	1,677	1,253	0	0	0	0	0	0	0
6525	Principal-Tank Proj	0	0	0	0	11,376	11,860	6,690	0	0	0
6610	Fuel Concession	424,909	366,370	416,282	317,060	204,250	275,000	275,000	275,000	275,000	275,000
6630	Admin. Fees	0	0	0	0	9					
6632	Credit Card Fee	7,482	10,876	12,469	9,829	10,000	10,000	10,000	10,000	10,000	10,000
6700	Advertising	732	361	1,559	387	500	500	500	500	500	500
6710	Printing	110	55	429	352	500	500	500	500	500	500
6730	Contract Service	3,190	6,638	9,317	19,405	12,000	12,000	12,000	12,000	12,000	12,000
6734	Cont.-Weed Abate	10,147	5,990	11,500	14,500	12,000	12,000	12,000	12,000	12,000	12,000
6735	Janitorial Services	2,682	3,450	7,255	5,040	8,000	8,000	8,000	8,000	8,000	8,000
6741	Legal Serv-ext Ord	5,416	4,206	4,912	6,247	12,145	3,000	3,000	3,000	3,000	3,000
6800	Insurance & Bond	15,459	12,804	15,459	10,258	21,708	18,000	18,000	18,000	18,000	18,000
6990	Fund Transfer	3,938	71,500	38,236	0	36,000	0	0	0	0	0
Total Operating Supplies		487,181	505,563	541,214	394,349	332,719	354,860	349,690	343,000	343,000	343,000

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
447-447: AIRPORT OPERATION											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
7000	Operating Expense										
7001	Interest-Tank Proj	3,565	3,088	2,587	2,061	1,511	937	338	0	0	0
7007	Interest Expense	(239)	(251)	(263)	(275)	0					
7100	Repair & Maint	68,876	42,944	25,724	28,139	19,000	25,000	25,000	25,000	25,000	25,000
7102	Rep/maint-Billboards/Rodeo Ground	1,211	422	0	0	2,000	3,000	3,000	3,000	3,000	3,000
7105	Janitorial Supply	521	87	456	1,161	670	690	690	690	690	690
7106	Safety Supplies	378	2,401	819	620	500	500	500	500	500	500
7110	Vehicle Maint.	460	878	1,372	1,947	1,500	1,500	1,500	1,500	1,500	1,500
7120	Equip Maint	10,583	11,928	5,591	3,019	5,000	5,000	5,000	5,000	5,000	5,000
7125	Computer Maint	13,143	9,581	3,161	6,376	7,000	10,000	10,000	10,000	10,000	10,000
7200	Equip. Rental	0	0	347	584	250	250	250	250	250	250
7205	Expensed Equipment	3,400	0	0	0	0					
7220	Facility Lease Exp	0	0	3,039	3,346	3,100	3,100	3,100	3,100	3,100	3,100
7300	Utilities	16,098	19,285	25,357	20,619	22,000	23,000	23,000	23,000	23,000	23,000
7320	Telephone	1,684	1,609	1,725	2,597	2,000	2,000	2,000	2,000	2,000	2,000
7400	Gas and Oil	2,803	1,916	2,272	2,265	124	0	0	0	0	0
7450	Misc. Fees/Permits	1,463	1,089	4,997	2,023	2,352	1,300	1,300	1,300	1,300	1,300
7990	Depreciation Exp	155,358	160,182	163,088	170,610	0					
7991	Depreciation Exp Contra Acct	0	(22,554)	(11,277)	(11,277)	0					
7999	Allocated Costs - GF	38,575	35,677	38,913	53,941	49,735	37,284	32,547	30,578	30,243	29,899
Total Expenditure Chg		317,880	268,283	267,908	287,757	116,742	113,561	108,225	105,918	105,583	105,239
8000	Capital Outlay										
8220	Improvement-Misc	950	3,789	3,615	0	0					
8240	Comp. HW / SW	536	3,280	21,905	15	0	2,000	2,000	2,000	2,000	2,000
8250	Machine & Equip	0	0	0	34,887	0					
8275	Prop Acq. Cost	0	0	0	15,000	16,000					
8999	Expense Contra Acct	0	0	(159,292)	(46,145)	0					
Total Capital Cost Chg		1,486	7,069	(133,772)	3,756	16,000	2,000	2,000	2,000	2,000	2,000
TOTAL EXPENDITURE		1,011,517	1,028,602	907,462	914,099	552,770	605,595	600,765	596,206	600,258	604,015

**CITY OF TEHACHAPI
LANDSCAPING AND LIGHTING ASSESSMENT DISTRICT FUNDS
601 – 615**

DESCRIPTION

Landscaping and Lighting District No. 1 consists of lots, parcels and tracts of land located in several different subdivisions. The purpose of the District is to ensure ongoing maintenance, operation and servicing of local perimeter landscaping and street lighting improvements that were installed in connection with development of properties within the District. This District will provide financial mechanism (annual assessments) by which ongoing operation and maintenance of these improvements will be funded.

REVENUE

The City levies and collects special assessments to continue maintenance of the improvements within the proposed district. The District is levied annually, pursuant to the Landscape and Lighting Act of 1972, Part 2 of Division 15 of the California Streets and Highways Code (the "1972 Act") and in compliance with the substantive and procedural requirements of the California State Constitution Article XIII C and XIII D ("Proposition 218").

The annual LLD special tax is levied through the property tax bill generated by the County of Kern.

<u>Fund No.</u>	<u>District Description</u>	<u>Date Formed</u>	<u>First Levy (Fiscal Year)</u>
601	LLD 1 – Heritage Oaks, Tract 6062,	December, 2003	2004/05
602	LLD 1, Annexation #1 – Clear View Estates, Tr. 6212	July, 2004	2004/05
603	LLD 1, Annexation #2 – Autumn Hills, Tr. 6215	December, 2004	2005/06
604	LLD 1, Annexation #3 – Alta Homes, Tr. 6216	December, 2004	2005/06
605	LLD 1, Annexation #4 - Gerald Jorgensen, Tr. 6248	December, 2004	2005/06

<u>Fund No.</u>	<u>District Description</u>	<u>Date Formed</u>	<u>First Levy (Fiscal Year)</u>
606	LLD 1, Annexation #5 – Orchard Glen, Tr. 5812	August, 2006	2007/08
607	LLD 1, Annexation #6 – Mullberry Place, Tr. 4927	August, 2006	2007/08
608	LLD 1, Annexation #7 – Mill Street Cottages, Tr. 6360	May, 2007	2008/09
610	LLD1, Annexation #9 – W. of HS (Vlly&Pinon), Tr 6723-A	December, 2007	2008/09
614	LLD1, Annexation #13 – Industrial Pkwy, P 10997	n/a	
615	LLD1, Annexation #14 – Tehachapi Blvd, P 11353	December, 2007	2009/10

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
601 - HERITAGE OAKS LLD, TR #6062											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	23,504	23,863	24,395	25,586	26,202	26,988	27,798	28,632	29,491	30,375
4600	Interest Income	34	0	0	0	0					
Total Revenue		23,537	23,863	24,395	25,586	26,202	26,988	27,798	28,632	29,491	30,375
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6630	Admin. Fees	1,177	2,683	2,924	4,257	3,090	3,718	3,830	3,945	4,063	4,185
6730	Contract Service	0	8	0	0	0					
Total Operating Supplies		1,177	2,692	2,924	4,257	3,090	3,718	3,830	3,945	4,063	4,185
7000	Operating Expense										
7100	Repair & Maint - Sump	0	139	103	122	1,500	1,500	1,500	1,500	1,500	1,500
7137	Landscape Maintenance	16,405	18,313	15,875	22,986	21,000	20,000	20,000	20,000	20,000	20,000
7300	Utilities	11,420	14,257	13,044	9,491	15,000	9,500	9,785	10,079	10,381	10,692
7510	Landscape Electricity	70	0	0	0	78	81	83	86	88	91
7520	Street Lights	1,771	1,771	14,868	9,215	10,000	11,000	11,000	11,000	11,330	11,330
Total Expenditure Chg		29,666	34,480	43,890	41,814	47,578	42,081	42,368	42,664	43,299	43,613
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	
TOTAL EXPENDITURE		30,843	37,172	46,814	46,072	50,668	45,799	46,198	46,609	47,362	47,798
NET CHANGE		(7,305)	(13,308)	(22,419)	(20,486)	(24,466)	(18,810)	(18,400)	(17,977)	(17,871)	(17,422)

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
602 - PANNON CLEAR VIEW, TR# 6212, ANNEX 1											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	22,423	26,364	15,877	16,395	17,095	17,608	18,136	18,680	19,240	19,818
4600	Interest Income	803	539	587	465	433	446	459	473	487	502
Total Revenue		23,226	26,902	16,464	16,860	17,528	18,053	18,595	19,153	19,727	20,319
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6630	Admin. Fees	1,587	1,974	1,451	1,441	2,141	1,290	1,329	1,369	1,410	1,452
Total Operating Supplies		1,587	1,974	1,451	1,441	2,141	1,290	1,329	1,369	1,410	1,452
7000	Operating Expense										
7100	Repair & Maint - Sump	0	0	0	0	2,721	2,800	2,800	2,800	2,800	2,800
7137	Landscape Maintenance	5,488	8,064	5,355	4,578	7,350	5,000	5,250	5,513	5,788	6,078
7300	Utilities	808	944	1,127	1,037	2,000	1,379	1,421	1,463	1,507	1,552
7510	Landscape Electricity	246	297	324	323	412	424	437	450	464	478
7520	Street Lights	2,016	2,179	6,247	3,697	4,000	5,000	5,150	5,305	5,464	5,628
Total Expenditure Chg		8,558	11,484	13,053	9,635	16,483	14,604	15,058	15,530	16,023	16,535
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	
TOTAL EXPENDITURE		10,145	13,458	14,504	11,076	18,624	15,894	16,387	16,899	17,432	17,987
NET CHANGE		13,081	13,444	1,960	5,784	(1,097)	2,159	2,208	2,254	2,295	2,332

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
603 - KB AUTUMN HILLS, TR #6215, ANNEX 2											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	26,481	28,266	28,854	28,432	29,907	30,804	31,728	32,680	33,661	34,671
Total Revenue		26,481	28,266	28,854	28,432	29,907	30,804	31,728	32,680	33,661	34,671
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6630	Admin. Fees	2,125	3,362	3,350	3,102	3,635	3,324	3,423	3,526	3,632	3,741
Total Operating Supplies		2,125	3,362	3,350	3,102	3,635	3,324	3,423	3,526	3,632	3,741
7000	Operating Expense										
7100	Repair & Maint - Sump	10,541	9,535	2,268	0	5,000	5,000	5,000	5,000	5,000	5,000
7137	Landscape Maintenance	18,280	16,453	21,425	17,467	17,000	20,948	21,995	23,095	24,249	25,462
7300	Utilities	7,184	7,444	7,719	5,754	8,034	7,000	7,210	7,426	7,649	7,879
7510	Landscape Electricity	3,077	2,149	2,402	4,599	2,575	3,000	3,090	3,183	3,278	3,377
7520	Street Lights	863	2,956	2,344	270	2,369	2,440	2,513	2,589	2,666	2,746
Total Expenditure Chg		39,944	38,538	36,158	28,090	34,978	38,388	39,808	41,292	42,843	44,463
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		42,070	41,900	39,508	31,192	38,613	41,711	43,232	44,818	46,475	48,204
NET CHANGE		(15,588)	(13,634)	(10,654)	(2,761)	(8,706)	(10,907)	(11,503)	(12,138)	(12,814)	(13,534)

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
604 - PRESTIGE HOMES, ALTA HOMES TR #6216, ANNEX 3											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	86,562	90,784	90,577	91,282	96,161	99,046	102,017	105,078	108,230	111,477
4600	Interest Income	486	204	58	0	0	0	0	0	0	0
Total Revenue		87,047	90,988	90,635	91,282	96,161	99,046	102,017	105,078	108,230	111,477
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0									
6000	Operating Expenses										
6630	Admin. Fees	9,170	9,555	10,059	11,327	11,400	12,780	13,164	13,559	13,965	14,384
Total Operating Supplies		9,170	9,555	10,059	11,327	11,400	12,780	13,164	13,559	13,965	14,384
7000	Operating Expense										
7100	Repair & Maint - Sump	0	0	0	0	2,000	2,000	2,000	2,000	2,000	2,000
7137	Landscape Maintenance	84,203	89,797	100,766	103,612	110,000	121,275	127,339	133,706	140,391	147,411
7300	Utilities	12,699	15,907	16,858	14,280	16,000	16,391	16,883	17,389	17,911	18,448
7510	Landscape Electricity	757	1,083	2,162	1,559	1,600	1,160	1,194	1,230	1,267	1,305
7520	Street Lights	0	0	868	3,436	3,500	3,819	3,934	4,052	4,173	4,299
Total Expenditure Chg		97,659	106,787	120,654	122,888	133,100	144,645	151,350	158,377	165,742	173,462
8000	Capital Outlay										
Total Capital Cost Chg		0									
TOTAL EXPENDITURE		106,830	116,341	130,713	134,214	144,500	157,425	164,513	171,935	179,708	187,847
NET CHANGE		(19,783)	(25,353)	(40,078)	(42,932)	(48,339)	(58,379)	(62,496)	(66,858)	(71,478)	(76,370)

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
605 - GERALD JORGENSEN, TR #6248, ANNEX 4											
No Activities											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	7,553	0	0	0	0	0	0	0	0	
4600	Interest Income	223	147	151	116	105	110	116	122	128	
Total Revenue		7,776	147	151	116	105	110	116	122	128	
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6630	Admin. Fees	985	20	0	0	0	0	0	0	0	
Total Operating Supplies		985	20	0							
7000	Operating Expense										
Total Expenditure Chg		0	0	0	0	0	0	0	0	0	
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	
TOTAL EXPENDITURE		985	20	0							
NET CHANGE		6,792	127	151	116	105	110	116	122	128	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
606 - KB BY ORCHARD GLEN, TR #5812, ANNEX 5											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	78,739	81,047	82,357	82,769	87,169	89,784	92,477	95,252	98,109	101,053
4600	Interest Income	9	0	0	0	0					
Total Revenue		78,748	81,047	82,357	82,769	87,169	89,784	92,477	95,252	98,109	101,053
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	0
6000	Operating Expenses										
6630	Admin. Fees	4,197	8,719	8,938	7,482	8,500	7,616	7,844	8,080	8,322	8,572
Total Operating Supplies		4,197	8,719	8,938	7,482	8,500	7,616	7,844	8,080	8,322	8,572
7000	Operating Expense										
7100	Repair & Maint - Sump	0	2,193	103	0	1,500	1,000	1,500	1,500	1,500	1,000
7137	Landscape Maintenance	60,902	47,846	48,958	43,728	48,925	50,393	51,905	53,462	55,066	56,717
7300	Utilities	23,771	21,021	25,774	19,582	23,186	20,000	20,600	21,218	21,855	22,510
7510	Landscape Electricity	4,575	2,382	1,098	1,311	1,639	1,688	1,739	1,791	1,844	1,900
7520	Street Lights	8,449	12,153	13,075	14,518	15,000	13,113	13,506	13,911	14,329	14,758
Total Expenditure Chg		97,696	85,594	89,008	79,139	90,250	86,193	89,249	91,882	94,593	96,886
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		101,893	94,313	97,946	86,621	98,750	93,809	97,093	99,961	102,915	105,457
NET CHANGE		(23,146)	(13,266)	(15,589)	(3,852)	(11,581)	(4,025)	(4,616)	(4,709)	(4,806)	(4,405)

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
608 - MILL STREET COTTAGES TR #6360, ANNEX 7											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	4,458	4,549	4,638	4,674	4,920	5,068	5,220	5,377	5,538	5,704
Total Revenue		4,458	4,549	4,638	4,674	4,920	5,068	5,220	5,377	5,538	5,704
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	0
6000	Operating Expenses										
6630	Admin. Fees	761	373	862	683	406	375	387	398	410	422
6730	Contract Service	24	0	0	0	1	0	0	0	0	0
Total Operating Supplies		785	373	862	683	407	375	387	398	410	422
7000	Operating Expense										
7137	Landscape Maintenance	1,896	523	2,283	1,453	2,000	1,500	1,575	1,654	1,736	1,823
7300	Utilities	295	289	289	305	500	348	358	369	380	392
7510	Landscape Electricity	538	512	494	94	567	200	206	212	219	225
7520	Street Lights	1,289	1,647	2,690	2,052	2,100	2,200	2,266	2,334	2,404	2,476
Total Expenditure Chg		4,018	2,971	5,756	3,903	5,167	4,248	4,405	4,569	4,739	4,916
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURE		4,803	3,344	6,618	4,586	5,573	4,623	4,792	4,967	5,149	5,339
NET CHANGE		(345)	1,205	(1,980)	88	(653)	445	428	409	389	366

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
610 - W. OF HS (VALLEY & PINON), tr #6723-A, ANNEX #9											
No Activities											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	35,747	0	5	0	0	0	0	0	0	
4600	Interest Income	123	108	114	79	37	33	35	36	40	
Total Revenue		35,870	108	119	79	37	33	35	36	40	
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6630	Admin. Fees	32	0	0	0	0	0	0	0	0	
Total Operating Supplies		32	0	0	0	0	0	0	0	0	
7000	Operating Expense										
Total Expenditure Chg		0	0	0	0	0	0	0	0	0	
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	
TOTAL EXPENDITURE		32	0	0	0	0	0	0	0	0	
NET CHANGE		35,838	108	119	79	37	33	35	36	40	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
614 - Industrial Parkway-MLF (PM 10997), Voted "NO", No District was Formed											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	0	0	0	1,747	460	0	0	0	0	
4600	Interest Income	6	4	4	1	1	0	0	0	0	
Total Revenue		6	4	4	1,748	461	0	0	0	0	
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6630	Admin. Fees	0	0	0	0	286	247	255	262	270	
6760	Engineering	0	0	1,654	0	0					
Total Operating Supplies		0	0	1,654	0	286	247	255	262	270	
7000	Operating Expense										
7137	Landscape Maintenance	0	0	0	0	0	2,000	2,100	2,205	2,315	
7520	Street Lights	0	0	0	625	466	800	824	849	874	
Total Expenditure Chg		0	0	0	625	466	2,800	2,924	3,054	3,189	
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	
TOTAL EXPENDITURE		0	0	1,654	625	752	3,047	3,179	3,316	3,460	
NET CHANGE		6	4	(1,650)	1,124	(291)	(3,047)	(3,179)	(3,316)	(3,460)	

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
615 - Tehachapi Blvd (Superior Construction) , PM #11353											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	2,533	3,537	3,617	3,635	3,640	3,954	4,073	4,195	4,321	4,450
4600	Interest Income	39	9	1	0	0	26	28	29	31	32
Total Revenue		2,572	3,546	3,618	3,635	3,640	3,980	4,100	4,224	4,351	4,482
EXPENDITURE											
5000	Personnel Expense					0					
Total Personnel Cost Chg		0									
6000	Operating Expenses										
6630	Admin. Fees	1,113	405	566	538	438	446	459	473	487	502
6730	Contract Service	(809)	0	0	0	0	0	0	0	0	0
Total Operating Supplies		304	405	566	538	438	446	459	473	487	502
7000	Operating Expense										
7137	Landscape Maintenance	1,780	1,868	2,627	2,439	2,500	2,623	2,754	2,892	3,036	3,188
7300	Utilities	1,029	2,216	2,110	1,287	2,000	1,300	1,339	1,379	1,421	1,463
7510	Landscape Electricity	76	0	0	0	0	0	0	0	0	0
7520	Street Lights	477	997	913	936	1,000	1,126	1,159	1,194	1,230	1,267
Total Expenditure Chg		3,362	5,081	5,650	4,661	5,500	5,048	5,252	5,465	5,687	5,918
8000	Capital Outlay										
Total Capital Cost Chg		0									
TOTAL EXPENDITURE		3,667	5,486	6,216	5,200	5,938	5,495	5,712	5,938	6,174	6,420
NET CHANGE		(1,095)	(1,939)	(2,598)	(1,565)	(2,298)	(1,514)	(1,611)	(1,714)	(1,823)	(1,938)

CITY OF TEHACHAPI											
FISCAL YEAR 2016/17 - 2020/21 FIVE-YEAR BUDGET											
701 - DBAD - Tehachapi Blvd - Drain Basin, PM #11353											
		ACTUAL					BUDGET				
		11/12	12/13	13/14	14/15	Mid 15/16	16/17	17/18	18/19	19/20	20/21
REVENUE											
4012	Property Tax - LLD	17,586	17,535	10,316	10,316	7,017	7,228	7,445	7,668	7,898	8,135
4600	Interest Income	282	214	266	234	293	308	323	339	356	374
Total Revenue		17,869	17,749	10,582	10,550	7,311	7,536	7,768	8,008	8,255	8,509
EXPENDITURE											
5000	Personnel Expense										
Total Personnel Cost Chg		0	0	0	0	0	0	0	0	0	
6000	Operating Expenses										
6630	Admin. Fees	1,361	1,402	1,505	1,856	1,800	1,591	1,639	1,688	1,739	1,791
Total Operating Supplies		1,361	1,402	1,505	1,856	1,800	1,591	1,639	1,688	1,739	1,791
7000	Operating Expense										
7510	Landscape Electricity	1,125	2,062	3,142	510	1,030	1,061	1,093	1,126	1,159	1,194
Total Expenditure Chg		1,125	2,062	3,142	510	1,030	1,061	1,093	1,126	1,159	1,194
8000	Capital Outlay										
Total Capital Cost Chg		0	0	0	0	0	0	0	0	0	
TOTAL EXPENDITURE		2,486	3,464	4,647	2,366	2,830	2,652	2,732	2,814	2,898	2,985
NET CHANGE		15,383	14,285	5,935	8,184	4,481	4,884	5,036	5,194	5,356	5,524

RESOLUTION NO. 25-16

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF TEHACHAPI APPROVING AND ADOPTING THE CITY OF TEHACHAPI'S BUDGET FOR THE FISCAL YEAR 2016-17, THE PRELIMINARY BUDGET FOR FISCAL YEARS 2017-18, 2018-19, 2019-20 AND 2020-21

WHEREAS, the City Council of the City of Tehachapi did review and hold public meetings on the Budget and Preliminary Budget for Fiscal Years 2016-17 through 2020-21, at Wells Education Center, 300 South Robinson Street, at which time said Budget and Preliminary Budget were modified, revised, corrected, amended and changed, and matters pertaining thereto, were heard and considered; and

WHEREAS, the City Council wishes to approve the Budget for Fiscal Year 2016-2017 and the Preliminary Budget for Fiscal Years 2017-18 through 2020-21; and

WHEREAS, the City Council of the City of Tehachapi has heretofore, or hereafter will, raise sufficient revenues to finance and balance said Budget.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Tehachapi as follows:

SECTION 1. The foregoing recitals are true and correct.

SECTION 2. The Budget of the City of Tehachapi for Fiscal Year 2016-17, as amended, modified, revised, and corrected by the City Council, is hereby approved and adopted, including the specified amounts for each of the various funds, departments, programs and accounts as set forth.

SECTION 3. The Preliminary Budget of the City of Tehachapi for Fiscal Year 2017-18 through 2020-21, as amended modified, revised, and corrected by City Council, is hereby approved and adopted.

SECTION 4. The Budget and Preliminary Budget for the City of Tehachapi, for the Fiscal Years 2016-17 through 2020-2021, as amended, modified, revised and corrected by the City Council, shall be placed on file in the office of the City Clerk and shall be open to public inspection.

SECTION 5. The Finance Director is hereby authorized and instructed to take all steps necessary to implement this resolution in accordance with the provisions of the Budget.

SECTION 6. Without prior approval of the City Council, the City Manager shall have the authority to transfer appropriations of up to \$20,000.00 from program to program but not from fund to fund, except shifts in appropriations relating to personnel, provided that any transfer of more than such amount or any transfer from fund to fund (except as relates to personnel) shall be approved by the City Council.

SECTION 7. The City Manager shall approve the Encumbrances and Continuing Appropriations from Fiscal Year 2015-16 which shall become part of the City Budget for Fiscal Year 2016-17.

SECTION 9. The Budget for Fiscal Year 2016-17, as submitted, amended, modified, revised, corrected, adopted and filed by the City Council, shall be the City Budget for Fiscal Year 2016-17 and is subject to the requirements of Article XIII B of the California Constitution.

SECTION 10. The Budget for Fiscal Year 2016-17, as submitted, amended, modified, revised, corrected and adopted by the City Council includes appropriations which are subject to and are within the Appropriations Limit established for the fiscal year 2016-17.

SECTION 11. The City Council hereby appropriates any revenues in excess of expenditures to meet contingencies for undetermined operating and capital expenses.

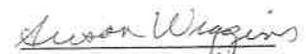
PASSED AND ADOPTED at a special meeting of the City Council of the City of Tehachapi held on the 20th day of June 2016, by the following vote:

AYES: WIGGINS, NIXON, GRIMES, SMITH, WAHLSTROM

NOES: NONE

ABSENT: NONE

ABSTAIN: NONE


SUSAN WIGGINS, Mayor of the
City of Tehachapi, California

ATTEST:


Tori Marsh
City Clerk of the City of Tehachapi

I hereby certify that the foregoing resolution was duly and regularly adopted by the City Council of the City of Tehachapi at a Special Meeting thereof held on June 20, 2016


Tori Marsh
City Clerk of the City of Tehachapi

RESOLUTION NO. 26-16

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
TEHACHAPI ESTABLISHING AN APPROPRIATIONS LIMIT
PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA
CONSTITUTION AND REPEALING RESOLUTION NO. 34-15**

WHEREAS, Article XIII B of the California Constitution provides that the total annual appropriations subject to limitation for each governmental entity, including this City, shall not exceed the appropriations limit of such entity of government for the prior year, as adjusted for changes in the California per capita income or assessment roll for new non-residential construction and population, except as otherwise provided for in said Article XIII B and implementing State statutes; and

WHEREAS, pursuant to Section 7910 of the California Government Code, "Each year the governing body of each local jurisdiction shall, by resolution, establish its appropriations limit and make other necessary determinations for the following fiscal year pursuant to Article XIII B at a regularly scheduled meeting or noticed special meeting"; and

WHEREAS, the City's appropriations limit was last established by Resolution No. 34-15 on June 1, 2015; and

WHEREAS, since the data necessary to calculate the increase in non-residential assessed valuation is generally not available from County assessors' office, there is the possible need to adjust the limit once the assessment data is available; and

WHEREAS, the appropriations limit for the City of Tehachapi has been calculated and determined, on a provisional basis, using the per capita income and population factors, for the Fiscal Year 2016-2017 to be \$ 11,657,060; and

WHEREAS, the documentation and calculations necessary to arrive at said limitation amount have heretofore been available for public inspection for the required fifteen (15) days.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Tehachapi as follows:

SECTION 1. That an appropriations limit in the amount of \$11,657,060 is hereby established for Fiscal Year 2016-2017.

SECTION 2. That all supporting documentation used in the determination of said appropriations limit be made available at the Tehachapi City Hall during normal business hours for inspection by the public.

SECTION 3. That Resolution No. 34-15 is hereby repealed in its entirety.

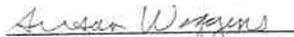
PASSED AND ADOPTED by the City Council of the City of Tehachapi at a special meeting this 20th day of June, 2016 by the following vote:

AYES: WIGGINS, NIXON, GRIMES, SMITH, WAHLSTROM

NOES: NONE

ABSENT: NONE

ABSTAIN: NONE


SUSAN WIGGINS, Mayor of the
City of Tehachapi, California

PUBLIC NOTICE

May 11, 2016

APPROPRIATION LIMITATION FOR 2016 – 2017

California per capita personal income change times population change converted to a ratio:
 $(1.0537 \times 1.0080) = 1.06213$

The 2015 - 2016 limitation times ratio of change:

$$(\$10,975,173 \times 1.06213) = \$11,657,060$$

(1) Price Factor:

Article XIII B specifies that local jurisdictions select their cost of living factor to compute their appropriation limit by a vote of their governing body. Local jurisdictions may select either the percentage change in California per capita personal income or the percentage change in the local assessment roll due to the addition of local non-residential new construction. The percentage change used in setting the 2016-2017 limit is:

California per capita personal income: 5.37% change

(2) Population Factor:

The population percentage change was prepared pursuant to Sections 2227 and 2228 of the Revenue and Taxation Code and is calculated as of January 1. The change from January 1, 2015, to January 1, 2016 is used in setting the 2016-2017 appropriation limit. Section 7901 of the Government Code allows "A city or special district may choose to use the change in population within its jurisdiction or within the county in which it is located".

State of California - Department of Finance

Population (Kern County) 1-1-2015: 852,643

Population (Kern County) 1-1-2016: 859,502 0.80% Change

CITY OF TEHACHAPI						
STAFF HEAD COUNTS FY 2016/2017 - 2020 /2021						
	BUDGET					
	Mid 15/16	16/17	17/18	18/19	19/20	20/21
FULL TIME	HEAD COUNTS					
Development Services Director	1	1	1	1	1	1
Assistant City Engineer	1	2	2	2	2	2
Engineering Assistant	1	1	1	1	1	1
Building Inspector	1	1	1	1	1	1
Planner	1	1	1	1	1	1
Development Service Technician	1	1	1	1	1	1
Finance Director	1	1	1	1	1	1
Accountant II	1	1	1	1	1	1
HR Coordinator	1	1	1	1	1	1
Account Clerk	1	1	1	1	1	1
Accounting Clerk	2	2	2	2	2	2
Assistant City Manager	1	1	1	1	1	1
Economic Development Coordinator	1	1	1	1	1	1
Administrative Manager	1	1	1	1	1	1
Administrative Assistant II	3	3	3	3	3	3
Public Works Director	1	1	1	1	1	1
Public Works Supervisor		1	1	1	1	1
Utility Supervisor	1	1	1	1	1	1
Lead Maintenance Worker	2	2	2	2	2	2
Chief Wastewater Operator	1	1	1	1	1	1
Senior Maintenance Worker	1	1	1	1	1	1
Senior Water System Operator	1	1	1	1	1	1
Senior Wastewater Operator	1	1	1	1	1	1
Wastewater Operator II	1	1	1	1	1	1
Water System Operator II	2	2	2	2	2	2
Water System Operator I	1	1	1	1	1	1
Maintenance Worker II	2	2	2	2	2	2
Maintenance Worker I	2	2	2	2	2	2
Lead Landscape Maintenance	1	1	1	1	1	1

	BUDGET					
	Mid 15/16	16/17	17/18	18/19	19/20	20/21
Police Chief	1	1	1	1	1	1
Sergeant	2	2	2	2	2	2
Senior Officer	2	2	2	2	2	2
Officer	10	10	10	10	10	10
Lead Dispatcher	1	1	1	1	1	1
Police Technician		6	6	6	6	6
Code Enforcement Officer	1	1	1	1	1	1
Executive Assistant to the Chief	1	1	1	1	1	1
Police Clerk	1	1	1	1	1	1
PART TIME				HOURS		
Office Assistant	1,799	3,000	3,000	3,000	3,000	3,000
Laborer	328	4,000	4,000	4,000	4,000	4,000
				HEAD COUNTS		
ELECTED & CONTRACT-F/T						
City Council (Elected)	5	5	5	5	5	5
City Clerk (Elected/Appointed)	1	1	1	1	1	1
City Treasurer (Elected)	1	1	1	1	1	1
City Manager	1	1	1	1	1	1
SUMMARY						
Full Time	54	62	62	62	62	62
Contract - Full Time	1	1	1	1	1	1
Elected/Appointed	7	7	7	7	7	7
Part Time (Hours)	2,127	7,000	7,000	7,000	7,000	7,000

Cost of Living Increase					
1.6% Unrepresented		1.6% Public Works		0% Police Officers	

FULL TIME	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
	MONTHLY																		
Development Services Dir	7610	7801	7995	8195	8399	8610	8824	9044	9271	9503	9740	9984	10234	10491	10753	11022	11298	11579	11928
Planning Manager	6355	6514	6676	6843	7014	7189	7369	7553	7742	7935	8134	8337	8547	8761	8979	9204	9435	9670	9961
Senior Planner	5250	5382	5517	5654	5795	5941	6089	6241	6398	6557	6721	6888	7060	7237	7419	7604	7794	7989	8229
Planner	4472	4585	4699	4817	4937	5061	5188	5317	5450	5586	5725	5868	6016	6166	6321	6479	6641	6806	7010
Economic Dev Coordinator	3985	4085	4187	4292	4399	4509	4622	4738	4855	4977	5101	5229	5360	5494	5631	5772	5916	6065	6246
City Engineer	6991	7165	7344	7528	7716	7908	8106	8309	8516	8728	8947	9171	9401	9637	9878	10124	10378	10638	10957
Associate Engineer	5657	5799	5944	6093	6245	6402	6562	6726	6894	7066	7243	7424	7609	7800	7995	8195	8400	8611	8868
Assistant Engineer	4654	4770	4890	5012	5138	5267	5398	5533	5671	5813	5958	6107	6260	6416	6577	6741	6910	7083	7295
Engineering Assistant	3609	3699	3792	3886	3983	4083	4185	4290	4397	4507	4619	4735	4852	4974	5098	5226	5357	5490	5655
Chief Building Official	4472	4585	4699	4817	4937	5061	5188	5317	5450	5586	5725	5868	6016	6166	6321	6479	6641	6806	7010
Building Inspector	3609	3699	3792	3886	3983	4083	4185	4290	4397	4507	4619	4735	4852	4974	5098	5226	5357	5490	5655
Development Services Tech	3562	3652	3743	3836	3933	4031	4132	4235	4341	4449	4561	4675	4792	4911	5034	5159	5288	5419	5583
Finance Director	7610	7801	7995	8195	8399	8610	8824	9044	9271	9503	9740	9984	10234	10491	10753	11022	11298	11579	11928
Financial Services Manager	6355	6514	6676	6843	7014	7189	7369	7553	7742	7935	8134	8337	8547	8761	8979	9204	9435	9670	9961
Accountant II	4785	4905	5028	5153	5282	5413	5549	5689	5831	5976	6125	6279	6436	6597	6761	6931	7104	7282	7500
Accountant I	4183	4288	4395	4505	4617	4733	4850	4972	5096	5224	5355	5488	5626	5767	5911	6059	6210	6365	6557
HR Coordinator	3562	3652	3743	3836	3933	4031	4132	4235	4341	4449	4561	4675	4792	4911	5034	5159	5288	5419	5583
Accounting Technician	3108	3186	3265	3347	3430	3515	3604	3694	3787	3881	3978	4078	4180	4284	4391	4502	4614	4729	4872
Account Clerk	2596	2661	2727	2795	2865	2937	3010	3086	3163	3242	3323	3407	3492	3579	3669	3761	3855	3951	4069
Assistant City Manager	7610	7801	7995	8195	8399	8610	8824	9044	9271	9503	9740	9984	10234	10491	10753	11022	11298	11579	11928
Administrative Manager	5250	5382	5517	5654	5795	5941	6089	6241	6398	6557	6721	6888	7060	7237	7419	7604	7794	7989	8229
Senior Administrative Asst	3238	3319	3403	3488	3575	3665	3756	3851	3947	4046	4146	4251	4357	4465	4577	4691	4809	4929	5077
Administrative Asst II	2596	2661	2727	2795	2865	2937	3010	3086	3163	3242	3323	3407	3492	3579	3669	3761	3855	3951	4069
Administrative Asst I	2366	2425	2486	2548	2612	2678	2744	2813	2883	2956	3030	3106	3184	3263	3345	3429	3514	3603	3710
Public Works Director	7610	7801	7995	8195	8399	8610	8824	9044	9271	9503	9740	9984	10234	10491	10753	11022	11298	11579	11928
Public Works Manager	4920	5043	5169	5298	5431	5567	5706	5848	5994	6144	6298	6456	6617	6783	6952	7127	7304	7487	7710
Public Works Supervisor	4472	4585	4699	4817	4937	5061	5188	5317	5450	5586	5725	5868	6016	6166	6321	6479	6641	6806	7010
Lead Maintenance Worker	3848	3944	4042	4142	4247	4354	4462	4573	4688	4806	4927	5050	5176	5305	5438	5574	5713	5856	6032
Senior Maintenance Worker	3454	3541	3629	3720	3812	3908	4006	4106	4208	4313	4422	4531	4645	4761	4881	5003	5129	5257	5414
Maintenance Worker II	3193	3274	3356	3440	3528	3616	3706	3799	3893	3991	4091	4193	4298	4405	4515	4628	4744	4862	5008
Maintenance Worker I	2912	2985	3060	3136	3216	3296	3379	3464	3550	3639	3730	3823	3919	4016	4117	4219	4325	4433	4566
Utilities Manager	5250	5382	5517	5654	5795	5941	6089	6241	6398	6557	6721	6888	7060	7237	7419	7604	7794	7989	8229
Utilities Supervisor	4654	4770	4890	5012	5138	5267	5398	5533	5671	5813	5958	6107	6260	6416	6577	6741	6910	7083	7295
Chief Wastewater Operator	4040	4141	4246	4353	4462	4574	4688	4806	4926	5049	5176	5305	5437	5573	5712	5855	6000	6151	6336
Senior Wastewater Operator	3848	3944	4042	4142	4247	4354	4462	4573	4688	4806	4927	5050	5176	5305	5438	5574	5713	5856	6032
Wastewater Operator II	3454	3541	3629	3720	3812	3908	4006	4106	4208	4313	4422	4531	4645	4761	4881	5003	5129	5257	5414
Wastewater Operator I	3346	3429	3514	3603	3693	3786	3880	3977	4076	4179	4283	4390	4501	4613	4728	4846	4968	5092	5245
Lead Water Systems Operator	4040	4141	4246	4353	4462	4574	4688	4806	4926	5049	5176	5305	5437	5573	5712	5855	6000	6151	6336
Senior Water Systems Operator	3848	3944	4042	4142	4247	4354	4462	4573	4688	4806	4927	5050	5176	5305	5438	5574	5713	5856	6032
Water Systems Operator II	3454	3541	3629	3720	3812	3908	4006	4106	4208	4313	4422	4531	4645	4761	4881	5003	5129	5257	5414

CITY OF TEHACHAPI
Salary Plan FY 2016/2017

Cost of Living Increase		
1.6% Unrepresented		0% Police Officers

Amendment #2

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Water Systems Operator I	3346	3429	3514	3603	3693	3786	3880	3977	4076	4179	4283	4390	4501	4613	4728	4846	4968	5092	5245
Lead Landscape Maintenance	3454	3541	3629	3720	3812	3908	4006	4106	4208	4313	4422	4531	4645	4761	4881	5003	5129	5257	5414
Fleet Coordinat	3454	3541	3629	3720	3812	3908	4006	4106	4208	4313	4422	4531	4645	4761	4881	5003	5129	5257	5414
Police Chief	7610	7801	7995	8195	8399	8610	8824	9044	9271	9503	9740	9984	10234	10491	10753	11022	11298	11579	11928
Lieutenant	5250	5382	5517	5654	5795	5941	6089	6241	6398	6557	6721	6888	7060	7237	7419	7604	7794	7989	8229
Sergeant	4183	4288	4395	4505	4617	4733	4850	4972	5096	5224	5355	5488	5626	5767	5911	6059	6210	6365	6557
Senior Officer	3518	3606	3696	3789	3884	3981	4080	4183	4287	4394	4504	4616	4732	4850	4972	5096	5224	5355	5516
Officer	3301	3383	3469	3556	3645	3736	3829	3925	4024	4124	4227	4333	4441	4552	4666	4782	4902	5024	5175
Code Enforcement Officer	3193	3274	3356	3440	3528	3616	3706	3799	3893	3991	4091	4193	4298	4405	4515	4628	4744	4862	5008
Lead Dispatcher	3085	3162	3241	3322	3406	3491	3578	3668	3759	3854	3950	4049	4150	4254	4361	4469	4581	4696	4837
Police Technician	2790	2860	2931	3004	3079	3157	3236	3317	3401	3486	3573	3663	3754	3848	3944	4043	4143	4247	4374
Executive Asst to the Chief	3238	3319	3403	3488	3575	3665	3756	3851	3947	4046	4146	4251	4357	4465	4577	4691	4809	4929	5077
Police Clerk	2596	2661	2727	2795	2865	2937	3010	3086	3163	3242	3323	3407	3492	3579	3669	3761	3855	3951	4069
Airport Manager	5250	5382	5517	5654	5795	5941	6089	6241	6398	6557	6721	6888	7060	7237	7419	7604	7794	7989	8229
Airport Operations Coordinator	3454	3541	3629	3720	3812	3908	4006	4106	4208	4313	4422	4531	4645	4761	4881	5003	5129	5257	5414

PART-TIME (HOURLY)

PT Laborer	15.75	16.14	16.55	16.96	17.39	17.83	18.27	18.73	19.20	19.68
PT Office Assistant	15.19	15.57	15.95	16.35	16.75	17.17	17.60	18.03	18.48	18.94
PT Community Engagement Specialist	20.23	20.74	21.26	21.79	22.33	22.89	23.46	24.05	24.65	25.27

ELECTED / CONTRACT

City Council (Elected)	\$300 per Month
City Clerk (Elected)	\$300 per Month
City Treasurer (Elected)	\$300 per Month
City Manager	\$14,731 per mon as of June 26, 2016
City Attorney	\$130 per hour as of July 1, 2013

Last Adopted:	July 11, 2016	Res. # 36-16
Date Adopted:	August 15, 2016	Res. # 38-16
Date Effective:	June 26, 2016	

Changes: Added 1.6% COLA Increase for PW employees.

16 / 17 SALARY BUDGET		12																				
		WAGE ALLOCATION																				
Emp#	Employee Name	001												121	441	442	444	446	447	Total		
		010	015	030	035	040	045	050	070	080	100	110	120	130	121	441	442	444	446		447	
114	Garrett Thomas G.	23%															5%	30%	30%	2%	10%	100%
121	Kirk Christopher B.	25%															10%	25%	30%		10%	100%
126	Schlosser John H.							80%										10%	10%			100%
127	Montgomery Ryan A.							80%										10%	10%			100%
F005	Assistant Engineer							100%														100%
131	Wyatt Jason							100%														100%
134	Arbaut Charles M.							100%														100%
186	Jones Ruth Denise							100%														100%
136	Whitmore Ashley G.	15%							20%					20%			10%	10%	10%		15%	100%
138	Delgado Grace A.	25%															5%	35%	35%			100%
125	Marsh Victoria L.	40%												15%			5%	20%	20%			100%
192	Vance Michelle L.									87%							3%	5%	5%			100%
113	Chung Hannah H.		28%														6%	28%	28%	5%	5%	100%
133	Wier Susan C.		28%														5%	28%	28%	7%	4%	100%
171	Wee Daisy		26%														5%	30%	30%	5%	4%	100%
146	Thomas Hillorie J		13%														15%	30%	30%	1%	11%	100%
193	Frescas Elizabeth		30%														7%	25%	25%	6%	7%	100%
145	Copus Angela C.		35%														2%	30%	30%		3%	100%
445	Cowan Perrin M.			36%												25%		27%	12%			100%
420	Hamon Richard Dale			39%												30%		25%	6%			100%
422	Thompson Joshua W.			65%												35%						100%
472	Redelsperger Darin R.																	100%				100%
F006	PW Supervisor			80%												20%						100%
403	Curiel Marcos			65%												35%						100%
457	Ingraham Jerry Lynn				100%																	100%
117	Pera Michael D.					80%												10%	10%			100%
496	Artzer Dennis S.																	100%				100%
497	Sorenson Gerald M.					80%												10%	10%			100%
421	Curry Jon H.			30%														30%	30%		10%	100%
458	Brown Thomas Ray																	100%				100%
456	Macias Antonio																	100%				100%
495	Gamble Aaron J.																	10%	90%			100%
424	Miller Dale F.			65%												35%						100%
434	Napier Tyler W																	50%	50%			100%
481	Chief Wastewater Operator-ten																		100%			100%
465	Misiura Wyatt J.																		100%			100%

**CITY OF TEHACHAPI
PERSONNEL EXPENSES ALLOCATION SUMMARY**

	DEPT 010	DEPT 015	DEPT 030	DEPT 035	DEPT 040	DEPT 050	DEPT 060	DEPT 070	DEPT 080	DEPT 100	DEPT 110	DEPT 120	DEPT 130	DEPT 121	DEPT 441	DEPT 442	DEPT 444	DEPT 446	DEPT 447	TOTAL
2016/2017																				
Full Time Salaries	121,514	118,966	243,898	63,852	105,578	554,079	0	14,246	67,708	1,425,738	18,000	24,434	3,600	106,117	64,928	668,715	582,833	22,031	80,596	4,286,833
Part time Salaries	16,709	0	29,435	0	0	0	0	0	0	0	0	0	0	0	1,519	24,611	24,296	0	15,500	112,070
Overtime	1,500	2,500	8,508	2,000	5,000	300	0	1,650	500	154,862	0	54	0	3,000	400	23,000	14,400	41	6,000	223,715
Physical Exam	533	0	412	0	0	54	0	0	0	306	0	0	0	0	0	352	72	0	0	1,729
FICA Taxes	8,941	9,064	21,120	5,038	8,294	43,293	0	1,177	5,863	119,148	1,377	1,805	275	8,215	4,540	51,461	44,854	1,499	6,853	342,817
Medical Group Ins	19,922	20,657	60,146	15,854	26,467	132,964	0	3,282	10,517	403,248	0	5,743	0	25,346	10,937	139,301	120,106	3,454	12,217	1,010,159
Workers Comp	6,140	1,610	28,370	8,049	13,036	24,651	0	697	3,437	146,982	914	1,195	183	13,346	2,254	59,331	39,220	438	3,355	353,208
SUI Taxes	683	459	1,607	287	459	2,181	0	57	250	7,175	0	100	0	517	253	2,953	2,520	75	514	20,090
Employer pd PERS	25,352	13,866	24,354	8,609	13,942	56,367	2,692	1,852	4,848	228,980	0	2,262	0	10,754	7,433	78,269	66,351	2,512	9,908	558,350
Life Insurance	260	602	1,081	552	1,142	2,514	0	29	219	3,816	0	56	0	584	216	2,787	1,800	100	231	15,990
Employee Recog.	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500
Employee Recruit.	1,000	0	1,000	0	0	1,863	0	0	0	1,500	0	0	0	0	0	89	89	0	0	5,541
Employee Relations/promot	3,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,000
Uniforms	0	0	6,500	350	1,082	0	0	0	0	23,000	0	0	0	248	0	1,850	2,200	0	0	35,230
Hepatitis Virus Prog	0	0	300	0	0	0	0	0	0	0	0	0	0	0	0	120	1,000	0	0	1,420
	207,055	167,724	426,732	104,591	175,001	818,266	2,692	22,990	93,340	2,514,754	20,291	35,649	4,058	168,127	92,478	1,052,839	899,742	30,151	135,174	6,971,652
2017/2018																				
Full Time Salaries	127,472	122,819	256,928	66,177	109,904	587,171	0	15,220	69,063	1,507,740	18,000	25,849	3,600	110,815	68,030	701,177	613,116	22,753	84,475	4,510,311
Part time Salaries	17,039	0	30,031	0	0	0	0	0	0	0	0	0	0	0	1,549	25,106	24,785	0	15,810	114,320
Overtime	1,500	2,500	8,508	2,000	5,000	300	0	1,650	500	154,862	0	54	0	3,000	400	23,000	14,400	41	6,000	223,715
Physical Exam	533	0	412	0	0	54	0	0	0	306	0	0	0	0	0	352	72	0	0	1,729
FICA Taxes	9,215	9,307	22,000	5,216	8,625	45,342	0	1,252	5,966	125,236	1,377	1,913	275	8,574	4,695	53,485	46,680	1,540	7,025	357,725
Medical Group Ins	19,922	20,657	60,146	15,854	26,467	136,591	0	3,282	10,517	403,248	0	5,743	0	25,346	10,937	139,301	120,106	3,454	12,217	1,013,786
Workers Comp	6,447	1,663	29,852	8,342	13,582	26,095	0	747	3,505	155,491	914	1,267	183	13,953	2,371	62,518	41,491	451	3,523	372,393
SUI Taxes	683	459	1,607	287	459	2,181	0	57	250	7,175	0	100	0	517	253	2,953	2,520	75	514	20,090
Employer pd PERS	27,783	15,087	26,883	9,532	15,519	62,345	3,330	2,119	4,975	251,463	0	2,561	0	11,770	8,245	86,969	73,817	2,733	11,056	616,187
Life Insurance	260	602	1,081	552	1,142	2,544	0	29	219	3,816	0	56	0	584	216	2,787	1,800	100	231	16,020
Employee Recog.	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500
Employee Recruit.	0	0	0	0	0	0	0	0	0	1,500	0	0	0	0	0	89	89	0	0	1,678
Employee Relations/promot	3,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,000
Uniforms	0	0	6,500	350	1,082	0	0	0	0	23,000	0	0	0	248	0	1,850	2,200	0	0	35,230
Hepatitis Virus Prog	0	0	300	0	0	0	0	0	0	0	0	0	0	0	0	120	1,000	0	0	1,420
	215,356	173,094	444,248	108,310	181,781	862,623	3,330	24,355	94,995	2,633,838	20,291	37,543	4,058	174,807	96,695	1,099,708	942,076	31,147	140,850	7,289,104
2018/2019																				
Full Time Salaries	132,260	126,854	270,220	67,584	113,634	609,395	0	16,264	70,440	1,587,786	18,000	27,366	3,600	115,480	70,704	727,896	638,118	23,511	87,976	4,707,088
Part time Salaries	17,380	0	30,631	0	0	0	0	0	0	0	0	0	0	0	1,580	25,609	25,281	0	16,130	116,610
Overtime	1,500	2,500	8,508	2,000	5,000	300	0	1,650	500	154,862	0	54	0	3,000	400	23,000	14,400	41	6,000	223,715
Physical Exam	533	0	412	0	0	54	0	0	0	306	0	0	0	0	0	352	72	0	0	1,729
FICA Taxes	9,485	9,563	22,889	5,323	8,910	46,663	0	1,331	6,072	131,172	1,377	2,029	275	8,931	4,852	55,155	48,204	1,584	7,199	371,016
Medical Group Ins	19,922	20,657	60,146	15,854	26,467	136,591	0	3,282	10,517	403,248	0	5,743	0	25,346	10,937	139,301	120,106	3,454	12,217	1,013,786
Workers Comp	6,695	1,718	31,341	8,519	14,052	26,974	0	800	3,575	163,861	914	1,344	183	14,550	2,464	64,945	43,231	464	3,669	389,299
SUI Taxes	683	459	1,607	287	459	2,181	0	57	250	7,175	0	100	0	517	253	2,953	2,520	75	514	20,090
Employer pd PERS	27,987	15,304	27,990	9,595	15,826	63,936	3,330	2,237	5,073	261,633	0	2,710	0	12,125	8,443	89,023	75,968	2,774	11,352	635,305
Life Insurance	260	602	1,081	552	1,142	2,544	0	29	219	3,816	0	56	0	584	216	2,787	1,800	100	231	16,020
Employee Recog.	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500
Employee Recruit.	0	0	0	0	0	0	0	0	0	1,500	0	0	0	0	0	89	89	0	0	1,678
Employee Relations/promot	3,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,000
Uniforms	0	0	6,500	350	1,082	0	0	0	0	23,000	0	0	0	248	0	1,850	2,200	0	0	35,230
Hepatitis Virus Prog	0	0	300	0	0	0	0	0	0	0	0	0	0	0	0	120	1,000	0	0	1,420
	221,205	177,657	461,626	110,065	186,573	888,638	3,330	25,650	96,645	2,738,359	20,291	39,403	4,058	180,781	99,847	1,133,079	972,988	32,003	145,288	7,537,486

**CITY OF TEHACHAPI
PERSONNEL EXPENSES ALLOCATION SUMMARY**

	DEPT 010	DEPT 015	DEPT 030	DEPT 035	DEPT 040	DEPT 050	DEPT 060	DEPT 070	DEPT 080	DEPT 100	DEPT 110	DEPT 120	DEPT 130	DEPT 121	DEPT 441	DEPT 442	DEPT 444	DEPT 446	DEPT 447	TOTAL
2019/2020																				
Full Time Salaries	136,939	130,759	283,703	68,940	115,987	628,750	0	17,383	71,849	1,670,790	18,000	28,991	3,600	120,060	73,216	751,126	657,705	24,244	91,411	4,893,454
Part time Salaries	17,732	0	31,245	0	0	0	0	0	0	0	0	0	0	0	1,612	26,123	25,788	0	16,450	118,950
Overtime	1,500	2,500	8,508	2,000	5,000	300	0	1,650	500	154,862	0	54	0	3,000	400	23,000	14,400	41	6,000	223,715
Physical Exam	533	0	412	0	0	54	0	0	0	306	0	0	0	0	0	352	72	0	0	1,729
FICA Taxes	9,767	9,808	23,781	5,427	9,090	47,990	0	1,417	6,179	137,330	1,377	2,154	275	9,282	5,003	56,592	49,352	1,626	7,372	383,823
Medical Group Ins	19,922	20,657	60,146	15,854	26,467	136,591	0	3,282	10,517	403,248	0	5,743	0	25,346	10,937	139,301	120,106	3,454	12,217	1,013,786
Workers Comp	6,937	1,771	32,839	8,690	14,349	27,692	0	856	3,647	172,644	914	1,426	183	15,136	2,553	66,934	44,466	477	3,815	405,328
SUI Taxes	683	459	1,607	287	459	2,181	0	57	250	7,175	0	100	0	517	253	2,953	2,520	75	514	20,090
Employer pd PERS	28,242	15,552	29,131	9,677	15,978	65,179	3,330	2,369	5,175	272,152	0	2,875	0	12,478	8,641	90,809	77,571	2,820	11,667	653,645
Life Insurance	260	602	1,081	552	1,142	2,544	0	29	219	3,816	0	56	0	584	216	2,787	1,800	100	231	16,020
Employee Recog.	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500
Employee Recruit.	0	0	0	0	0	0	0	0	0	1,500	0	0	0	0	0	89	89	0	0	1,678
Employee Relations/promot	3,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,000
Uniforms	0	0	6,500	350	1,082	0	0	0	0	23,000	0	0	0	248	0	1,850	2,200	0	0	35,230
Hepatitis Virus Prog	0	0	300	0	0	0	0	0	0	0	0	0	0	0	0	120	1,000	0	0	1,420
	227,015	182,109	479,255	111,777	189,555	911,281	3,330	27,043	98,335	2,846,822	20,291	41,399	4,058	186,650	102,830	1,162,036	997,068	32,837	149,676	7,773,368
2020/2021																				
Full Time Salaries	141,004	134,188	296,162	70,320	118,262	647,410	0	18,582	73,291	1,751,866	18,000	30,478	3,600	124,223	75,408	771,862	674,442	24,885	94,579	5,068,561
Part time Salaries	18,084	0	31,863	0	0	0	0	0	0	0	0	0	0	0	1,644	26,640	26,299	0	16,780	121,310
Overtime	1,500	2,500	8,508	2,000	5,000	300	0	1,650	500	154,862	0	54	0	3,000	400	23,000	14,400	41	6,000	223,715
Physical Exam	533	0	412	0	0	54	0	0	0	306	0	0	0	0	0	352	72	0	0	1,729
FICA Taxes	10,000	10,016	24,621	5,532	9,264	49,261	0	1,509	6,290	143,337	1,377	2,267	275	9,600	5,130	57,861	50,305	1,660	7,532	395,839
Medical Group Ins	19,922	20,657	60,146	15,854	26,467	136,591	0	3,282	10,517	403,248	0	5,743	0	25,346	10,937	139,301	120,106	3,454	12,217	1,013,786
Workers Comp	7,148	1,818	34,240	8,864	14,635	28,417	0	917	3,720	181,429	914	1,502	183	15,670	2,635	68,741	45,524	489	3,954	420,800
SUI Taxes	683	459	1,607	287	459	2,181	0	57	250	7,175	0	100	0	517	253	2,953	2,520	75	514	20,090
Employer pd PERS	28,487	15,786	30,111	9,774	16,137	66,433	3,330	2,512	5,278	282,345	0	3,038	0	12,770	8,828	92,445	78,921	2,863	11,969	671,027
Life Insurance	260	602	1,081	552	1,142	2,544	0	29	219	3,816	0	56	0	584	216	2,787	1,800	100	231	16,020
Employee Recog.	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500
Employee Recruit.	0	0	0	0	0	0	0	0	0	1,500	0	0	0	0	0	89	89	0	0	1,678
Employee Relations/promot	3,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,000
Uniforms	0	0	6,500	350	1,082	0	0	0	0	23,000	0	0	0	248	0	1,850	2,200	0	0	35,230
Hepatitis Virus Prog	0	0	300	0	0	0	0	0	0	0	0	0	0	0	0	120	1,000	0	0	1,420
	232,122	186,026	495,551	113,534	192,450	933,192	3,330	28,538	100,064	2,952,883	20,291	43,238	4,058	191,958	105,450	1,188,002	1,017,678	33,567	153,776	7,995,705

CITY OF TEHACHAPI
FISCAL YEAR 16/17 - 20/21 BUDGETED FUND TRANSFER SUMMARY

FUNDS FROM						FUNDS TO					
ACCT. NO.	16/17	17/18	18/19	19/20	20/21	ACCT. NO.	16/17	17/18	18/19	19/20	20/21
EXPENSE						REVENUE					
001-010-6990	1,200	1,200	1,200	1,200	1,200	Aircraft Property Tax	447-000-4990	1,200	1,200	1,200	1,200
122-122-6990	468,808	379,519	379,519	379,519	379,519	Gas Tax	121-000-4990	468,808	379,519	379,519	379,519
334-334-6990	201,973					Rail Corridor Pedestrian Safety	338-000-4990	201,973			
335-335-6990	420,000					Industrial Parkway Extension	340-000-4990	420,000			
336-336-6990	15,000					Park & Ride	344-000-4990	15,000			
TRANSFER FROM TRUST FUNDS											
660-660-6990	740,000					Mill / Capital Hills Rehabilitation	339-000-4990	740,000			
661-661-6990	40,625					Tucker Road Rehabilitation	342-000-4990	40,625			
LOAN TRANSACTIONS/PAYMENTS						LOAN TRANSACTIONS/PAYMENTS					
001-1100	(49,718)	(66,954)	(84,292)	(93,402)	(103,203)	Payment by Airport Fund	447-2900	(49,718)	(66,954)	(84,292)	(93,402)
001-1100	20,000	20,000	20,000	20,000		Loan to RDA Successor Agency	520-2900	20,000	20,000	20,000	20,000
001-1100	60,000	60,000	70,000	70,000	70,000	Loan to LLDs	6xx-2900	60,000	60,000	70,000	70,000
001-1220	10,000	10,000	10,000	10,000	10,000	Loan to 89-2, Admin Cost	664-2900	10,000	10,000	10,000	10,000
001-1220	10,000	10,000	10,000	10,000	10,000	Loan to 89-3, East Teha Blvd	662-2900	10,000	10,000	10,000	10,000